



# Bringing Bright Ideas

To support Council's VISION  
to be a Community ....

## 2022 Draft Budget

## Public Presentation

January 10, 2022

.....that is

- \* Engaged
- \* Connected &
- \* Innovative



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# Remaining Budget Schedule

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November  
&  
December  
2021

Leading up to tonight's meeting - council and staff have already held a **Budget Framework** mtg on Nov 29, 2021  
**Budget Meeting**  
Dec 13, 2021,  
and a **Special Budget Meeting**  
Dec 20, 2021

January  
10, 2022

**Public  
Presentation**  
of the draft  
2022 budget

January  
24, 2022

Council  
adoption of the  
2022 budget  
by **Resolution**

February  
14, 2022

Council  
adoption of the  
2022 budget  
with the passing  
of a  
**By-Law**





# Amount to be raised by Taxation

4

\$11,588,580

Expenses

\$ 2,949,860

Revenues

\$ 8,638,720 To Be Raised By Taxation





# 2022 Budget Framework

5

Special Meeting of Council held November 29, 2021

SERVICE DELIVERY REVIEW IDENTIFIED FOUR THEMES



## Increasing Resident Expectations

Desire for more recreational amenities, response times to complaints, social media hijacks

## Service Needs Outpacing Staff Complement

Increased Resident Expectations requires increased staff resources in order to meet demands

## Align Organizational Structure with Emerging Priorities

Realignment of existing staff, adding new staff, staff retainment and succession planning, separation of some departments

## Expand Use of Data to Inform Decision Making

Further parks & operations review, improved online services, establishing levels of service and KPI's



# 2022 Budget Framework

Special Meeting of Council held November 29, 2021

MOTION OF COUNCIL DIRECTED STAFF TO PROCEED WITH:



Tax Levy  
Not to  
Exceed 13%

Results in a Tax  
Rate Increase of  
8% as a result of  
5% assessment  
growth over 2021

Include  
\$100,000  
For Arts &  
Culture

Represents  
Approximately  
1.12% tax levy  
increase; new  
page in budget  
document – page  
39

5.09% Levy  
increase  
related to  
staffing

Or approximately  
\$452,672 to  
support new  
positions and  
realignments  
relating to the  
SDR and other  
Operational  
needs

Utilizing  
\$200,000  
from tax  
stabilization

A reserve  
established to  
provide tax relief  
in challenging  
years; but not to  
become a  
dependent  
funding source





# Changes to the Draft Budget

Special Meeting of Council held December 20, 2021

## MOTION OF COUNCIL

BE IT RESOLVED THAT Council instructs staff to return with a final draft of the 2022 budget for the public meeting to be held January 10, 2022 based on the changes made including the additional draw from the tax stabilization reserve, which effectively results in a tax rate increase of 5%.



Reduction of  
\$53,537  
In various  
Departments

Changes with respect  
to in-person council  
meetings, IT  
services, EDC  
functions and  
conferences,  
refurbishing townhall

Reduction of  
\$85,000  
For Arts &  
Culture

Additional  
reductions of  
\$5,000 for DEI  
Committee,  
\$6,000 for  
Council  
Conferences

Reduction of  
\$63,345  
In Staffing  
Resources

Postponing the  
Hiring of the staff  
position of  
HR Co-Ordinator  
Until 2023

Utilizing  
\$177,289  
from tax  
stabilization

Originally  
suggested to be  
\$200,000  
In the Budget  
Framework  
Report



## REVENUE COMPARISON



Operating Revenues	2021	2022	Difference	Percentage	Explanation
Police	\$ 449,113	\$ 563,125	\$ 114,012	25.39%	Increase in Transfers from Reserves
Operations & Transit	\$ 121,000	\$ 149,000	\$ 28,000	23.14%	Increase in Transfers from Reserves
General Government & Town Hall	\$ 1,435,609.00	\$ 1,333,943.56	\$ (101,665)	-7.08%	Less Grant Funding, POA & Interest Revenues
Recreation & Culture	\$ 46,100	\$ 151,847	\$ 105,747	229.39%	Increase in Transfers from Reserves
Planning & Development	\$ 383,690	\$ 704,945	\$ 321,255	83.73%	Increase in Transfers from Reserves
Fire Protection	\$ 12,500	\$ 12,500	\$ -	0.00%	n/a
Other Protective Services	\$ 35,000	\$ 34,500	\$ (500)	-1.43%	Decreased Parking Permit Revenue
To be Raised by Taxation	\$ 7,833,796	\$ 8,638,720	\$ 804,924	10.28%	Levy Increase
<b>TOTAL Revenues</b>	<b>\$ 10,316,808</b>	<b>\$ 11,588,580</b>	<b>\$ 1,271,772</b>	<b>12.33%</b>	<b>8</b>





## EXPENDITURE COMPARISON



Operating Expenditures	2021	2022	Difference	Percentage	Explanation
Police	\$ 3,364,630	\$ 3,600,581	\$ 235,951	7.01%	OPP Contract (12mths) & SPS Salary Continuance
Operations & Transit	\$ 2,020,994	\$ 2,353,533	\$ 332,540	16.45%	New Positions & Weekend Transit 12 mths
General Government & Town Hall	\$ 1,884,623	\$ 2,147,605	\$ 262,982	13.95%	New Positions & Realignments
Recreation & Culture	\$ 992,801	\$ 1,146,053	\$ 153,252	15.44%	New Positions & Realignment, weekend coverage
Planning & Development	\$ 1,145,267	\$ 1,326,471	\$ 181,203	15.82%	New Position & Studies
Fire Protection	\$ 455,155	\$ 473,086	\$ 17,931	3.94%	Cost of Living Increases
Council & Committees	\$ 179,040	\$ 181,788	\$ 2,749	1.54%	Election Expenses, Arts & Culture Committee
Other Protective Services	\$ 274,300	\$ 359,464	\$ 85,164	31.05%	By-Law & Crossing Guard Positions
<b>TOTAL Expenditures</b>	<b>\$ 10,316,809</b>	<b>\$ 11,588,580</b>	<b>\$ 1,271,771</b>	<b>12.33%</b>	

# HOMEOWNER TAX IMPACT

Based on Average Single

Home Assessment of 335,366

**\$** \$10.36 per month

**\$** \$124.37 per year

**\$** Tax Rate Increase 5%

**\$** Levy Increase 10.3%

Town Portion Only

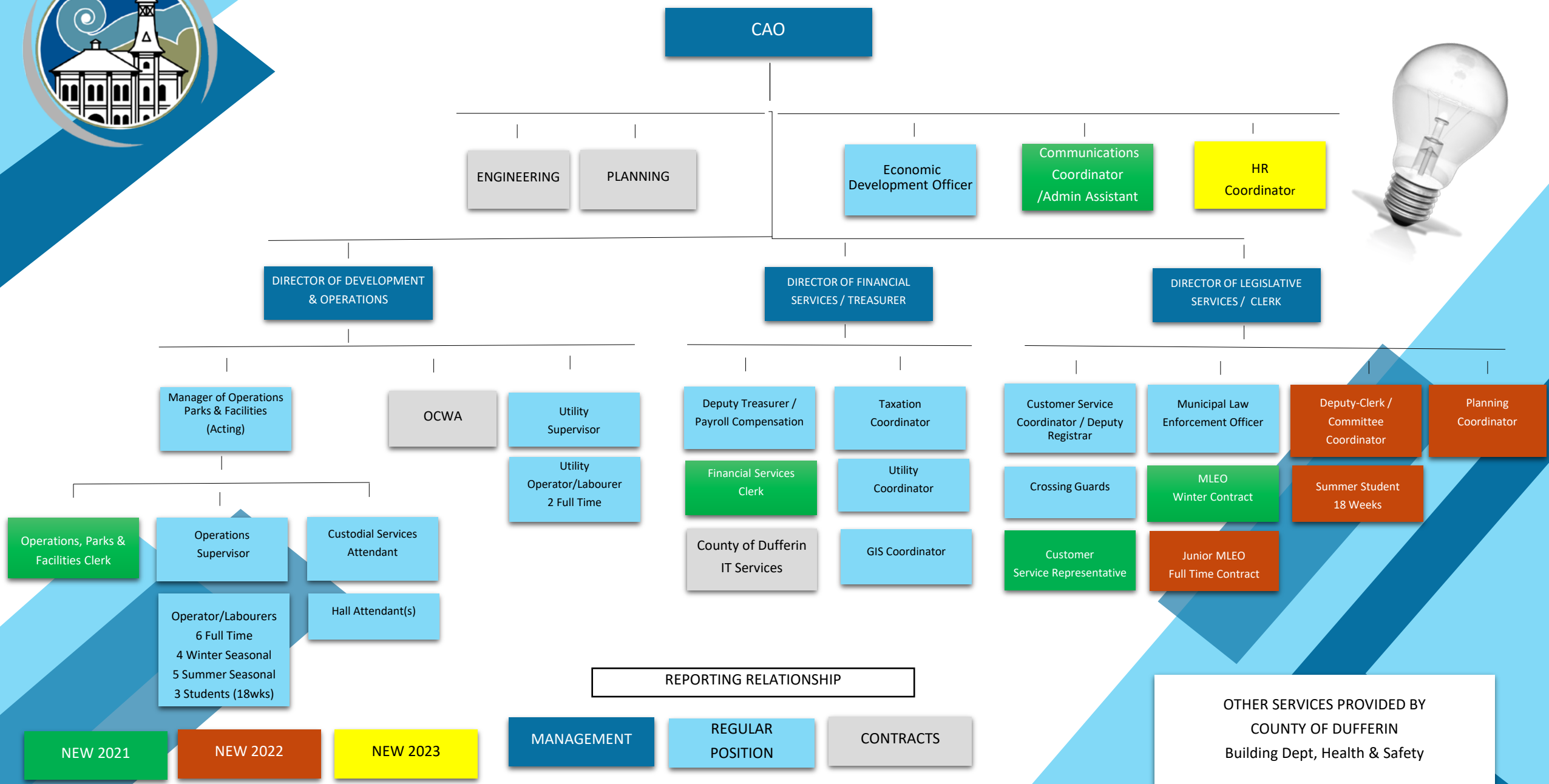
Assessment Growth 5.3%



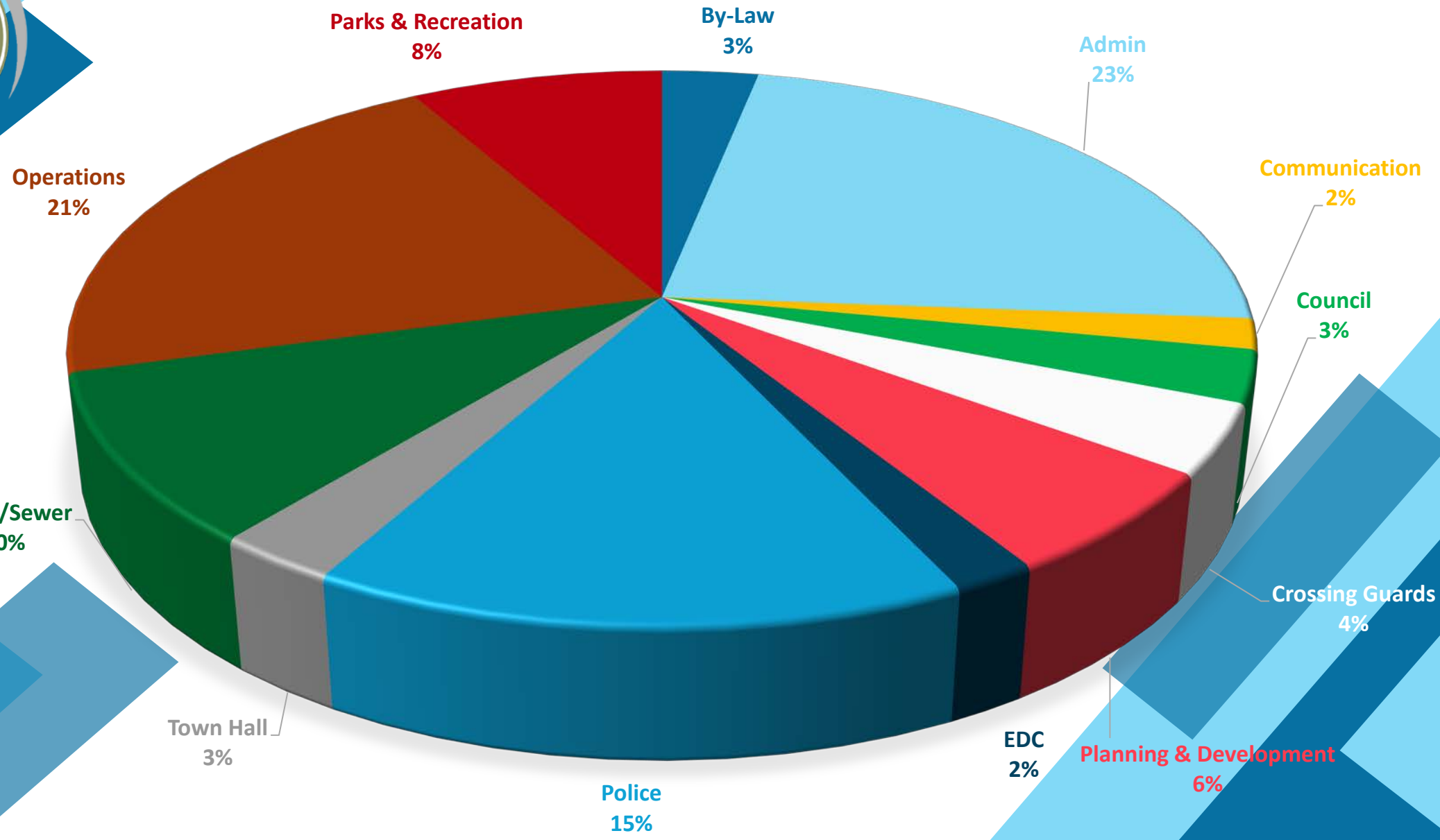
## ASSESSMENT COMPARISONS



	2021 Assessment	2022 Assessment	2021 Taxes	2022 Taxes	Annual Increase	Monthly Increase	Percent Increase
Average Residential	335,366	335,366	\$ 2,487.44	\$ 2,611.82	\$ 124.37	\$ 10.36	5.00%
William Street - TownHouse	158,000	158,000	\$ 1,171.90	\$ 1,230.50	\$ 58.60	\$ 4.88	5.00%
Hyland Village - Townhouse	274,000	274,000	\$ 2,032.29	\$ 2,133.90	\$ 101.62	\$ 8.47	5.00%
Summerhill - TownHouse	280,000	280,000	\$ 2,076.79	\$ 2,180.63	\$ 103.84	\$ 8.65	5.00%
Greenbrook – Single Family	470,000	470,000	\$ 3,486.04	\$ 3,660.34	\$ 174.30	\$ 14.53	5.00%
Summerhill – Single Family	459,000	459,000	\$ 3,404.45	\$ 3,574.67	\$ 170.22	\$ 14.19	5.00%
Hyland Village - Single Family	493,000	493,000	\$ 3,656.63	\$ 3,839.46	\$ 182.83	\$ 15.24	5.00%
Mature Subdivision (2001)	290,700	290,700	\$ 2,156.15	\$ 2,263.96	\$ 107.81	\$ 8.98	5.00%
Mature Subdivision (2007)	306,000	306,000	2,269.63	2,383.12	\$ 113.48	\$ 9.46	5.00%
Mature Neighbourhood (1963)	224,000	224,000	\$ 1,661.43	\$ 1,744.50	\$ 83.07	\$ 6.92	5.00%



# WAGES & SALARIES BY DEPARTMENT





# WHERE DOES YOUR TAX DOLLAR GO



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Fire Protection

\$0.05

Police Services

\$0.35

Public Works

\$0.26

Council & Committees

\$0.02

Recreation & Culture

\$0.12

Other Protective Services

\$0.04

Planning & Development

\$0.07

General Government & Town Hall

\$0.09





# General Capital Projects



\$2.7 Million  
Infrastructure &  
Road Projects  
Workshop &  
Capital Equipment  
Purchases



\$1.1 Million  
Parks and  
Recreation  
Amenities in  
Courts, Parks and  
Equipment

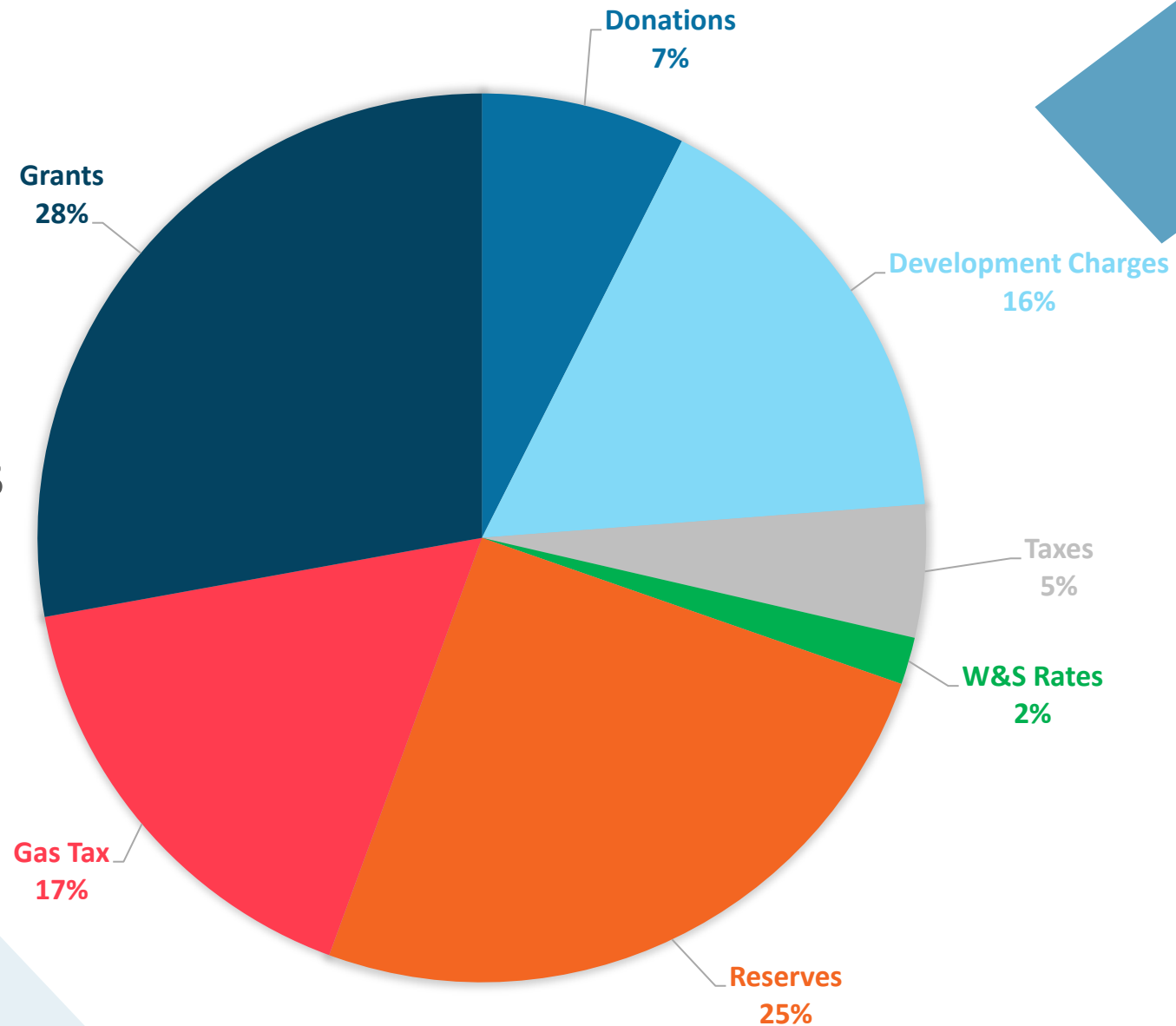


\$200,000  
In Municipal  
Drains,  
Downtown  
Beautification and  
Health & Safety



# General Capital

## FUNDING SOURCES





# Water & Sewer Operating

10% increase in Sewer Revenues

7% increase in Water Revenues

- Attributed to increase in households and rate changes

Water	2021	2022
Base Rate	\$25.71	\$26.30
Metered Rate	\$0.78	\$0.86

Sewer	2021	2022
Base Rate	\$31.47	\$33.85
Metered Rate	\$1.20	\$1.25

OCWA Contract 2022

- Tied to Inflation 4.4% increase





# Water & Sewer Capital Projects



\$2 Million  
Design Phase  
On the  
Water Pollution  
Control Plant  
(STP)



\$7.1 Million  
On a  
Secondary  
Water Storage  
Tower



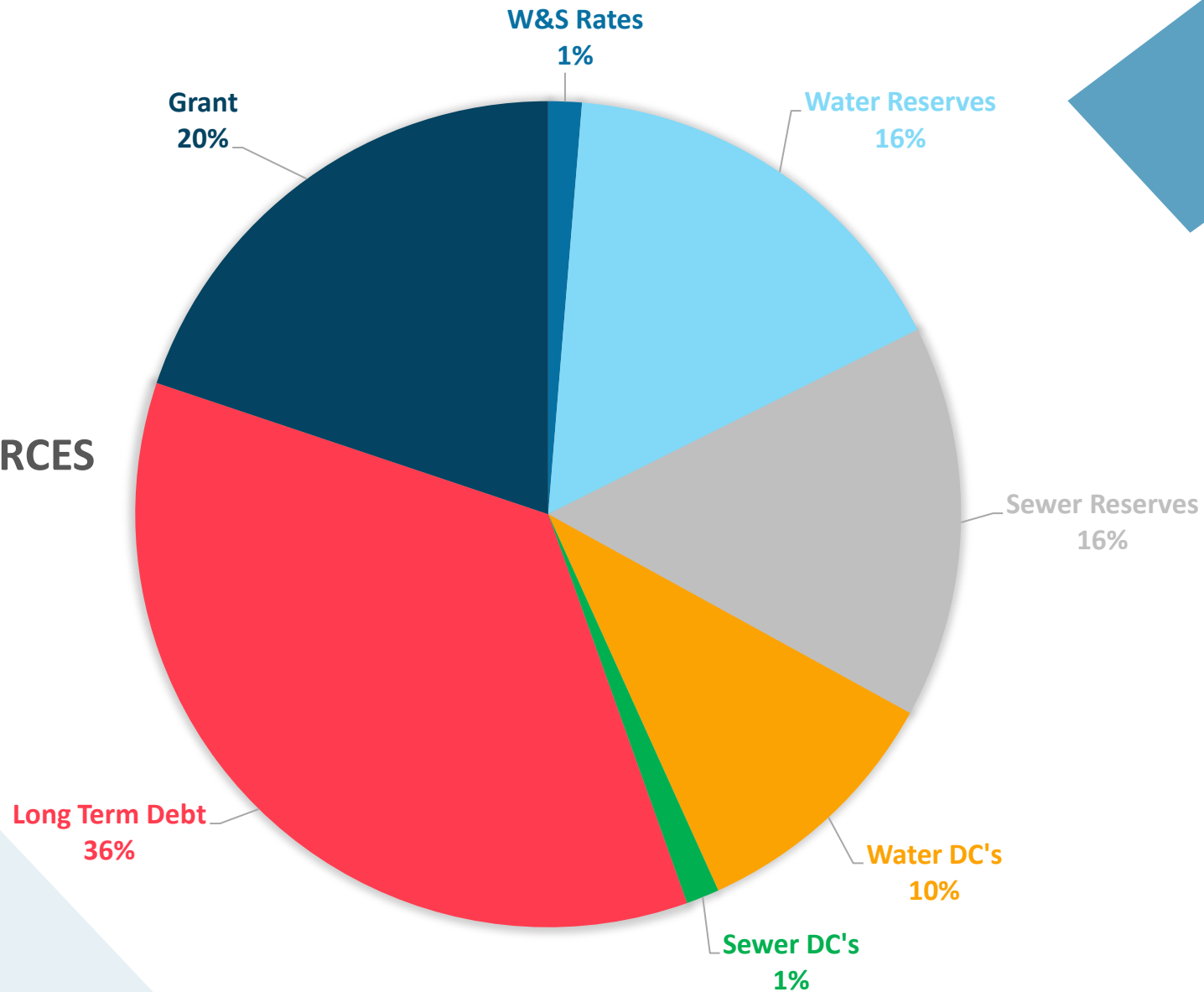
\$3.8 Million  
Remediation  
On Well 3  
For  
Arsenic & GUDI



# Water & Sewer Capital

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## FUNDING SOURCES



# INFRASTRUCTURE ONTARIO DEBENTURE LOAN SUMMARY

Project	Original Debenture	Term in Years	2022 Opening	2022 Payment	Principal	Interest	2022 Ending	Maturity
Sewage Treatment Plant Phase II	\$ 1,750,000.00	20	\$ 527,968.66	\$ 113,501.16	\$ 100,067.92	\$ 13,433.24	\$ 427,900.74	2026
Sewage Treatment Plant Phase III	\$ 1,549,625.00	20	\$ 857,048.29	\$ 115,392.04	\$ 80,145.04	\$ 35,247.00	\$ 776,903.25	2030
Water Meter Loan	\$ 1,071,948.18	20	\$ 703,134.95	\$ 74,507.80	\$ 50,822.37	\$ 23,685.43	\$ 652,312.58	2033
Well #7	\$ 1,229,396.82	20	\$ 962,799.67	\$ 82,942.42	\$ 53,507.13	\$ 29,435.29	\$ 909,292.54	2036
Sister Streets	\$ 1,760,000.00	10	\$ 935,021.73	\$ 200,207.10	\$ 177,757.42	\$ 22,449.68	\$ 757,264.31	2026
Total	\$ 7,360,970.00		\$ 3,985,973.30	\$ 586,550.52	\$ 462,299.88	\$ 124,250.64	\$ 3,523,673.42	
Water Storage Tower	\$ 5,000,000.00	20	\$ 5,000,000.00	\$ 320,579.04	\$ 193,363.66	\$ 127,215.33	\$ 4,806,636.34	2041
Grand Total	\$ 12,360,970.00		\$ 8,985,973.30	\$ 907,129.56	\$ 655,663.54	\$ 251,465.97	\$ 8,330,309.76	





## 2022 YEAR END ESTIMATED RESERVES

Restricted Reserves	\$	1,229,367.46
Admin / Townhall / By-Law / HR	\$	235,108.32
Recreation & Culture	\$	288,257.86
Works / Roads / Cemetery	\$	1,434,870.88
Planning & Development Reserve	\$	321,403.67
EDC / Heritage / Façade	\$	72,698.40
Tax Stabilization	\$	158,490.44
Parks & Recreation Levy	\$	188,830.00
Emergency Accommodation Levy	\$	152,000.55
Emergency Management Reserve	\$	15,000.00
Water	\$	815,154.15
Sewer	\$	3,051,012.92
<b>Total Reserves</b>	<b>\$</b>	<b>7,962,194.65</b>



*As part of Councils' Strategic  
Priorities adopted in 2019*

*Target 1 of Sustainable Goals*

*5 Year Capital Plan*

*Report FS 2021-13*

*Was presented to council on*

*Dec 13, 2021*

*And will be adopted early 2022*





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Financial Services/Treasurer

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# QUESTIONS



TOWN OF SHELBURNE GENERAL GOVERNMENT 2022 DRAFT OPERATING BUDGET											
OPERATING			EXPENDITURE SUMMARY						OPERATING		
Budget Page	DEPARTMENT EXPENDITURES	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
	<b>GENERAL GOVERNMENT SERVICE</b>										
4	TAXATION WRITE-OFFS	38,534	124,935	35,000	49,977	40,000	5,000	14	45,000	45,450	45,905
7	COUNCIL	146,958	139,329	163,040	151,655	150,788	(12,251)	(8)	155,941	159,411	162,256
8	ADMINISTRATION	1,255,699	1,579,090	1,376,888	1,594,660	1,550,402	173,514	13	1,623,743	1,662,665	1,639,518
9	COMMUNICATIONS	0	0	0	0	106,828	106,828	100	108,965	111,144	113,367
12	TOWN HALL	489,573	429,261	472,734	484,420	450,374	(22,360)	(5)	530,171	510,063	500,053
13	COMMITTEES	20,000	14,049	16,000	15,500	31,000	15,000	94	26,200	26,404	26,612
		<b>1,950,764</b>	<b>2,286,663</b>	<b>2,063,662</b>	<b>2,296,212</b>	<b>2,329,393</b>	<b>265,731</b>	<b>13</b>	<b>2,490,020</b>	<b>2,515,136</b>	<b>2,487,710</b>
	<b>PLANNING &amp; DEVELOPMENT</b>										
14	BIA	10,500	10,500	10,500	10,500	10,500	0	0	10,500	10,500	10,500
16	PLANNING / ENGINEERING	850,402	904,479	953,298	1,325,337	1,158,049	204,750	21	1,008,264	868,813	910,689
19	EDC	274,709	196,337	181,469	146,313	157,922	(23,547)	(13)	222,830	135,287	137,793
		<b>1,135,610</b>	<b>1,111,317</b>	<b>1,145,267</b>	<b>1,482,151</b>	<b>1,326,471</b>	<b>181,203</b>	<b>16</b>	<b>1,241,594</b>	<b>1,014,600</b>	<b>1,058,982</b>
	<b>PROTECTION PERSONS PROPERTY</b>										
21	NVCA	53,476	53,476	54,058	54,058	56,404	2,346	4	57,814	59,260	60,741
22	FIRE PROTECTION	401,776	407,340	455,155	425,252	473,086	17,931	4	496,115	520,296	545,686
24	POLICE PROTECTION	2,864,608	3,592,030	3,364,630	3,337,964	3,600,581	235,951	7	3,186,146	3,179,057	1,691,277
27	CROSSING GUARDS	98,302	52,202	113,721	58,842	136,628	22,906	20	139,280	142,066	144,907
29	PROPERTY STANDARDS/BYLAWS	102,602	65,078	106,521	95,492	166,432	59,912	56	174,661	167,954	186,313
		<b>3,520,765</b>	<b>4,170,126</b>	<b>4,094,085</b>	<b>3,971,609</b>	<b>4,433,131</b>	<b>339,046</b>	<b>8</b>	<b>4,054,016</b>	<b>4,068,632</b>	<b>2,628,924</b>
	<b>ROADS/PUBLIC WORKS/TRANSPORT.</b>										
31	WORKS ROAD ADMINISTRATION	1,667,091	1,636,823	1,718,303	1,695,552	1,961,591	243,288	14	1,969,339	2,226,822	4,124,353
33	TRANSIT CONVENTIONAL	0	0	33,000	51,500	71,600	38,600	117	74,872	76,169	77,493
		<b>1,667,091</b>	<b>1,636,823</b>	<b>1,751,303</b>	<b>1,747,052</b>	<b>2,033,191</b>	<b>281,888</b>	<b>16</b>	<b>2,044,211</b>	<b>2,302,992</b>	<b>4,201,846</b>
	<b>STORM SEWER</b>										
34	STORM SEWER	85,050	60,997	85,050	44,293	129,237	44,187	52	37,491	38,241	39,006
		<b>85,050</b>	<b>60,997</b>	<b>85,050</b>	<b>44,293</b>	<b>129,237</b>	<b>44,187</b>	<b>52</b>	<b>37,491</b>	<b>38,241</b>	<b>39,006</b>
	<b>ENVIRONMENTAL SERVICE</b>										
35	WASTE MANAGEMENT	78,040	62,933	78,040	76,000	78,040	0	0	79,601	81,193	90,368
		<b>78,040</b>	<b>62,933</b>	<b>78,040</b>	<b>76,000</b>	<b>78,040</b>	<b>0</b>	<b>0</b>	<b>79,601</b>	<b>81,193</b>	<b>90,368</b>
	<b>HEALTH &amp; SOCIAL SERVICES</b>										
37	CEMETERY	111,995	104,987	106,600	107,765	113,065	6,465	6	109,215	144,619	139,819
		<b>111,995</b>	<b>104,987</b>	<b>106,600</b>	<b>107,765</b>	<b>113,065</b>	<b>6,465</b>	<b>6</b>	<b>109,215</b>	<b>144,619</b>	<b>139,819</b>
	<b>RECREATION &amp; CULTURAL SERVICES</b>										
38	HERITAGE COMMITTEE	2,800	162	2,800	4,943	2,800	0	0	2,856	2,913	2,971
39	ARTS & CULTURE COMMITTEE	0	0	0	0	15,000	15,000	100	0	0	0
40	SHARE OF LIBRARY	205,036	205,036	215,288	208,589	215,288	0	0	219,594	223,986	228,465
41	LOCAL CULTURAL GRANTS	22,000	19,170	25,000	24,100	37,300	12,300	49	41,300	41,300	41,300
43	PARKS & RECREATION	566,825	526,684	715,374	780,764	829,139	113,765	16	844,963	861,862	879,100
44	FIDDLE PARK	10,200	7,284	10,500	10,100	10,500	0	0	10,710	10,924	11,143
45	TOWN EVENTS	24,955	14,792	23,839	10,404	36,026	12,186	51	25,501	25,989	26,488
		<b>831,816</b>	<b>773,128</b>	<b>992,801</b>	<b>1,038,901</b>	<b>1,146,053</b>	<b>153,252</b>	<b>15</b>	<b>1,144,924</b>	<b>1,166,974</b>	<b>1,189,467</b>
	<b>TOTAL GENERAL EXPENDITURES</b>	<b>9,381,131</b>	<b>10,206,975</b>	<b>10,316,809</b>	<b>10,763,982</b>	<b>11,588,580</b>	<b>1,271,771</b>	<b>12</b>	<b>11,201,071</b>	<b>11,332,387</b>	<b>11,836,123</b>

<div> <div>OPERATING</div> <div> <b>TOWN OF SHELburnE</b>  GENERAL GOVERNMENT  <b>2022 DRAFT OPERATING BUDGET</b> </div> <div>OPERATING</div> </div>											
REVENUE SUMMARY											
Budget Page	DEPARTMENT REVENUES	2020 FINAL BUDGET	2020 ACTUAL YEAR END	2021 FINAL BUDGET	2021 ESTIMATED YEAR END	2022 DRAFT BUDGET	2022 VS 2021 \$	2022 VS 2021 %	2023 ESTIMATED BUDGET	2024 ESTIMATED BUDGET	2025 ESTIMATED BUDGET
4	<b>GENERAL GOVERNMENT SERVICE</b>										
	TAXATION	7,501,740	7,701,092	8,233,281	8,129,346	8,933,351	700,070	9	9,781,430	10,155,754	10,631,409
5	GENERAL REVENUES	945,373	946,506	1,035,974	1,094,747	1,037,163	1,189	0	829,279	754,131	757,666
11	TOWN HALL REVENUES	7,650	520	150	0	2,150	2,000	1,333	7,653	7,806	7,962
		<b>8,454,763</b>	<b>8,648,117</b>	<b>9,269,405</b>	<b>9,224,093</b>	<b>9,972,663</b>	<b>703,258</b>	<b>8</b>	<b>10,618,362</b>	<b>10,917,691</b>	<b>11,397,038</b>
	<b>PLANNING &amp; DEVELOPMENT</b>										
14	BIA LEVY	10,500	10,500	10,500	10,500	10,500	0	0	10,500	10,500	10,500
15	PLANNING REVENUES	414,200	439,287	301,190	837,455	687,445	386,255	128	335,205	234,638	237,671
18	EDC REVENUES	164,374	98,523	72,000	51,407	7,000	(65,000)	(90)	77,000	7,000	7,000
		<b>589,074</b>	<b>548,310</b>	<b>383,690</b>	<b>899,362</b>	<b>704,945</b>	<b>321,255</b>	<b>84</b>	<b>422,705</b>	<b>252,138</b>	<b>255,171</b>
	<b>PROTECTION SERVICE</b>										
22	FIRE REVENUES	12,000	12,466	12,500	14,113	12,500	0	0	12,500	12,500	12,500
23	POLICE REVENUES	122,994	841,496	449,113	475,250	563,125	114,012	25	8,500	8,500	8,500
28	BY-LAW REVENUES	35,000	38,264	35,000	36,552	34,500	(500)	(1)	35,190	35,894	36,612
		<b>169,994</b>	<b>892,226</b>	<b>496,613</b>	<b>525,914</b>	<b>610,125</b>	<b>113,512</b>	<b>23</b>	<b>56,190</b>	<b>56,894</b>	<b>57,612</b>
	<b>ROADS/PUBLIC WORKS</b>										
30	WORKS ADMIN FEES & CHARGES	12,000	15,425	10,000	14,004	12,000	2,000	20	12,240	12,485	31,484
33	TRANSIT CONVENTIONAL	0	0	0	0	25,000	25,000	100	0	0	0
		<b>12,000</b>	<b>15,425</b>	<b>10,000</b>	<b>14,004</b>	<b>37,000</b>	<b>27,000</b>	<b>270</b>	<b>12,240</b>	<b>12,485</b>	<b>31,484</b>
	<b>STORM SEWER REVENUES</b>										
34	STORM SEWER REVENUES	0	0	50,000	0	50,000	0	0	0	0	0
		<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>ENVIRONMENTAL SERVICE</b>										
35	WASTE MANAGEMENT REVENUE	24,000	33,179	24,000	21,000	24,000	0	0	24,480	24,970	25,469
		<b>24,000</b>	<b>33,179</b>	<b>24,000</b>	<b>21,000</b>	<b>24,000</b>	<b>0</b>	<b>0</b>	<b>24,480</b>	<b>24,970</b>	<b>25,469</b>
	<b>HEALTH &amp; SOCIAL SERVICES</b>										
36	CEMETERY REVENUES	74,400	60,974	37,000	38,700	38,000	1,000	3	38,760	39,535	40,326
		<b>74,400</b>	<b>60,974</b>	<b>37,000</b>	<b>38,700</b>	<b>38,000</b>	<b>1,000</b>	<b>3</b>	<b>38,760</b>	<b>39,535</b>	<b>40,326</b>
	<b>RECREATION &amp; CULTURAL SERVICES</b>										
38	HERITAGE REVENUE	0	0	0	3,943	0	0	0	0	0	0
39	ARTS & CULTURE REVENUE	0	0	0	0	0	0	0	0	0	0
42	PARKS & RECREATION REVENUE	49,800	3,375	40,300	30,839	132,647	92,347	229	11,010	11,224	11,443
44	FIDDLE PARK REVENUE	1,000	100	1,000	400	1,000	0	0	1,000	1,000	1,000
45	TOWN EVENTS REVENUE	6,100	5,267	4,800	5,725	18,200	13,400	279	16,324	16,450	16,579
		<b>56,900</b>	<b>8,743</b>	<b>46,100</b>	<b>40,907</b>	<b>151,847</b>	<b>105,747</b>	<b>229</b>	<b>28,334</b>	<b>28,675</b>	<b>29,022</b>
	<b>TOTAL GENERAL REVENUE</b>	<b>9,381,131</b>	<b>10,206,974</b>	<b>10,316,808</b>	<b>10,763,981</b>	<b>11,588,580</b>	<b>1,271,772</b>	<b>12</b>	<b>11,201,071</b>	<b>11,332,388</b>	<b>11,836,122</b>

<div> <div>OPERATING</div> <div> <b>TOWN OF SHELBURNE</b>  GENERAL GOVERNMENT  <b>2022 DRAFT OPERATING BUDGET</b> </div> <div>OPERATING</div> </div>											
BALANCED CASH BUDGET SUMMARY											
Budget Page	DEPARTMENT REVENUES	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET

	TOTAL GENERAL EXPENDITURES	9,381,131	10,206,975	10,316,809	10,763,982	11,588,580	1,271,771	12	11,201,071	11,332,387	11,836,123
	LESS TOTAL GENERAL REVENUES	9,381,131	10,206,974	10,316,808	10,763,981	11,588,580	1,271,772	12	11,201,071	11,332,388	11,836,122
	DIFFERENCE	0	(0)	(0)	0	(0)	0	(0)	0	(0)	0



**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: GENERAL GOVERNMENT TAXATION**  
**REVENUES: 01-0400**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
4010	RESIDENTIAL & FARM TAX	6,258,180	6,255,647	6,544,997	6,542,064	7,159,477	614,480	9	7,879,516	8,194,697	8,522,485
4011	COMMERCIAL & INDUSTRIAL TX	1,221,120	1,223,651	1,288,799	1,291,446	1,479,243	190,444	15	1,628,012	1,693,132	1,760,858
4013	SUPPLEMENTAL TAXATION	22,440	221,793	399,485	295,836	294,631	(104,854)	-26	273,902	267,925	348,067
	<b>TOTAL TAX REVENUE</b>	<b>7,501,740</b>	<b>7,701,092</b>	<b>8,233,281</b>	<b>8,129,346</b>	<b>8,933,351</b>	<b>700,070</b>	<b>9</b>	<b>9,781,430</b>	<b>10,155,754</b>	<b>10,631,409</b>
4017	TAXES WRITTEN OFF RESIDENTIAL	10,000	16,879	10,000	25,644	15,000	5,000	50	20,000	20,200	20,402
4018	TAXES WRITTEN OFF COMM	28,534	108,056	25,000	24,333	25,000	0	0	25,000	25,250	25,503
	<b>TOTAL TAX WRITEOFFS</b>	<b>38,534</b>	<b>124,935</b>	<b>35,000</b>	<b>49,977</b>	<b>40,000</b>	<b>5,000</b>	<b>14</b>	<b>45,000</b>	<b>45,450</b>	<b>45,905</b>
	<b>NET GOVERNMENT TAXATION</b>	<b>7,463,206</b>	<b>7,576,157</b>	<b>8,198,281</b>	<b>8,079,369</b>	<b>8,893,351</b>	<b>695,070</b>	<b>8</b>	<b>9,736,430</b>	<b>10,110,304</b>	<b>10,585,505</b>

**Note:**

- 4010 2021/2022 planned MPAC Province-wide phase in assessment did not occur due to COVID  
Tax Assessment used is based upon MPAC control totals
- 4013 Supplemental based on estimated Hyland Village occupancies occurring in 2022
- 4018 Assessment Appeals

In this budget represents 1% levy increase/decrease                      \$                      86,387.20                      (In 2020 1% was \$74,793; 2021 1% was \$78,338)

<b>INCREASE IN TAX RATE OF 5%</b>		<b>2021</b>	<b>2022</b>
<b>Average Single Home Assessment</b>		335,366	335,366
<b>Town Portion of Taxes - NO PHASE IN ASSESSMENT INCREASE</b>		\$2,487.44	\$2,611.82
<b>Annual Increase - Town Portion increase on average assessed home</b>		<b>\$124.37</b>	
<b>Monthly Increase - Town Portion</b>		<b>\$10.36</b>	

<b>2022 SUMMARY WITH THIS BUDGET</b>	
Taxable Assessment Increase	5.33%
- of which Growth increase was	5.33%
Tax Rate Increase	5.00%
Levy (\$\$) Increase	10.28%
Average Home Increase	5.00%

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: GENERAL GOVERNMENT REVENUES**  
**REVENUES: 01-0401**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
4601	CANADA POST PIL	8,350	8,267	8,350	8,157	8,350	0	0	8,517	8,687	8,861
4602	BOARD OF MANAGEMENT PIL	7,911	8,052	7,911	2,999	7,911	0	0	8,069	8,231	8,395
4622	LCBO PIL	4,445	4,525	4,445	4,597	4,445	0	0	4,534	4,625	4,717
4625	ONTARIO HYDRO PIL	3,092	3,226	3,092	3,255	3,092	0	0	3,154	3,217	3,281
4811	OMPF GRANT	414,500	414,500	421,300	421,300	426,700	5,400	1	426,700	425,000	425,000
6200	TAX CERTIFICATES	8,000	9,400	8,000	7,000	8,000	0	0	8,160	8,323	8,490
6201	GENERAL ADMIN FEES & CHARG	4,000	7,752	4,000	7,100	4,000	0	0	4,080	4,162	4,245
6202	TRADE LICENSES, SIGN PERMITS	4,500	3,080	4,500	2,600	4,500	0	0	4,590	4,682	4,775
6203	PROVINCIAL OFFENCES ACT	98,000	26,404	50,000	12,000	20,000	(30,000)	-60	25,000	25,500	26,010
6205	MARRIAGE PERMITS	7,000	8,510	7,000	10,525	7,000	0	0	7,140	7,283	7,428
6206	LOTTERY LICENSES	6,000	548	3,000	64	1,000	(2,000)	-67	1,020	1,040	1,061
6207	TAXI LICENCES	2,000	1,145	2,000	275	1,500	(500)	-25	1,530	1,561	1,592
6208	MARRIAGE CEREMONY	8,000	6,050	8,000	12,091	8,000	0	0	8,160	8,323	8,490
6300	PENALTIES/INTEREST ON TAXES	105,000	111,096	105,000	125,000	125,000	20,000	19	127,500	130,050	132,651
6350	PENNY ROUNDING	(1)	0	0	0	0	0	0	0	0	0
6375	HST REBATE - ALLOWANCES	500	543	500	500	0	(500)	-100	0	0	0
6421	BANK INTEREST EARNED	175,000	145,396	140,000	97,200	100,000	(40,000)	-29	102,000	104,040	106,121
6421	5 YR GIC INTEREST EARNED	0	0	0	0	15,000	15,000	100	12,225	9,408	6,549
6603	TSF FROM ADMIN RESERVE	2,976	0	2,976	0	2,976	0	0	0	0	0
6603	TSF FROM ACCOMODATION RES.	50,000	10,211	0	0	0	0	0	0	0	0
6603	TSF FROM HR RESERVE	0	0	25,000	0	25,000	0	0	0	0	0
6603	TSF FROM ELECTION RESERVE	0	0	0	4,172	15,000	15,000	100	0	0	0
6603	TSF FROM TAX STAB. RESERVE	0	0	118,500	0	177,289	58,789	50	74,500	0	0
6603	TSF FROM COVID RESERVE	0	0	100,000	100,000	0	(100,000)	-100	0	0	0
6700	HOME HARDWARE LEASE PAYMENT	2,400	2,400	2,400	2,400	2,400	0	0	2,400	0	0
6710	FCM GRANT FOR CITYWIDE WORKS	23,700	0	0	36,288	0	0	0	0	0	0
6710	GRANT FROM COUNTY - GENERATOR	10,000	0	10,000	10,000	0	(10,000)	-100	0	0	0
6710	GRANT FROM KTH FOR SIGNAGE	0	0	0	10,000	0	0	0	0	0	0
6710	MUNICIPAL MODERNIZATION #2/#3	0	0	0	70,000	70,000	70,000	100	0	0	0
6710	COVID SAFE RESTART FUNDING	0	175,400	0	147,225	0	0	0	0	0	0
	<b>GENERAL REVENUES</b>	<b>945,373</b>	<b>946,506</b>	<b>1,035,974</b>	<b>1,094,747</b>	<b>1,037,163</b>	<b>1,189</b>	<b>0</b>	<b>829,279</b>	<b>754,131</b>	<b>757,666</b>

**ACCOUNT DESCRIPTIONS**

4811 OMPF Actual Amount Received Oct 21/21  
6201 Commissioner Fees, NSF Fees, Pins, Photocopies, Faxing, Other Miscellaneous Fees  
6207 Based on various renewal fees for Taxi  
6421 RBC Interest Rate - Prime less 1.85%  
6603 In 2021 - transfer from COVID reserve - \$61,100 used to offset CDRC 2020 Deficit  
6603 Back Lane Heritage Signs - Tsf from Reserves  
6603 Tsf from HR Reserve to cover Market Study  
6603 Tsf from Tax Stabilization Reserve - budget framework down  
6700 Lease Agreement ends 2023 - will not be renewing due to STP expansion

**FUNCTION: GENERAL GOVERNMENT SERVICE**

**SERVICE: MEMBERS OF COUNCIL**

**EXPENDITURES 01-1010**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7106	COUNCIL SALARIES	114,672	114,672	116,966	116,966	121,600	4,634	4	124,032	127,132	129,675
7150	COUNCIL BENEFITS (CPP)	4,174	4,359	4,443	4,443	4,867	425	10	4,965	5,089	5,191
7151	COUNCIL EHT	2,236	2,335	2,281	2,281	2,371	90	4	2,419	2,479	2,529
7152	COUNCIL WSIB - BRD MEMBERS	0	46	50	50	50	0	0	50	50	50
7367	COUNCIL CONFERENCES/EDUCATION	12,000	0	6,000	500	6,000	0	0	12,000	12,000	12,000
7369	COUNCIL NEWSLETTERS	4,000	0	4,000	2,600	2,800	(1,200)	-30	2,856	2,927	2,986
7370	COUNCIL MATERIALS/SUPPLIES	3,500	786	3,500	200	7,000	3,500	100	3,500	3,588	3,659
7371	CDRC PUBLIC BOARD MEMBERS	1,000	800	1,000	1,000	1,000	0	0	1,000	1,000	1,000
7372	LIBRARY PUBLIC BOARD MEMBERS	2,000	1,300	2,000	2,000	2,000	0	0	2,000	2,000	2,000
7374	POLICE SERVICE BRD WAGE	2,375	2,965	1,800	1,375	2,100	300	17	2,100	2,100	2,100
7401	COUNCIL CELL PHONE(S)	1,000	624	1,000	240	1,000	0	0	1,020	1,046	1,066
7375	ANTI-RACISM INITIATIVES	0	11,442	20,000	20,000	0	(20,000)	-100	0	0	0
	<b>COUNCIL EXPENDITURES</b>	<b>146,958</b>	<b>139,329</b>	<b>163,040</b>	<b>151,655</b>	<b>150,788</b>	<b>(12,251)</b>	<b>-8</b>	<b>155,941</b>	<b>159,411</b>	<b>162,256</b>

7106 In accordance with By-Law 37-2018 setting Council Annual Remuneration for the current term 2018-2023

7367 In accordance with Council Conference Policy adopted in 2018 - \$2,000/councillor (Mayor & Deputy Mayor picked up at County Level) & Education Sessions

7370 Election Year Ipads - (Cut from budget Dec 13 2021 \$6,000 CDRC room rental for council mtgs; \$2,500 install Escribe Cameras)

7375 Anti-Racism Initiatives unused balance put in a reserve at year end for future gap analysis & DEI Audit - DEI Committee expenses moved to Committees Section

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: ADMINISTRATION**

**EXPENDITURES 01-1020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	ADMIN SALARIES	620,725	569,675	775,501	705,713	787,562	12,061	2	850,726	867,740	885,095
7150	ADMIN BENEFITS	157,676	154,764	196,760	169,711	206,822	10,061	5	224,891	229,389	233,976
7151	ADMIN EHT	13,828	12,932	16,374	13,750	16,057	(316)	-2	17,879	18,236	18,601
7152	ADMIN WSIB	17,560	16,734	21,444	18,674	20,630	(815)	-4	22,542	22,993	23,453
7302	ADMIN OFFICE SUPPLIES	10,000	6,186	10,000	10,000	10,000	0	0	10,200	10,404	10,612
7303	ADMIN COPYING & PRINTING	10,000	12,547	10,000	10,000	10,000	0	0	10,200	10,404	10,612
7305	ADMIN LEASED EQUIPMENT	7,000	9,029	7,000	10,000	10,000	3,000	43	10,000	10,000	10,000
7306	ADMIN EDUCATIONAL COURSE	5,000	111	5,000	1,500	5,000	0	0	5,100	5,202	5,306
7314	ADMIN OTHER & SUPPLIES	16,000	20,443	16,000	16,000	16,000	0	0	16,320	16,646	16,979
7315	ADMIN COMPUTER / SUPPORT	112,742	59,663	72,033	133,000	92,325	20,292	28	124,788	157,251	160,396
7317	ADMIN ASSET MGMT (CITYWIDE)	15,000	8,272	15,000	15,000	22,530	7,530	50	28,242	20,966	21,386
7351	ADMIN CONFERENCE EXPENSES	9,500	554	9,500	2,479	9,500	0	0	9,690	9,884	10,081
7352	ADMIN MEMBERSHIP FEES	7,387	7,237	7,500	7,477	10,500	3,000	40	10,710	10,924	11,143
7353	ADMIN AUDIT FEES	29,775	28,045	35,000	34,598	35,000	0	0	35,700	36,414	37,142
7360	ADMIN HUMAN RESOURCES	25,000	305	30,000	80,000	125,000	95,000	317	20,000	20,400	20,808
7361	ADMIN INSURANCE	91,530	57,436	87,000	72,348	95,000	8,000	9	96,900	98,838	100,815
7362	ADMIN LEGAL FEES	12,000	2,488	12,000	20,000	12,000	0	0	12,240	12,485	12,734
7364	ADMIN POSTAGE & COURIER	12,000	14,468	12,000	12,000	15,000	3,000	25	15,300	15,606	15,918
7401	ADMIN TELEPHONE & CELL PHONES	12,500	14,279	15,000	15,000	15,000	0	0	15,300	15,606	15,918
7403	ADMIN BANK SERVICE CHARGE	5,500	8,866	8,800	8,800	8,800	0	0	8,976	9,156	9,339
7405	ADMIN ADVERTISING	5,000	5,877	5,000	6,373	2,700	(2,300)	-46	2,000	2,040	2,081
7406	ADMIN BIRD CONTROL PROG	2,000	1,724	2,000	1,724	2,000	0	0	2,040	2,081	2,122
7408	ADMIN ELECTIONS (&Tsf to Reserve)	5,000	5,000	5,000	9,172	20,000	15,000	300	5,000	5,000	5,000
7510	ADMIN TSF TO ADMIN CAPITAL	0	0	0	10,000	0	0	0	69,000	55,000	0
7520	BACK LANE NAMING SIGNS	2,976	0	2,976	0	2,976	0	0	0	0	0
7600	TSF TO ADMIN RESERVE	0	123,700		10,000	0	0	0	0	0	0
7601	TSF TO CONTINGENCY RESERVE	0	0	0	0	0	0	0	0	0	0
7606	ADMIN STUDY - RE: FACILITIES	50,000	10,211	0	0	0	0	0	0	0	0
7607	TRANSFER TO CAPITAL RESERVE	0	428,544	0	201,341	0	0	0	0	0	0
	<b>ADMIN EXPENDITURES</b>	<b>1,255,699</b>	<b>1,579,090</b>	<b>1,376,888</b>	<b>1,594,660</b>	<b>1,550,402</b>	<b>173,514</b>	<b>13</b>	<b>1,623,743</b>	<b>1,662,665</b>	<b>1,639,518</b>

## ACCOUNT DESCRIPTIONS

7101	Includes grid moves & staff reallocations to cemetery, planning; staffing review and reassignments		
7150	Canada Life Premium - estimated at 6% increase		
7305	Pitney Bowes Lease & Excel Business Systems Lease		
7314	Includes \$82/mth for service & guarantee for new folding machine		
7314	Includes current CRA mileage rates		
7315	Keystone Annual Licensing Fee	\$	12,000
	Escribe Annual Licensing Fee	\$	14,000
	County of Dufferin IT Services	\$	32,463 (3 year phase in 35%, 65%, 100%)
	Firewall Annual Fee	\$	300 (Replacement purchased in 2021 for \$2503 - pay again in 2024)
	Antivirus (Licences - 35)	\$	2,100
	Software, Domain & Email Licenses	\$	7,965
	Server Battery Backup & Security	\$	2,300
	Laptop & Desktop Replacements	\$	12,000
	Laserfiche Machine & new License Fees	\$	5,000
	Laserfiche Annual License Fee	\$	2,600 (Sept to Sept)
	<b>Total of Account 7315</b>	<b>\$</b>	<b>92,325 (incl. 1.76% HST)</b>
7317	CityWide Annual License Fee & Updates	\$	22,530 (Citywide TCA & Mte Mgr Annual Fees & Citywide Route Patrol (New \$4,885)
7352	Additional membership to CCDI - Cdn Centre for Diversity & Inclusion - \$3,000		
7360	OPS Review Estimated cost (\$80,000) consultant & Market Check \$25,000- <b>CSP - Sustainable Goal Target T2 - Municipal services review and evaluation</b>		
7361	Cowan estimated premium plus allowance for settlement of O/S claims & Cyber Insurance Policy Premium		
7403	Includes Uploading online pymts (increased use due to covid) - <b>CSP - Engaged Goal Target T5 - Improve Technology</b>		
7405	MTO Corridor LED signs now required to pay 5 years upfront (\$300x5=\$1,500 in 2020) next pymt will be 2025		
7408	Setting aside \$5,000/yr to help offset election year expenses		
7510	Tsf to Capital - No 2022 Capital Plan identified		
7520	Back Lane Renaming - Heritage offset by revenue		

7607	<b>Recommended Distribution of 2021 Surplus</b>	<b>\$</b>	<b>201,341</b>
	Additional Year End Recognized Surplus	\$	- (determined following close of year end audit)
	General Capital Reserve	\$	-
	Operations Equipment Capital Reserve	\$	150,000 (to assist with 2022 Budgeted Truck expected delivery in 2023)
	Tax Stabilization Reserve	\$	51,341
		<b>\$</b>	<b>201,341</b>



**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: COMMUNICATIONS**

**REVENUES 01-1025**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	GRANT REVENUE	0	0	0	0	0	0	0	0	0	0
5403	TRANSFER FROM RESERVES	0	0	0	0	0	0	0	0	0	0
	<b>COMMUNICATIONS REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**EXPENDITURES 01-1025**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	COMMUNICATIONS LABOUR	0	0	0	0	61,259	61,259	100	62,484	63,734	65,009
7150	COMMUNICATIONS BENEFITS	0	0	0	0	18,288	18,288	100	18,653	19,026	19,407
7151	COMMUNICATIONS EHT	0	0	0	0	1,201	1,201	100	1,225	1,249	1,274
7152	COMMUNICATIONS WSIB	0	0	0	0	1,761	1,761	100	1,796	1,832	1,869
7302	COMMUNICATIONS SUPPLIES	0	0	0	0	1,500	1,500	100	1,530	1,561	1,592
7306	COMMUNICATIONS EDUCATION	0	0	0	0	600	600	100	612	624	637
7315	COMMUNICATIONS WEBSITE	0	0	0	0	11,820	11,820	100	12,056	12,298	12,543
7351	COMMUNICATIONS CONFERENCE	0	0	0	0	1,000	1,000	100	1,020	1,040	1,061
7352	COMMUNICATIONS MEMBERSHIPS	0	0	0	0	400	400	100	408	416	424
7405	COMMUNICATIONS ADVERTISING	0	0	0	0	9,000	9,000	100	9,180	9,364	9,551
	<b>COMMUNICATIONS EXPENSES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>106,828</b>	<b>106,828</b>	<b>100</b>	<b>108,965</b>	<b>111,144</b>	<b>113,367</b>

<b>NET FUNDS TO BE RAISED</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(106,828)</b>	<b>(106,828)</b>	<b>(100)</b>	<b>(108,965)</b>	<b>(111,144)</b>	<b>(113,367)</b>
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7315	Bang the Table Engagement (50%)	\$	3,920	(formerly under 1020-7315)
	Website Licensing & Hosting	\$	6,400	(Esolutions Group) (formerly under 1020-7315)
	Voice Recognition Add-On	\$	1,500	
		<b>\$</b>	<b>11,820</b>	
7405	Billboard LED sign Hosting Fees	\$	600	(\$20/mth data storage plus maintenance)
	Monthly Page in Shelburne Free Press	\$	8,400	(\$700/mth x12)
		<b>\$</b>	<b>9,000</b>	

**FUNCTION: GENERAL GOVERNMENT SERVICE**

**SERVICE: TOWN HALL**

**REVENUES 01-1035**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5408	BOOKED LABOUR	150	0	150	0	150	0	0	153	156	159
5409	CONCERT HALL RENT	7,500	520	0	0	2,000	2,000	100	7,500	7,650	7,803
5411	TOWN HALL TSF FROM RESERVES	0	0	0	0	0	0	0	0	0	0
	<b>TOWN HALL REVENUE</b>	<b>7,650</b>	<b>520</b>	<b>150</b>	<b>0</b>	<b>2,150</b>	<b>2,000</b>	<b>1333</b>	<b>7,653</b>	<b>7,806</b>	<b>7,962</b>

5409 Pending - Grace Tipling Revitalization, Fee Review & Rental Strategy, COVID Implications

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: TOWN HALL**

**EXPENDITURES 01-1035**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	TOWN HALL LABOUR	82,197	23,001	116,706	108,025	97,857	(18,848)	-16	99,814	101,811	103,847
7150	TOWN HALL BENEFITS	20,439	2,861	24,561	24,817	28,490	3,929	16	29,060	29,641	30,234
7151	TOWN HALL EHT	1,986	450	2,440	2,091	1,937	(502)	-21	1,976	2,016	2,056
7152	TOWN HALL WSIB	2,903	657	3,566	3,062	2,927	(638)	-18	2,986	3,045	3,106
7369	TOWN HALL CELL PHONE	1,000	583	1,300	466	600	(700)	-54	612	624	637
7395	TOWN HALL ELEVATOR	11,000	9,566	11,000	12,151	12,000	1,000	9	12,240	12,485	12,734
7403	TOWN HALL MAINT/MATERIALS	25,954	43,191	37,900	23,848	25,000	(12,900)	-34	25,500	26,010	26,530
7405	TOWN HALL HYDRO & WATER	21,202	18,697	34,000	28,109	39,000	5,000	15	39,780	40,576	41,387
7408	TOWN HALL GAS EXPENSE	2,082	2,202	4,700	4,516	5,000	300	6	5,100	5,202	5,306
7418	MECHANICAL SYSTEM & HVAC	6,000	15,915	6,000	37,900	15,000	9,000	150	15,300	15,606	15,918
7419	TOWN HALL OTHER SERVICES	5,000	2,328	20,000	28,874	12,000	(8,000)	-40	12,240	12,485	12,734
7510	TOWN HALL TSF TO CAPITAL	104,247	104,247	0	0	0	0	0	75,000	50,000	35,000
7600	TSF TO TOWN HALL RESERVE (CAP)	5,000	5,000	10,000	10,000	10,000	0	0	10,000	10,000	10,000
7600	EMERGENCY SERVICES ACCOM RES	200,562	200,562	200,562	200,562	200,562	0	0	200,562	200,562	200,562
	<b>TOWN HALL EXPENDITURES</b>	<b>489,573</b>	<b>429,261</b>	<b>472,734</b>	<b>484,420</b>	<b>450,374</b>	<b>(22,360)</b>	<b>-5</b>	<b>530,171</b>	<b>510,063</b>	<b>500,053</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(481,923)</b>	<b>(428,741)</b>	<b>(472,584)</b>	<b>(484,420)</b>	<b>(448,224)</b>	<b>24,360</b>	<b>1,338</b>	<b>(522,518)</b>	<b>(502,257)</b>	<b>(492,091)</b>
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**ACCOUNT DESCRIPTIONS**

- 7101 Includes cost of Mgr of Operations, Parks & Facilities (40 hrs), Cleaning Personnel (40 hrs) 50% salary to Operations & Parks/Recreation Salary
- 7403 Bldg Maintenance includes extra cleaning supplies & PPE; replace emergency lighting  
- 2023 - Door Fob Access 4 main doors - \$20,000
- 7418 Realigned with actuals over the past 2 years
- 7419 Includes Pest Control & Equipment Rental - Security Monitoring , Fire Inspections under the Bldg Code;
- 7510 No Capital Project for 2022; See Capital budget for projects identified in 2023,2024,2025
- 7600 Transfers to Reserve for future Townhall expenditures over and above maintenance (New in 2019)
- 7600 Transfer to Emergency Services Accomodation Reserve - as per 2021 Budget Framework Report

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**SERVICE: COMMITTEES**

**EXPENDITURES 01-1060**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7105	HEALTH & SAFETY COMMITTEE	14,000	9,049	10,000	10,000	10,000	0	0	10,200	10,404	10,612
7110	EMERGENCY MANAGEMENT	500	0	500	500	500	0	0	500	500	500
7109	EMERGENCY MGMT TSF TO RESERVE	5,000	5,000	5,000	5,000	5,000	0	0	5,000	5,000	5,000
7111	ACCESSIBILITY COMMITTEE	500	0	500	0	500	0	0	500	500	500
7115	DEI COMMITTEE	0	0	0	0	15,000	15,000	100	10,000	10,000	10,000
	<b>COMMITTEE EXPENDITURES</b>	<b>20,000</b>	<b>14,049</b>	<b>16,000</b>	<b>15,500</b>	<b>31,000</b>	<b>15,000</b>	<b>94</b>	<b>26,200</b>	<b>26,404</b>	<b>26,612</b>

7105 Health & Safety Services provided by County of Duffeirn

7109 Emergency Management Reserve set up starting in 2020 as per [2020 Budget Framework Report](#)

7111 Removed from budget in 2018 and added back by committee in 2019 - includes supplies, printing, advertising, education

7115 DEI Committee expenses transferred from Council Anti-Racism Initiatives starting 2022

**FUNCTION: PLANNING & DEVELOPMENT**  
**SERVICE: BIA**

**REVENUES 01-1080**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5400	BIA SPECIAL LEVY	10,500	10,500	10,500	10,500	10,500	0	0	10,500	10,500	10,500
	BIA REVENUES	10,500	10,500	10,500	10,500	10,500	0	0	10,500	10,500	10,500

**EXPENDITURES 01-1080**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7900	BIA EXPENDITURE	10,500	10,500	10,500	10,500	10,500	0	0	10,500	10,500	10,500
	BIA EXPENDITURES	10,500	10,500	10,500	10,500	10,500	0	0	10,500	10,500	10,500

NET FUNDS TO BE RAISED
 0
 0
 0
 0
 0
 0
 0
 0
 0
 0
 0

7900 No 2022 budget provided by BIA yet

**FUNCTION: PLANNING & DEVELOPMENT****SERVICE: PLANNING & DEVELOPMENT****REVENUES 01-1090**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5400	PLANNING APPLICATION FEES	150,000	125,645	75,000	259,790	125,000	50,000	67	127,500	130,050	132,651
5401	ZONING CERTIFICATES	1,000	400	750	1,525	750	0	0	765	780	796
5403	MUNICIPAL APPROVALS	15,000	19,915	20,000	8,990	20,000	0	0	20,400	20,808	21,224
5406	SEWER SHARE OF DEVELOPMENT	9,000	9,000	9,000	9,000	9,000	0	0	9,000	9,000	9,000
5407	DC SHARE OF GROWTH STUDIES	127,000	44,663	155,000	89,360	272,034	117,034	76	75,000	50,000	50,000
5408	DEVELOPER LOT FEES	73,200	124,440	2,440	98,950	117,650	115,210	4722	15,000	15,000	15,000
5409	WATER SHARE OF DEVELOPMENT	9,000	9,000	9,000	9,000	9,000	0	0	9,000	9,000	9,000
5411	RECOVERABLE FROM DEVELOPERS	0	96,336	0	92,874	0	0	0	0	0	0
5413	CASH IN LIEU OF PARKLAND REV	0	9,887	0	237,966	0	0	0	0	0	0
5420	TSF FROM OPERATING RESERVE	30,000	0	30,000	30,000	134,011	104,011	347	78,540	0	0
	<b>PLANNING REVENUES</b>	<b>414,200</b>	<b>439,287</b>	<b>301,190</b>	<b>837,455</b>	<b>687,445</b>	<b>386,255</b>	<b>128</b>	<b>335,205</b>	<b>234,638</b>	<b>237,671</b>

**REVENUES INCLUDE:**

- 5400 Includes : Rezoning, Consents, Minor Variances & Site Plan Revenues & Developer Driven Revenues
- 5403 Includes : Building Permit Approvals
- 5407 DC transfer to help offset costs of studies
- 5408 Estimated Developer Lot Fees (Fieldgate 181 lots in 2022)
- 5420 Tsf from Planning Reserve to offset New Junior Planner Position & Additional Planning Expenses

**FUNCTION: PLANNING & DEVELOPMENT**  
**SERVICE: PLANNING & DEVELOPMENT**

**EXPENDITURES 01-1090**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	TOWN STAFF PLANNING LABOUR	30,000	30,000	5,000	5,000	5,000	0	0	5,100	5,202	5,306
7101	TOWN STAFF LABOUR	174,677	171,191	169,934	166,331	219,568	49,634	29	223,959	228,438	233,007
7102	PLANNER CONTRACT LABOUR (GSP)	250,000	202,580	280,000	280,000	280,000	0	0	285,600	291,312	297,138
7103	ENGINEER CONTRACT LABOUR (SBA)	115,000	240,878	200,000	200,000	200,000	0	0	204,000	208,080	212,242
7104	GIS & ESRI LICENSE & PSD Member	10,000	4,500	10,000	7,000	10,000	0	0	11,700	11,934	12,173
7107	PLANNING ADVERTISING	5,000	3,565	5,000	2,500	4,000	(1,000)	-20	4,080	4,162	4,245
7108	PLANNING SUPPLIES & OTHER	2,000	1,902	4,000	500	4,000	0	0	2,000	2,040	2,081
7110	PLANNING & DEV LEGAL	40,000	20,149	40,000	80,000	40,000	0	0	40,800	10,000	10,200
7150	PLANNING & DEV - BENEFITS	43,132	43,060	45,343	50,000	63,112	17,770	39	64,375	65,662	66,975
7151	PLANNING & DEV - EHT	3,505	3,359	3,620	4,000	4,599	980	27	4,691	4,785	4,881
7152	PLANNING & DEV - WSIB	4,587	4,508	4,902	5,000	6,224	1,322	27	6,349	6,476	6,605
7153	GROWTH STUDIES - DC/OP/ZONING	62,000	80,842	25,000	14,160	0	(25,000)	-100	75,000	0	50,000
7153	MASTER SERVICING STUDY et al	75,000	22,745	75,000	90,200	75,000	0	0	75,000	25,000	0
7153	PARK & RECREATION MASTER PLAN	30,000	1,397	80,000	15,000	65,000	(15,000)	-19	0	0	0
7153	TMP/HAMP/BY-PASS STUDY	0	0	0	0	176,045	176,045	100	0	0	0
7155	SUMMERHILL STREET TREES	0	3,015	0	0	0	0	0	0	0	0
7160	TRANSFER TO RESERVES	0	60,000	0	167,000	0	0	0	0	0	0
7401	PLANNING & DEV - CELL PHONES	1,500	901	1,500	680	1,500	0	0	1,530	1,561	1,592
7451	PLANNING & DEV - EDUCATION	1,000	0	1,000	0	1,000	0	0	1,020	1,040	1,061
7452	PLANNING & DEV - CONFERENCES	3,000	0	3,000	0	3,000	0	0	3,060	3,121	3,184
7511	TSF TO CASH IN LIEU OF PARKING	0	0	0	0	0	0	0	0	0	0
7512	TSF TO CASH IN LIEU OF PARKLAND	0	9,887	0	237,966	0	0	0	0	0	0
	<b>PLANNING EXPENDITURES</b>	<b>850,402</b>	<b>904,479</b>	<b>953,298</b>	<b>1,325,337</b>	<b>1,158,049</b>	<b>204,750</b>	<b>21</b>	<b>1,008,264</b>	<b>868,813</b>	<b>910,689</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(436,202)</b>	<b>(465,192)</b>	<b>(652,108)</b>	<b>(487,882)</b>	<b>(470,604)</b>	<b>181,505</b>	<b>-28</b>	<b>(673,059)</b>	<b>(634,175)</b>	<b>(673,018)</b>
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**FUNCTION: PLANNING & DEVELOPMENT****SERVICE: PLANNING & DEVELOPMENT**

7101	Share of Clerk's Dept Labour & Director of Development & Operations & GIS Technician		
7102	Includes Contract Planning services and on staff Junior planning position		
7103	Engineering Contract Labour - General Services		
7104	Includes ESRI License 2022 - \$7,632; Arcgis online \$600		
7108	Includes Supplies, Postage, Mileage, etc		
7110	Planning Legal Costs		
7153	Master Servicing Study	\$ 75,000	offset by Transfer from DC's (Total cost estimated up to \$175,000 spread over multiple years)
	CSP - Sustainable Goal Target T1 Long Term Financial & T3 Invest in Infrastructure		
7153	Parks & Recreation Master Plan (2022)	\$ 65,000	CSP - Livable Goal Target T10 - Improve and enhance parks and rec - KPI A/D
7160	Tsf to Reserve - deferred revenues and amount for new junior planner position in 2022		
7452	Includes OGRA for Director of Dev & Operations; Public Sector Digest for GIS Coordinator		

**FUNCTION: PLANNING & DEVELOPMENT**

**SERVICE: ECONOMIC DEVELOPMENT**

**REVENUES 01-1095**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5405	EcDEV FUNCTION REVENUE	5,500	0	3,000	0	3,000	0	0	3,000	3,000	3,000
5407	EcDEV SPONSORSHIP & DONATIONS	4,000	500	4,000	0	4,000	0	0	4,000	4,000	4,000
5408	EcDEV TSF FROM RESERVES	10,000	0	0	0	0	0	0	0	0	0
5408	EcDEV TSF FROM RES - WAYFINDING	50,500	50,000	0	0	0	0	0	0	0	0
5408	EcDEV TSF FROM RES - GRACE T.H.	14,500	2,113	0	9,223	0	0	0	0	0	0
5408	EcDEV TSF FROM RES - REVITALIZ'N	15,874	10,310	0	0	0	0	0	0	0	0
5408	EcDEV TSF FROM RES - TRAIL/CYL MP	0	0	40,000	30,000	0	(40,000)	-100	0	0	0
5409	EcDEV INNOVATION GUELPH	0	0	0	7,184	0	0	0	0	0	0
5409	EcDEV GRANTS	55,000	30,000	25,000	0	0	(25,000)	-100	70,000	0	0
5411	EcDEV PROJECT CONTRIBUTORS	8,000	5,600	0	5,000	0	0	0	0	0	0
5412	EcDEV JOB FAIR REVENUE	1,000	0	0	0	0	0	0	0	0	0
	<b>EDC REVENUES</b>	<b>164,374</b>	<b>98,523</b>	<b>72,000</b>	<b>51,407</b>	<b>7,000</b>	<b>(65,000)</b>	<b>-90</b>	<b>77,000</b>	<b>7,000</b>	<b>7,000</b>

5409 In 2023 - possible grant to offset the cost of an EcDev Strategic Plan

**FUNCTION: PLANNING & DEVELOPMENT**  
**SERVICE: ECONOMIC DEVELOPMENT**

**EXPENDITURES 01-1095**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	EcDEV COORDINATOR LABOUR	63,041	59,453	65,498	60,305	66,735	1,238	2	68,070	69,432	70,820
7150	EcDEV BENEFITS	16,902	16,791	17,857	17,793	19,060	1,203	7	19,441	19,830	20,226
7151	EcDEV EHT	1,235	1,167	1,283	1,184	1,308	24	2	1,334	1,361	1,388
7152	EcDEV WSIB	1,860	1,705	1,937	1,730	1,976	39	2	2,016	2,056	2,097
7250	EcDEV CONFERENCES	1,500	1,675	1,500	0	0	(1,500)	-100	0	0	0
7254	EcDEV PROJECT - G. TIPLING REVITAL	22,500	7,113	0	14,223	0	0	0	0	0	0
7255	EcDEV PROJECT - WAYFINDING SIGNS	50,000	50,000	0	0	0	0	0	0	0	0
7256	EcDEV PROJECT - Trails & Cycling MP	65,000	0	65,000	0	0	(65,000)	-100	0	0	0
7256	EcDEV - TRAIL IMPROVEMENTS	0	0	0	34,239	0	0	0	0	0	0
7257	EcDEV - BIA EXPANSION STUDY	0	0	0	0	5,000	5,000	100	70,000	0	0
7301	EcDEV MEMBERSHIP/SUBSCRIPTIONS	1,091	1,331	1,829	1,076	2,373	544	30	2,420	2,469	2,518
7302	EcDEV MARKETING/ADVERTISING	14,500	7,155	10,000	1,363	10,000	0	0	10,200	10,404	10,612
7303	CONFERENCE/TRAINING/MILEAGE	3,745	1,278	3,745	755	2,150	(1,595)	-43	2,193	2,237	2,282
7305	EcDEV WEBSITE ENGAGEMENT TOOL	3,562	3,562	3,920	3,562	3,920	0	0	3,998	4,078	4,160
7306	EDC COMMITTEE EXPENSES	2,000	25	500	0	1,500	1,000	200	1,530	1,561	1,592
7307	SMALL BUSINESS ENTERPRISE	2,900	2,900	2,900	2,900	2,900	0	0	2,958	3,017	3,078
7308	EcDEV PUBLIC RELATIONS	5,500	937	4,000	7,184	7,000	3,000	75	7,140	7,283	7,428
7309	EcDEV TSF TO RESERVES	0	30,000	0	0	30,000	30,000	100	10,000	10,000	10,000
7314	EcDEV MATERIALS & SUPPLIES	1,500	176	1,500	0	1,500	0	0	1,530	1,561	1,592
7315	MAIN ST REVITALIZATION	15,874	11,069	0	0	0	0	0	0	0	0
7316	JOB FAIR & SKILLED TRADES HUB	2,000	0	0	0	0	0	0	0	0	0
7510	EcDEV TRANSFER TO CAPITAL	0	0	0	0	2,500	2,500	100	20,000	0	0
	<b>EDC EXPENDITURES</b>	<b>274,709</b>	<b>196,337</b>	<b>181,469</b>	<b>146,313</b>	<b>157,922</b>	<b>(23,547)</b>	<b>-13</b>	<b>222,830</b>	<b>135,287</b>	<b>137,793</b>
<b>NET FUNDS TO BE RAISED</b>		<b>(110,335)</b>	<b>(97,814)</b>	<b>(109,469)</b>	<b>(94,906)</b>	<b>(150,922)</b>	<b>(41,453)</b>	<b>38</b>	<b>(145,830)</b>	<b>(128,287)</b>	<b>(130,793)</b>

## EDC ACCOUNT DESCRIPTION

7250	EDCO Conference & Accommodations	Combined in 2022 with line 7303
<b>2022 PROJECTS</b>		
7257	BIA Boundary Expansion	\$ 5,000 - CSP Livable Goal Target T11 - Improve community connections
7301	<b>Memberships &amp; Subscriptions</b>	
	EDCO	\$ 337
	EDAC	\$ 472
	OBIAA	\$ 306
	Hootsuite	\$ 348
	PIC Monkey	\$ 120 Graphic Design
	Licidpress	\$ 250 Graphic Design
	Canva	\$ 150 Graphic Design
	Mail Chip (Replaces Constant Contact)	\$ 300
	Befunky	\$ 90 Graphic Design
		<b>\$ 2,373</b>
7302	Photography Contract	\$ 9,000 - CSP Engaged Goal Targets T5 to T8
	General Advertising	\$ 1,000
		<b>\$ 10,000</b>
7303	Includes Mileage/Workshops/Education/Virtual Conferences	\$ 2,150 (combined in 2022 from line 7250)
7305	Bang the Table Online Engagement (50%)	\$ 3,920 (other 50% charged to Communications)
7306	EDC Committee Members Expenses - including Industry Development Open Ended Events	\$ 1,500
7308	Public Relations / EcDev Events	
	EcDev Breakfast	\$ 4,000 - CSP Engaged Goal Target T8 - Enhance Marketing & Education
	EcDev Golf	\$ 1,500
	Ecommerce Shopify	\$ 1,500
		<b>\$ 7,000</b> Functions costs offset by Revenue Line 5405

**FUNCTION: PROTECTION SERVICES**  
**SERVICE: NVCA**

**EXPENDITURES 01-1050**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7700	NVCA REQUISITION	53,476	53,476	54,058	54,058	56,404	2,346	4	57,814	59,260	60,741
	<b>NVCA EXPENDITURES</b>	<b>53,476</b>	<b>53,476</b>	<b>54,058</b>	<b>54,058</b>	<b>56,404</b>	<b>2,346</b>	<b>4</b>	<b>57,814</b>	<b>59,260</b>	<b>60,741</b>

<b>Budget Provided by NVCA</b>		
7700	NVCA Operating Costs	\$ 53,617
7700	NVCA Capital Costs	\$ 2,787
		<u>\$ 56,404</u>

**FUNCTION: PROTECTION SERVICES****SERVICE: FIRE PROTECTION****REVENUES 01-2010**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5403	FIRE - BELL TOWER LEASE PYMT	12,000	12,466	12,500	14,113	12,500	0	0	12,500	12,500	12,500
	<b>FIRE REVENUES</b>	<b>12,000</b>	<b>12,466</b>	<b>12,500</b>	<b>14,113</b>	<b>12,500</b>	<b>0</b>	<b>0</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>

**EXPENDITURES 01-2010**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7151	FIRE - REQUISITION TO SDFD	389,776	394,874	442,655	411,140	460,586	17,931	4	483,615	507,796	533,186
7365	FIRE - BELL LEASE OWED TO FIRE	12,000	12,466	12,500	14,113	12,500	0	0	12,500	12,500	12,500
	<b>FIRE EXPENDITURES</b>	<b>401,776</b>	<b>407,340</b>	<b>455,155</b>	<b>425,252</b>	<b>473,086</b>	<b>17,931</b>	<b>4</b>	<b>496,115</b>	<b>520,296</b>	<b>545,686</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(389,776)</b>	<b>(394,874)</b>	<b>(442,655)</b>	<b>(411,140)</b>	<b>(460,586)</b>	<b>(17,931)</b>	<b>(4)</b>	<b>(483,615)</b>	<b>(507,796)</b>	<b>(533,186)</b>
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5403 Revenue is reimbursed to the fire dept on line 7365

7151 Based on a Adopted Operating SDFD Budget for Nov 2 2021 meeting and using estimated 56% cost sharing ratio - Capital Budget not finalized yet  
\$328,9876 Operating & \$131,600 Capital

**FUNCTION: PROTECTION SERVICES - SHELBURNE POLICE BOARD BUDGET (SPSB)**
**SERVICE: POLICE PROTECTION**
**REVENUES 01-2020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5201	GAIN OR LOSS ON SALE OF ASSET	5,000	0	0	69,420	0	0	0	0	0	0
5402	GENERAL POLICE REVENUE	5,000	2,746	1,000	9,410	0	(1,000)	-100	0	0	0
5403	RCMP FINGERPRINT REVENUE	1,000	410	250	55	0	(250)	-100	0	0	0
5404	CRIMINAL RECORD CHECKS	11,000	9,283	1,000	2,784	0	(1,000)	-100	0	0	0
5407	POLICE RIDE GRANT	8,944	8,853	1,500	8,637	8,500	7,000	467	8,500	8,500	8,500
5418	D.A.R.E. REVENUE	500	0	0	0	0	0	0	0	0	0
5419	PAID DUTY REVENUES	12,000	4,209	1,200	2,361	0	(1,200)	-100	0	0	0
5427	COURT SECURITY REVENUE (CSPT)	3,500	5,004	0	0	0	0	0	0	0	0
5428	TSF FROM OPERATING RESERVE	40,000	784,941	0	148,030	554,625	554,625	100	0	0	0
5434	TSF FROM DC'S - ONE TIME START UP	0	0	417,913	208,304	0	(417,913)	-100	0	0	0
5439	COMMUNITY SAFETY & POLICING GR	26,050	26,050	26,250	26,250	0	(26,250)	-100	0	0	0
5440	CANNABIS RETAIL IMPLEMENT'N GR	10,000	0	0	0	0	0	0	0	0	0
	<b>POLICE (SPSB) REVENUES</b>	<b>122,994</b>	<b>841,496</b>	<b>449,113</b>	<b>475,250</b>	<b>563,125</b>	<b>114,012</b>	<b>25</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>

**ACCOUNT DESCRIPTION**

FINAL Budget Provided by Shelburne Police Services Board

5439 CSP Grant being applied for again for another 3 year intake 2022-2025



**FUNCTION: PROTECTION SERVICES - SHELburnE POLICE BOARD BUDGET (SPSB)**
**SERVICE: POLICE PROTECTION**
**EXPENDITURES 01-2020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	POLICE SALARIES	1,854,022	2,498,974	322,184	380,212	496,920	174,736	54	68,000	0	0
7150	POLICE BENEFITS	444,006	417,296	76,179	104,730	51,074	(25,105)	-33	11,521	11,751	11,986
7151	POLICE EHT	36,416	33,582	6,312	13,096	5,519	(793)	-13	1,100	0	0
7152	POLICE WSIB	50,345	43,044	8,270	11,466	1,111	(7,158)	-87	0	0	0
7201	POLICE SERVICE BRD EXPENSE	7,000	2,316	1,000	3,242	1,000	0	0	1,000	1,000	1,000
7202	POLICE SERVICE BRD SECRETARY	0	0	0	2,000	2,000	2,000	100	2,000	2,000	2,000
7203	POLICE SERVICE BRD TRAINING	2,500	0	0	0	1,000	1,000	100	0	0	0
7302	POLICE OFFICE SUPPLIES	9,500	16,333	1,200	5,402	0	(1,200)	-100	0	0	0
7303	POLICE COMPUTERS	16,000	13,292	2,500	6,182	0	(2,500)	-100	0	0	0
7304	POLICE COMPUTER SUPPORT	20,500	25,162	3,400	4,962	0	(3,400)	-100	0	0	0
7307	POLICE RADIO MAINTENANCE	5,202	3,874	900	1,126	0	(900)	-100	0	0	0
7308	POLICE BANKING FEES	520	420	100	459	0	(100)	-100	0	0	0
7311	POLICE VEHICLE GAS/MAINTEN	52,000	52,081	7,500	14,397	0	(7,500)	-100	0	0	0
7312	POLICE EQUIP & SUPPLIES	10,000	12,140	1,000	13,347	0	(1,000)	-100	0	0	0
7313	POLICE CLOTHING	10,500	6,153	500	137	0	(500)	-100	0	0	0
7314	POLICE PHOTOCOPIES	5,100	4,706	900	643	0	(900)	-100	0	0	0
7316	POLICE LEGAL/PROFESSIONAL FEES	35,200	51,556	35,000	47,241	0	(35,000)	-100	0	0	0
7351	POLICE MEMBERSHIP/CONV	6,500	1,222	0	(750)	0	0	0	0	0	0
7352	COMMUNITY SERVICE INITIATIV	2,040	371	500	400	0	(500)	-100	0	0	0
7361	POLICE CRUISER INSUR & LIC	41,500	23,552	5,000	30,334	0	(5,000)	-100	0	0	0
7362	POLICE GUARD PRISONER FEE	1,020	4,407	300	0	0	(300)	-100	0	0	0
7368	POLICE TRAVEL & MEALS	4,000	1,442	500	69	0	(500)	-100	0	0	0
7369	POLICE TELEPHONE	10,900	9,079	2,000	2,375	0	(2,000)	-100	0	0	0
7371	POLICE RADIO DISPATCH	67,140	103,203	17,255	17,847	0	(17,255)	-100	0	0	0
7372	POLICE TRAINING COURSES	11,500	5,763	500	10,065	0	(500)	-100	0	0	0
7373	POLICE POSTAGE & MAINTENANCE	1,530	1,032	200	137	0	(200)	-100	0	0	0

7374	CRIME STOPPERS	1,020	0	0	0	0	0	0	0	0	0
7381	CISCO	3,060	0	0	0	0	0	0	0	0	0
7382	POLICE WEB SITE	714	861	300	0	0	(300)	-100	0	0	0
7405	POLICE ADVERTISING	1,530	375	200	0	0	(200)	-100	0	0	0
7406	RCMP FINGERPRINT FEE	1,224	500	250	25	0	(250)	-100	0	0	0
7450	COMMUNITY SAFETY & POLICING	5,800	1,577	0	0	0	0	0	0	0	0
7602	TSF TO CAPITAL EQUIP RESERVE	50,000	0	0	0	0	0	0	0	0	0
7603	TSF TO POST EMPLOYMENT BENEF.	20,636	20,636	20,636	0	0	(20,636)	-100	0	0	0
7615	TSF TO POLICE OPERATING RESERVE	0	152,478	0	0	0	0	0	0	0	0
	<b>POLICE (SPSB) EXPENDITURES</b>	<b>2,788,926</b>	<b>3,507,427</b>	<b>514,585</b>	<b>669,141</b>	<b>558,625</b>	<b>44,039</b>	<b>9</b>	<b>83,621</b>	<b>14,751</b>	<b>14,986</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(2,665,932)</b>	<b>(2,665,931)</b>	<b>(65,472)</b>	<b>(193,891)</b>	<b>4,500</b>	<b>69,973</b>	<b>-107</b>	<b>(75,121)</b>	<b>(6,251)</b>	<b>(6,486)</b>
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Draft Budget Provided by Shelburne Police Services Board

#### ACCOUNT DESCRIPTION

7101 Salary Continuation Contracts  
7372 Training Continuation as per Contracts  
7603 Updated to Reflect Actuary Report of 2021

**FUNCTION: PROTECTION SERVICES - SHELBURNE POLICE DEPARTMENT**

**SERVICE: POLICE ADMINISTRATION & ACCOMMODATIONS**

**EXPENDITURES 01-2020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7705	ADMINISTRATION SALARIES	45,695	36,738	35,402	35,402	5,000	(30,402)	-86	5,000	5,000	5,100
7710	UTILITIES, BLDG MAINT, AUDIT, HR	29,987	47,866	19,500	11,759	0	(19,500)	-100	0	0	0
7715	OPP CONTRACT POLICING AGR.	0	0	2,377,229	2,195,908	3,028,456	651,227	27	3,089,025	3,150,806	1,662,691
7716	OPP ONE TIME START UP COSTS	0	0	417,913	425,754	0	(417,913)	-100	0	0	0
7717	OPP RIDE PROGRAM	0	0	0	0	8,500	8,500	100	8,500	8,500	8,500
	<b>POLICE DEPT EXPENDITURES</b>	<b>75,682</b>	<b>84,603</b>	<b>2,850,044</b>	<b>2,668,823</b>	<b>3,041,956</b>	<b>191,912</b>	<b>7</b>	<b>3,102,525</b>	<b>3,164,306</b>	<b>1,676,291</b>

<b>NET FUNDS TO BE RAISED</b>	<b>75,682</b>	<b>84,603</b>	<b>2,850,044</b>	<b>2,668,823</b>	<b>3,041,956</b>	<b>191,912</b>	<b>7</b>	<b>3,102,525</b>	<b>3,164,306</b>	<b>1,676,291</b>
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7705 Administration of Treasury/Payroll/Payables - CSP Sustainable Goal Target T2 Municipal Service Review & Evaluation

7715 OPP Annual Billing Statement for 2022 Received Sept 30, 2021 (\*2021 Costs only reflect 10 months)

2% increase built in for 2023 and 2024 and for 2025 amount indicated in POMAX Schedule for Projected OPP Billing Model effective Jan 1 2025

**FUNCTION: PROTECTION SERVICES****SERVICE: CROSSING GUARDS****EXPENDITURES 01-2030**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	CROSSING GUARD LABOUR	86,703	44,434	99,920	50,847	120,670	20,750	21	123,083	125,545	128,056
7150	CROSSING GUARD BENEFITS	3,938	2,128	5,006	2,561	6,154	1,148	23	6,277	6,403	6,531
7151	CROSSING GUARD EHT	1,691	867	1,948	987	2,353	405	21	2,400	2,448	2,497
7152	CROSSING GUARD WSIB	2,471	1,266	2,848	1,447	3,451	603	21	3,520	3,591	3,662
7153	CROSSING GUARD MISCELLANEOUS	3,500	3,507	4,000	3,000	4,000	0	0	4,000	4,080	4,162
	<b>CROSSING GUARD EXPEND</b>	<b>98,302</b>	<b>52,202</b>	<b>113,721</b>	<b>58,842</b>	<b>136,628</b>	<b>22,906</b>	<b>20</b>	<b>139,280</b>	<b>142,066</b>	<b>144,907</b>

**ACCOUNT DESCRIPTION**

7101 2022 - two more crossing guards added for Fieldgate Subdivision Fall 2022 and 1 new crossing guard at Gordon & 4th

7153 Flashing Crossing Signs for all locations/Replacements as needed, Ontario Traffic Council membership (\$445); Reflective Clothing; PPE's, Annual Training

**FUNCTION: PROTECTION SERVICES**  
**SERVICE: PROPERTY STANDARDS/BY-LAW**

**REVENUES 01-2040**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
6222	PARKING FINE REVENUE	5,000	6,018	5,000	5,000	5,000	0	0	5,100	5,202	5,306
6223	BY-LAW FINES	0	200	0	0	0	0	0	0	0	0
6235	RECOVERABLE COSTS	0	0	0	0	0	0	0	0	0	0
6240	DOG TAG FEE REVENUE	25,000	24,942	25,000	24,052	27,000	2,000	8	27,540	28,091	28,653
6245	PARKING PERMIT REVENUE	5,000	4,922	5,000	2,500	2,500	(2,500)	-50	2,550	2,601	2,653
6250	BYLAW SERVICES TO MUNICIPALITIES	0	2,182	0	0	0	0	0	0	0	0
6255	CANNABIS RETAIL IMPLEMENT'N GR	0	0	0	5,000	0	0	0	0	0	0
	<b>PARKING FINES</b>	<b>35,000</b>	<b>38,264</b>	<b>35,000</b>	<b>36,552</b>	<b>34,500</b>	<b>(500)</b>	<b>-1</b>	<b>35,190</b>	<b>35,894</b>	<b>36,612</b>

6240 Dog Tag Canvassing  
6245 Parking Permit Fees (Approx 45 lots @ \$150/yr or \$12.50/month)  
6250 2020 no longer able to provide this service  
6255 Ontario Cannabis Legalization Implement Fund

**FUNCTION: PROTECTION SERVICES**  
**SERVICE: PROPERTY STANDARDS/BY-LAW**

**EXPENDITURES 01-2040**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	BY-LAW LABOUR	52,371	33,848	68,489	60,773	107,985	39,496	58	110,144	112,347	114,594
7150	BY-LAW BENEFITS	15,327	8,501	17,838	14,228	32,543	14,704	82	33,194	33,857	34,535
7151	BY-LAW EHT	1,026	664	1,341	1,174	2,116	775	58	2,159	2,202	2,246
7152	BY-LAW WSIB	1,493	971	1,952	1,683	3,088	1,136	58	3,150	3,213	3,277
7349	BY-LAW OFFICER VEHICLE	1,500	446	1,000	0	1,000	0	0	1,020	1,040	1,061
7350	BY-LAW CONVICTIONS / LEGAL	2,000	718	2,000	2,289	2,000	0	0	2,040	2,081	2,122
7351	BY-LAW MATERIALS/SUPPLIES	1,000	1,368	1,000	1,000	2,000	1,000	100	2,040	2,081	2,122
7355	BY-LAW DOG & FERAL CAT CONTROL	4,000	2,374	4,000	2,600	4,000	0	0	4,080	4,162	4,245
7360	BY-LAW TRAINING/CONFERENCES	1,500	336	1,500	394	3,000	1,500	100	3,060	3,121	3,184
7365	BY-LAW CLOTHING/UNIFORM	1,000	731	1,000	1,000	2,000	1,000	100	2,040	2,081	2,122
7370	BY-LAW MEMBERSHIP & MILEAGE	686	113	700	110	700	0	0	714	728	743
7401	BY-LAW CELL PHONE	700	488	700	240	1,000	300	43	1,020	1,040	1,061
7510	BY-LAW TSF TO CAPITAL	20,000	14,521	0	0	0	0	0	10,000	0	15,000
7600	TSF CANNABIS ENFORCE RESERVE	0	0	0	5,000	0	0	0	0	0	0
7600	TSF TO BYLAW VEHICLE RESERVE	0	0	5,000	5,000	5,000	0	0	5,000	5,000	5,000
	<b>PROPERTY STANDARDS EXPEN</b>	<b>102,602</b>	<b>65,078</b>	<b>106,521</b>	<b>95,492</b>	<b>166,432</b>	<b>59,912</b>	<b>56</b>	<b>174,661</b>	<b>167,954</b>	<b>186,313</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(67,602)</b>	<b>(26,814)</b>	<b>(71,521)</b>	<b>(58,940)</b>	<b>(131,932)</b>	<b>(60,412)</b>	<b>84</b>	<b>(139,471)</b>	<b>(132,060)</b>	<b>(149,701)</b>
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**ACCOUNT DESCRIPTION**

7101 Reflects 2 Full Time By-Law Officers @ 35 hrs/wk each

7351 Includes Parking Tickets, Parking Permits

7355 Includes Contract with SPCA Contract for Canine; Dog Tags; Feral Cat Rescue Contribution \$1,500

7360 Training Courses at Municipal Law Enforcement Assoc (\$1,020) or Ontario Property Standards Assoc (\$1,098)

7370 Membership at Municipal Law Enforcement Assoc (\$110) & Ontario Property Standards Assoc (\$76)

7510 No Capital Purchase for 2022

7600 In accordance with Asset Mgmt - setting aside \$5,000/yr for future By-Law Car (2023 purchase will be a used additional vehicle)

7600 Tsf Cannabis Grant to By-Law Reserve for future costs related to Cannabis

**FUNCTION: TRANSPORTATION SERVICES**  
**SERVICE: WORKS ROAD ADMINISTRATION**

**REVENUES 01-2501**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5302	RDS TSF FROM RESERVES	0	0	0	0	0	0	0	0	0	18,750
5401	ROAD FEES & CHARGES	3,500	2,285	1,000	3,017	3,000	2,000	200	3,060	3,121	3,184
5404	HIGH SPEED COMMUNICATION	5,000	5,300	5,500	5,000	5,500	0	0	5,610	5,722	5,837
5405	GRANT FUNDING - STUDENTS	3,500	7,840	3,500	5,987	3,500	0	0	3,570	3,641	3,714
	<b>ROAD ADMIN REVENUES</b>	<b>12,000</b>	<b>15,425</b>	<b>10,000</b>	<b>14,004</b>	<b>12,000</b>	<b>2,000</b>	<b>20</b>	<b>12,240</b>	<b>12,485</b>	<b>31,484</b>

5401 Includes grass cutting services at CDRC; snow removal in unassumed subdivisions



## FUNCTION: TRANSPORTATION SERVICES

## SERVICE: WORKS ROAD ADMINISTRATION

## EXPENDITURES 01-2501

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	WORKS ADMIN LABOUR	343,555	356,888	347,337	323,223	396,453	49,116	14	404,382	412,470	420,719
7102	WORKS WINTER CONTROL LABOUR	155,000	135,704	155,000	155,107	160,000	5,000	3	163,200	166,464	169,793
7107	WORKS STAND BY	34,166	32,472	35,002	61,617	32,944	(2,058)	-6	33,603	34,275	34,960
7150	WORKS BENEFITS	147,521	148,035	166,235	126,418	149,236	(16,999)	-10	158,100	161,262	164,487
7151	WORKS EHT	13,268	13,698	14,034	10,939	12,412	(1,623)	-12	12,660	12,913	13,172
7152	WORKS WSIB	19,391	20,020	20,512	15,651	18,219	(2,293)	-11	18,583	18,955	19,334
7309	WORKS PROFESSIONAL SERVICES	10,000	39,929	25,000	25,000	25,000	0	0	25,500	26,010	26,530
7310	WORKSHOP MATERIALS/SERVICES	45,000	42,291	45,000	36,350	60,000	15,000	33	61,200	62,424	63,672
7320	WORKSHOP UTILITIES	25,000	19,396	25,000	25,000	25,000	0	0	25,500	26,010	26,530
7365	CONFERENCE/TRAINING/MEMBERS	12,000	5,904	10,000	4,000	10,000	0	0	10,200	10,404	10,612
7369	WORKS PHONES & CELL PHONES	3,500	4,367	9,500	9,500	9,500	0	0	9,690	9,884	10,081
7370	WORKS RADIO LICENCE/GPS FEES	12,000	5,995	6,520	6,520	6,520	0	0	6,650	6,783	6,919
7371	WORKS TSF EQUIPMENT RESERVES	50,000	50,000	50,000	50,000	50,000	0	0	50,000	50,000	50,000
7371	WORKS TSF WORKSHOP RESERVES	0	0	10,000	10,000	10,000	0	0	10,000	10,000	10,000
7373	WORKS TRANSFER TO CAPITAL	15,000	79,789	14,356	14,356	150,000	135,644	945	144,000	369,200	2,208,817
7375	SISTER STREET LOAN INTEREST	18,991	18,892	16,376	16,376	16,376	0	0	13,694	10,945	8,125
7380	ELECTRICAL SAFETY AUTHORITY	8,000	5,796	8,000	8,000	8,000	0	0	8,160	8,323	8,490
7381	ROADS NEEDS STUDY	15,000	15,264	0	0	0	0	0	0	0	25,000
7500	ROADSIDE MATERIALS/SERVICES	46,500	6,299	38,500	5,000	10,000	(28,500)	-74	10,200	10,404	10,612
7505	BOULEVARD TREES		48,356		50,000	50,000	50,000	100	51,000	52,020	53,060
7510	HARDTOP MATERIALS/SERVICES	42,000	33,793	42,000	42,000	42,000	0	0	42,840	43,697	44,571
7520	LOOSETOP MATERIALS/SERVICES	12,500	15,159	12,500	12,500	12,500	0	0	12,750	13,005	13,265
7530	SAFETY DEV. MATERIALS/SERVICES	15,000	17,113	19,000	25,000	19,000	0	0	15,300	15,606	15,918
7540	CON. LINK - MATERIALS / SERVICES	18,500	18,949	18,500	18,500	18,500	0	0	18,870	19,247	19,632
7545	CON. LINK - TRAFFIC LIGHT MAINT.	0	7,193	11,731	11,731	11,731	0	0	11,966	12,205	12,449
7550	CON. LINK - TRAFFIC LIGHT UTILITIES	6,500	6,208	6,500	6,500	6,500	0	0	6,630	6,763	6,898
7570	SIDEWALK / LANE / RD REPAIRS	95,000	40,278	83,000	83,000	83,000	0	0	84,660	86,353	88,080
7580	TRUCKS MATERIALS/SERVICES	40,000	50,350	40,000	40,000	40,000	0	0	40,800	41,616	42,448
7590	EQUIPMENT MATERIALS/SERVICES	54,500	52,449	54,500	54,500	54,500	0	0	46,000	46,920	47,858
7600	LICENCES & INSURANCE	45,000	65,341	70,000	84,563	90,000	20,000	29	91,800	93,636	95,509
7610	FUEL & OIL & TANK RENTAL	70,000	59,269	70,000	70,000	90,000	20,000	29	91,800	93,636	95,509
7620	WINTER CONTROL MAT'LS/SERVICES	100,000	59,233	100,000	100,000	100,000	0	0	102,000	104,040	106,121
7630	STREET LIGHTS - UTILITIES	130,000	116,776	130,000	130,000	130,000	0	0	132,600	135,252	137,957
7640	STREET LIGHTS - MAINTENANCE	64,200	45,616	64,200	64,200	64,200	0	0	55,000	56,100	57,222
							0	0	0	0	0
	<b>WORKS ADMINISTRATION EX</b>	<b>1,667,091</b>	<b>1,636,823</b>	<b>1,718,303</b>	<b>1,695,552</b>	<b>1,961,591</b>	<b>243,288</b>	<b>14</b>	<b>1,969,339</b>	<b>2,226,822</b>	<b>4,124,353</b>

NET FUNDS TO BE RAISED

(1,655,091)

(1,621,398)

(1,708,303)

(1,681,547)

(1,949,591)

(241,288)

14

(1,957,099)

(2,214,337)

(4,092,869)

## TRANSPORTATION SERVICES

## SERVICE: WORKS ROAD ADMINISTRATION

## EXPENDITURES 01-2501

7101	Realignment of Mgr of Operations, Parks & Facilities % of salary; new Operations, Parks & Facilities Clerk % of salary		
7309	Includes OSIM Bridge Inspections \$7,500		
7365	OGRA Membership (\$800) & Conference - \$1,500 x 2 ppl; Staff Training of \$6,200		
7369	4 Ipads with Data & Stand & Storage	\$ 6,000	
7370	Reflect costs of GPS in the vehicles for the year (\$435x12)		
7371	Set aside \$50,000 for future capital equipment purchases		
	Set aside \$10,000 for future workshop expansion		
7373	Tsf to Capital for Capital Projects		
7500	Miscellaneous Materials & Supplies		
7505	Blvd Tree Removals & Replacements	\$ 50,000	68 Trees need replaced
7510	Contractor to Paint High Traffic Lines		
7530	Includes Annual Cloud Network Fee	\$ 1,600	(\$400 x 4) pd to TrafficLogix; & sign replacements
7540	Includes Annual Agreement with OHM (IMOS) for winter maintenance on Hwy 10 & 89 (\$16,500) & Line painting		
7545	New Account in 2020	\$ 9,731	track traffic light maintenance & Annual Inspection Fee of \$2,000
7570	Annual Sidewalk Repairs	\$ 60,000	
	Back Lane Resurfacing	\$ 15,000	
	Legion corner request	\$ 8,000	Site Plan Review & Implementation to Legion corner for foot traffic safety,
	TOTAL	\$ 83,000	Legion will maintain flower containers, replace flagpole & provide bench
7610	Increase for 3 above ground fuel tank rental & card swipe/card lock (monthly rental cost of tanks \$100/month)		
7620	Includes Loader Rental - \$26,712	(5 months)	(new company)
7640	Includes Extra Poles & Fixtures for West End Lighting Requirements		
7640	Replace 2 Lamp Posts per year	\$ 3,000	
	Street Light Fixtures for West End	\$ 16,200	(as per report to Council Jan 14/19)

**FUNCTION: TRANSPORTATION SERVICE**

**SERVICE: TRANSIT CONVENTIONAL**

**REVENUES: 01-2550**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	GRANT REVENUE	0	0	0	0	0	0	0	0	0	0
5404	TSF FROM TRANSIT RESERVES	0	0	0	0	25,000	25,000	100	0	0	0
	<b>TRANSIT CONVENTIONAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**REVENUE DESCRIPTION**

**EXPENDITURES: 01-2550**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	BUS STOP MAINTENANCE	0	0	8,000	0	8,000	0	0	10,000	10,000	10,000
7505	TRANSIT SERVICE COSTS	0	0	0	26,500	63,600	63,600	100	64,872	66,169	67,493
7510	TRANSIT TSF TO CAPITAL	0	0	25,000	25,000	0	(25,000)	-100	0	0	0
	<b>TRANSIT CONVENTIONAL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>33,000</b>	<b>51,500</b>	<b>71,600</b>	<b>38,600</b>	<b>117</b>	<b>74,872</b>	<b>76,169</b>	<b>77,493</b>

**NET FUNDS TO BE RAISED** 0 0 (33,000) (51,500) (46,600) (13,600) (17) (74,872) (76,169) (77,493)

7500 costs for snow removal in Orangeville on weekends

7505 \$5,300 Month X 12 for 2022 - Weekend Service

**FUNCTION: WATER SERVICES**  
**SERVICE: STORM SEWER**

**REVENUES 01-2020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5400	TSF FROM RESERVE	0	0	50,000	0	50,000	0	0	0	0	0
	<b>STORM SEWER REVENUE</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**EXPENDITURES 01-2020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	SEWER LABOUR	8,000	8,431	8,000	8,637	10,000	2,000	25	10,200	10,404	10,612
7310	SEWER MATERIALS	4,000	1,302	4,000	0	4,000	0	0	4,080	4,162	4,245
7357	MAIN MAINTENANCE	2,550	0	2,550	0	2,550	0	0	2,601	2,653	2,706
7358	STRUCTURE MAINTENANCE	2,500	1,264	2,500	0	2,500	0	0	2,550	2,601	2,653
7359	CULVERT MAINTENANCE	3,000	0	3,000	656	3,000	0	0	3,060	3,121	3,184
7370	SEWER OTHER SERVICES	65,000	0	65,000	10,000	65,000	0	0	15,000	15,300	15,606
7380	STORM TSF TO RESERVE	0	50,000	0	25,000	0	0	0	0	0	0
7510	STORM TSF TO CAPITAL	0	0	0	0	42,187	42,187	100	0	0	0
	<b>STORM SEWER EXPENDITURES</b>	<b>85,050</b>	<b>60,997</b>	<b>85,050</b>	<b>44,293</b>	<b>129,237</b>	<b>44,187</b>	<b>52</b>	<b>37,491</b>	<b>38,241</b>	<b>39,006</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(85,050)</b>	<b>(60,997)</b>	<b>(35,050)</b>	<b>(44,293)</b>	<b>(79,237)</b>	<b>(44,187)</b>	<b>126</b>	<b>(37,491)</b>	<b>(38,241)</b>	<b>(39,006)</b>
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**ACTIVITY DESCRIPTION**

Culvert flushing/cleaning, ditch maintenance, catch basins, manhole & retention pond maintenance

**ACCOUNT DESCRIPTION**

- 7370 Besley Drain SWM Pond Cleanout \$ 50,000 not done in 2020/2021 - pushed to 2022  
Future Costs - ECA's (Monitoring) every 3-5 years - new regulation - costs unknown at this time & will be forthcoming  
ECA - Environmental Compliance Approval
- 7380 In 2021 put \$25,000 in general capital reserve to offset 2022 Capital Project - Besley Drain Cleanout
- 7510 2022 Capital Project - Besley Drain Cleanout - Mitigate Flooding

**FUNCTION: ENVIRONMENTAL SERVICES****SERVICE: WASTE MANAGEMENT****REVENUES 01-3040**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5407	GARBAGE STICKER SALES	4,000	2,712	4,000	1,000	4,000	0	0	4,080	4,162	4,245
5412	CTY LEAF COLLECTION RECOVERY	20,000	30,467	20,000	20,000	20,000	0	0	20,400	20,808	21,224
	<b>WASTE MGMT REVENUES</b>	<b>24,000</b>	<b>33,179</b>	<b>24,000</b>	<b>21,000</b>	<b>24,000</b>	<b>0</b>	<b>0</b>	<b>24,480</b>	<b>24,970</b>	<b>25,469</b>

**ACCOUNT DESCRIPTION**

5412 Leaf Collection Cost Recovery from County - includes charges for labour, equipment & disposal

**EXPENDITURES 01-3040**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	WASTE MANAGEMENT LABOUR	10,000	5,717	10,000	10,000	10,000	0	0	10,200	10,404	10,612
7310	CTY WASTE STICKER PURCHASES	3,040	3,040	3,040	1,000	3,040	0	0	3,101	3,163	3,226
7372	WASTE COLLECTION/DISPOSAL	20,000	27,993	20,000	20,000	20,000	0	0	20,400	20,808	21,224
7378	HAZARDOUS WASTE COST	5,000	5,297	5,000	5,000	5,000	0	0	5,100	5,202	5,306
7380	LANDFILL MONITORING	40,000	20,885	40,000	40,000	40,000	0	0	40,800	41,616	50,000
	<b>WASTE MGMT EXPENDITURES</b>	<b>78,040</b>	<b>62,933</b>	<b>78,040</b>	<b>76,000</b>	<b>78,040</b>	<b>0</b>	<b>0</b>	<b>79,601</b>	<b>81,193</b>	<b>90,368</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(54,040)</b>	<b>(29,753)</b>	<b>(54,040)</b>	<b>(55,000)</b>	<b>(54,040)</b>	<b>0</b>	<b>0</b>	<b>(55,121)</b>	<b>(56,223)</b>	<b>(64,899)</b>
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**ACCOUNT DESCRIPTION**

7101 Includes \$7,500 labour for fall leaf collection offset by recovery from County

7378 Includes cost of Works Yard Equipment Oil Disposal; HWIN renewal fees

7380 Annual Report for Landfill due every 3 years - Capital costs associated with the Reporting , Topo survey, well decommissioning, new wells, mob / demob & engineering fees ; 2022 - Fencing

**FUNCTION: HEALTH SERVICES**

**SERVICE: CEMETERY**

**REVENUES 01-3550**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5102	BURIAL PERMITS	1,200	4,890	1,000	3,900	2,000	1,000	100	2,040	2,081	2,122
5401	CEMETERY PLOT FEES	10,000	5,010	5,000	8,000	5,000	0	0	5,100	5,202	5,306
5402	CEMETERY BURIAL, MORTUARY	22,000	27,118	20,000	18,000	20,000	0	0	20,400	20,808	21,224
5403	CEMETERY INTEREST	7,000	6,365	5,000	5,000	5,000	0	0	5,100	5,202	5,306
5404	COLUMBARIUM SALES	6,000	9,391	6,000	3,800	6,000	0	0	6,120	6,242	6,367
5405	TSF FROM CEMETERY RESERVE	28,200	8,200	0	0	0	0	0	0	0	0
	<b>CEMETERY REVENUES</b>	<b>74,400</b>	<b>60,974</b>	<b>37,000</b>	<b>38,700</b>	<b>38,000</b>	<b>1,000</b>	<b>3</b>	<b>38,760</b>	<b>39,535</b>	<b>40,326</b>

**FUNCTION: HEALTH SERVICES**

**SERVICE: CEMETERY**

**EXPENDITURES 01-3550**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	CEMETERY LABOUR	47,295	47,604	51,900	52,765	52,765	865	2	53,821	54,897	55,995
7101	CEMETERY ADMIN LABOUR	26,000	26,000	26,000	28,000	28,000	2,000	8	28,560	29,131	29,714
7310	CEMETERY MATERIALS	6,000	4,136	6,000	5,000	6,000	0	0	6,120	6,242	6,367
7364	CEMETERY LICENCE FEE	700	675	700	0	700	0	0	714	728	743
7366	CEMETERY MAINTENANCE	22,000	16,573	17,000	17,000	20,600	3,600	21	15,000	33,600	15,000
7510	CEMETERY TSF TO CAPITAL	0	0	0	0	0	0	0	0	15,020	27,000
7700	CEMETERY TSF TO RESERVE	10,000	10,000	5,000	5,000	5,000	0	0	5,000	5,000	5,000
	<b>CEMETERY EXPENDITURES</b>	<b>111,995</b>	<b>104,987</b>	<b>106,600</b>	<b>107,765</b>	<b>113,065</b>	<b>6,465</b>	<b>6</b>	<b>109,215</b>	<b>144,619</b>	<b>139,819</b>

**NET FUNDS TO BE RAISED**                      **(37,595)**        **(44,013)**        **(69,600)**        **(69,065)**        **(75,065)**        **(5,465)**                      **8**        **(70,455)**        **(105,084)**        **(99,493)**

**ACTIVITY DESCRIPTION**

Burials, internments, grass cutting, tree removal, building, monument and road maintenance, Ontario Assoc of Cemetery & Funeral Professionals

**ACCOUNT DESCRIPTION - 2021**

7310 Includes Stone Orchard Software \$800 - Ont Assoc of Cemeteries & Funeral Professionals Membership \$300, & new entrance sign

7364 Licence Fee was waived in 2021 by BAO due to Covid

7366	Headstone Repairs	\$	8,200
	Tree Removal & Pruning	\$	8,000
	New Cemetery Entrance Sign	\$	2,300
	Corner markers 84@\$25 Resurrection	\$	2,100
		<b>\$</b>	<b>20,600</b>

7510 No Capital Project for 2022

7700 Tsf to Reserves to offset future Columbarium purchase

<b>FUTURE PROJECT CONSIDERATIONS</b>	
Cement walkways around Columbariums	
Surveying for Opening Other Sections (2032)	
<b>2024</b>	
Survey for Corner Markers	\$ 5,250
Cornermarkers	\$ 13,350
	<b>\$ 18,600</b>



**FUNCTION: RECREATION & CULTURE**
**SERVICE: HERITAGE COMMITTEE**
**REVENUES 01-3555**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5107	YOUNG CDN WORK GRANT	0	0	0	0	0	0	0	0	0	0
5405	HERITAGE TSF FROM RESERVES	0	0	0	3,943	0	0	0	0	0	0
	<b>HERITAGE REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,943</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**EXPENDITURES 01-3555**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	HERITAGE LABOUR	1,000	162	1,000	1,000	1,000	0	0	1,020	1,040	1,061
7103	HERITAGE PRINT/ADVERTISE	200	0	200	0	200	0	0	204	208	212
7302	HERITAGE SUPPLIES	100	0	100	3,943	100	0	0	102	104	106
7314	HERITAGE EDUCATION EXP	800	0	800	0	800	0	0	816	832	849
7352	HERITAGE ASSOC/MEMBER FEE	100	0	100	0	100	0	0	102	104	106
7354	HERITAGE EVENTS	600	0	600	0	600	0	0	612	624	637
7356	TSF TO HERITAGE GENERAL RES.	0	0	0	0	0	0	0	0	0	0
	<b>HERITAGE EXPENDITURES</b>	<b>2,800</b>	<b>162</b>	<b>2,800</b>	<b>4,943</b>	<b>2,800</b>	<b>0</b>	<b>0</b>	<b>2,856</b>	<b>2,913</b>	<b>2,971</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(2,800)</b>	<b>(162)</b>	<b>(2,800)</b>	<b>(1,000)</b>	<b>(2,800)</b>	<b>0</b>	<b>0</b>	<b>(2,856)</b>	<b>(2,913)</b>	<b>(2,971)</b>
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7302 2021 Project - Mural at Jack Downing Park - utilized reserves as offset

7352 CHO Membership Fee

7356 Committee has requested the Mural Revitalization Reserve name be changed to Heritage General Reserve  
Heritage Committee provided 2022 Budget figures

**FUNCTION: RECREATION & CULTURE**  
**SERVICE: ARTS & CULTURE COMMITTEE**

**REVENUES 01-3560**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5107	ARTS & CULTURE GRANTS	0	0	0	0	0	0	0	0	0	0
5405	TSF FROM RESERVES	0	0	0	0	0	0	0	0	0	0
	<b>ARTS &amp; CULTURE REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**EXPENDITURES 01-3560**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	ARTS & CULTURE LABOUR	0	0	0	0	0	0	0	0	0	0
7103	ARTS & CULTURE PRINT/ADVERTISE	0	0	0	0	0	0	0	0	0	0
7302	ARTS & CULTURE SUPPLIES	0	0	0	0	0	0	0	0	0	0
7314	ARTS & CULTURE EDUCATION EXP	0	0	0	0	0	0	0	0	0	0
7352	ARTS & CULBURE MEMBER FEES	0	0	0	0	0	0	0	0	0	0
7354	ARTS & CULTURE EVENTS	0	0	0	0	15,000	15,000	100	0	0	0
7356	TSF TO ARTS & CULTURE RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>ARTS &amp; CULTURE EXPENDITURES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>15,000</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>NET FUNDS TO BE RAISED</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
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7354 Motion from Arts & Culture Meeting held September 2021

**FUNCTION: RECREATION & CULTURE**  
**SERVICE: SHARE OF LIBRARY COST**

**EXPENDITURES 01-3570**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7700	LIBRARY EXPENDITURES	205,036	205,036	215,288	208,589	215,288	0	0	219,594	223,986	228,465
	SHARE OF LIBRARY EXPEND	205,036	205,036	215,288	208,589	215,288	0	0	219,594	223,986	228,465

7700 2022 not available at this time

**FUNCTION: RECREATION & CULTURE**  
**SERVICE: LOCAL CULTURAL GRANTS**

**EXPENDITURES 01-3585**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	AGRICULTURAL GRANT	750	750	1,000	1,000	1,000	0	0	1,000	1,000	1,000
7102	HORTICULTURAL GRANT	600	600	600	600	800	200	33	800	800	800
7103	FIDDLE CONTEST GRANT (Rotary)	6,200	6,200	5,000	5,000	5,000	0	0	5,000	5,000	5,000
7104	FIDDLE PARADE	1,000	1,000	0	0	0	0	0	1,000	1,000	1,000
7112	BREAKFAST CLUBS (LOCAL SCHOOLS)	2,120	2,120	4,000	4,000	3,000	(1,000)	-25	3,000	3,000	3,000
7113	BIA SANTA CLAUS PARADE GRANT	1,000	1,000	0	0	0	0	0	1,000	1,000	1,000
7114	STREAMS COMMUNITY HUB	0	0	0	0	7,000	7,000	100	7,000	7,000	7,000
7115	YOUTH FOR CHRIST	2,000	0	0	0	0	0	0	0	0	0
7116	SHELBURNE FARMERS MARKET	1,000	1,000	0	2,000	0	0	0	1,000	1,000	1,000
7117	CDDHS YOUTH ADVISORY	500	500	0	0	0	0	0	0	0	0
7118	SHEPHERDS CUPBOARD FOOD BANK	3,000	3,000	3,000	3,000	3,000	0	0	3,000	3,000	3,000
7119	GET OUTREACH	500	500	2,000	2,000	2,000	0	0	2,000	2,000	2,000
7120	DUFFERIN CTY CDN BLACK ASSOC	0	0	5,000	5,000	5,000	0	0	5,000	5,000	5,000
7121	SHELBURNE COMMUNITY WELCOME	0	0	1,000	1,000	2,500	1,500	150	2,500	2,500	2,500
new	SHELBURNE MULTICULTURAL EVENT	0	0	0	0	3,000	3,000	100	3,000	3,000	3,000
new	SHELBURNE CHRISTMAS HAMPER	0	2,500	0	0	2,500	2,500	100	2,000	2,000	2,000
7200	MISCELLANEOUS GRANTS	3,330	0	3,400	500	2,500	(900)	-26	4,000	4,000	4,000
	<b>LOCAL CULTURAL GRANT EXP</b>	<b>22,000</b>	<b>19,170</b>	<b>25,000</b>	<b>24,100</b>	<b>37,300</b>	<b>12,300</b>	<b>49</b>	<b>41,300</b>	<b>41,300</b>	<b>41,300</b>

7200 As per motions passed at October 4, 2021 council meeting

**CSP - Livable Goal T11 - Improve community connections and Engaged Goal T7 - Promote partnerships and collaboration**

2022 Direct Grant Value	\$ 37,300
2022 In-Kind Values	\$ 13,500
2022 Total Grant Value	\$ 50,800

**FUNCTION: RECREATION & CULTURE**

**SERVICE: PARKS & RECREATION**

**REVENUES 01-4510**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5102	PARKS RENTAL FEES	16,000	194	8,000	1,518	8,000	0	0	8,160	8,323	8,490
5103	CDRC NON RESIDENT FEES	5,000	2,494	2,500	2,000	2,500	0	0	2,550	2,601	2,653
5107	TSF FROM RESERVES	28,800	0	28,800	27,105	1,695	(27,105)	-94	0	0	0
5107	TSF FROM P&R SPECIAL LEVY RESERVE	0	0	0	0	120,152	120,152	100	0	0	0
5109	PARKS DONATIONS	0	500	0	0	0	0	0	0	0	0
5110	COMMUNITY GARDEN PLOT FEES	0	187	1,000	217	300	(700)	-70	300	300	300
	<b>PARKS REVENUE</b>	<b>49,800</b>	<b>3,375</b>	<b>40,300</b>	<b>30,839</b>	<b>132,647</b>	<b>92,347</b>	<b>229</b>	<b>11,010</b>	<b>11,224</b>	<b>11,443</b>

5107 2022 - Tsf from Parks and Recreation Special Levy to offset additional Labour Costs

**FUNCTION: RECREATION & CULTURE**
**SERVICE: PARKS & RECREATION**
**EXPENDITURES 01-4510**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	PARK LABOUR	93,198	110,839	110,000	166,920	282,528	172,528	157	288,178	293,942	299,821
7150	PARKS BENEFITS	0	0	0	38,392	62,432	62,432	100	63,681	64,954	66,253
7151	PARKS EHT	0	0	0	3,251	5,192	5,192	100	5,296	5,402	5,510
7152	PARKS WSIB	0	0	0	4,757	7,622	7,622	100	7,774	7,930	8,088
7307	PARK UTILITIES	6,500	11,232	12,000	12,000	12,000	0	0	12,240	12,485	12,734
7310	PARK MATERIALS & SUPPLIES	35,000	14,859	35,000	20,000	35,000	0	0	35,700	36,414	37,142
7355	PARK MAINTENANCE	50,000	33,840	50,000	50,000	60,170	10,170	20	61,373	62,601	63,853
7355	1% LEVY FOR OPERATING COST	0	0	79,283	0		(79,283)	-100	0	0	0
7370	CDRC FUNDING	202,741	203,940	240,725	301,825	270,000	29,275	12	275,400	280,908	286,526
7371	AQUATICS REIMBURSEMENT	1,000	135	1,000	200	1,000	0	0	1,020	1,040	1,061
7375	COMMUNITY GARDEN EXPENSE	28,800	2,253	28,800	24,853	3,195	(25,605)	-89	2,500	2,550	2,601
7510	PARK TRANSFER TO CAPITAL	0	0	0	0	0	0	0	0	0	0
7600	LEVY FOR FUTURE PARKS & REC	149,586	149,586	158,566	158,566	90,000	(68,566)	-43	91,800	93,636	95,509
	<b>PARKS &amp; REC EXPENDITURES</b>	<b>566,825</b>	<b>526,684</b>	<b>715,374</b>	<b>780,764</b>	<b>829,139</b>	<b>113,765</b>	<b>16</b>	<b>844,963</b>	<b>861,862</b>	<b>879,100</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(517,025)</b>	<b>(523,309)</b>	<b>(675,074)</b>	<b>(749,925)</b>	<b>(696,492)</b>	<b>(21,418)</b>	<b>3</b>	<b>(833,953)</b>	<b>(850,638)</b>	<b>(867,657)</b>
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**ACTIVITY DESCRIPTION**

7101 Realigned Manager and Clerk of Operations, Parks & Facilities ; Gardener for April - Oct 2022 additional 26 week contract

7150 Added in 2021 to reflect true cost of mandatory employer costs

7151 Added in 2021 to reflect true cost of mandatory employer costs

7152 Added in 2021 to reflect true cost of mandatory employer costs

7307 Utility cost for lighting, cameras and water/sewer usage

7310 Includes regular maintenance of parks buildings & equipment - PLUS more Security Cameras, Signage for Curfew, More Lighting

7355 Includes contract for soccer field maintenance - cutting/weeding/fertilizing & spraying ; seasonal flowers; ball diamond maintenace

7370 No final 2022 Budget from CDRC at this time

7371 Refund of User Fees paid by residents for indoor swimming lessons (children only) while Town pool is not open

7510 2022 Capital Projects funded by DC's and Reserves - not utilizing tax base

7600 Transfer to Parks & Recreation Reserve for future projects 2% Levy as per 2020 Budget Framework Report - Dropped to 1% for 2022  
 - CSP - Livable Target T10 - Improve and enhance parks and recreation services

**FUNCTION: RECREATION & CULTURE****SERVICE: FIDDLE PARK****REVENUES 01-4515**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5100	TSF FROM FIDDLE PARK RESERVE	0	0	0	0	0	0	0	0	0	0
5101	FIDDLE PARK RENTAL FEES	1,000	100	1,000	400	1,000	0	0	1,000	1,000	1,000
5102	FIDDLE PARK DONATIONS	0	0	0	0	0	0	0	-	0	0
	<b>PARKS REVENUE</b>	<b>1,000</b>	<b>100</b>	<b>1,000</b>	<b>400</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>

**EXPENDITURES 01-4515**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7310	FIDDLEPARK MATERIALS/SUPPLIES	200	408	500	100	500	0	0	510	520	531
7380	FIDDLE PARK OTHER SERVICES	10,000	6,877	10,000	10,000	10,000	0	0	10,200	10,404	10,612
7381	FIDDLE PARK TRF TO RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>PARKS &amp; REC EXPENDITURES</b>	<b>10,200</b>	<b>7,284</b>	<b>10,500</b>	<b>10,100</b>	<b>10,500</b>	<b>0</b>	<b>0</b>	<b>10,710</b>	<b>10,924</b>	<b>11,143</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(9,200)</b>	<b>(7,184)</b>	<b>(9,500)</b>	<b>(9,700)</b>	<b>(9,500)</b>	<b>0</b>	<b>0</b>	<b>(9,710)</b>	<b>(9,924)</b>	<b>(10,143)</b>
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**ACCOUNT DESCRIPTION**

7380 Includes Hydro, Bell, Gas, Water & Sewer, Fire Equip Inspections

**FUNCTION: RECREATION & CULTURE**
**SERVICE: EVENTS**
**REVENUES 01-4520**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5200	CANADA DAY SPONS/DONAT	0	0	0	5,000	5,000	5,000	100	5,100	5,202	5,306
5205	CANADA DAY FEDERAL GRANT	3,600	3,500	3,600	0	10,000	6,400	178	10,000	10,000	10,000
	TSF FROM CANADA DAY ACCT	0	0	0	0	2,000	2,000	0	0	0	0
5900	COMMUNITY EVENT INSURANCE	2,500	1,767	1,200	725	1,200	0	0	1,224	1,248	1,273
	<b>EVENT REVENUES</b>	<b>6,100</b>	<b>5,267</b>	<b>4,800</b>	<b>5,725</b>	<b>18,200</b>	<b>13,400</b>	<b>279</b>	<b>16,324</b>	<b>16,450</b>	<b>16,579</b>

**FUNCTION: RECREATION & CULTURE**
**SERVICE: EVENTS**
**EXPENDITURES 01-4520**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	EVENTS LABOUR	13,000	4,906	13,000	2,640	13,000	0	0	13,325	13,658	14,000
7150	EVENTS BENEFITS	2,829	676	3,013	300	2,925	(88)	-3	2,998	3,073	3,150
7151	EVENTS EHT	254	96	254	50	243	(11)	-4	249	256	262
7152	EVENTS WSIB	372	141	372	75	357	(15)	-4	366	375	385
7200	CANADA DAY EXPENSES	6,000	3,604	6,000	5,605	17,000	11,000	183	6,000	6,000	6,000
7600	EASTER EVENT EXPENSES	0	0	0	0	0	0	0	0	0	0
7900	COMMUNITY EVENT INSURANCE	2,500	5,370	1,200	1,734	2,500	1,300	108	2,563	2,627	2,692
	<b>EVENT EXPENDITURES</b>	<b>24,955</b>	<b>14,792</b>	<b>23,839</b>	<b>10,404</b>	<b>36,026</b>	<b>12,186</b>	<b>51</b>	<b>25,501</b>	<b>25,989</b>	<b>26,488</b>

<b>NET FUNDS TO BE RAISED</b>	<b>(18,855)</b>	<b>(9,524)</b>	<b>(19,039)</b>	<b>(4,680)</b>	<b>(17,826)</b>	<b>1,214</b>	<b>-6</b>	<b>(9,177)</b>	<b>(9,538)</b>	<b>(9,909)</b>
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7101 Majority of Labour includes "In Kind" labour costs for Shelbrrr Fest, Canada Day, Pickin' in the Park, Heritage Music Festival, Santa Claus Parade  
CSP - Engaged Goals T7 - Promote partnerships and collaboration

7200 2021 - Expenses include Drive in Movie night at Fiddlepark offset by donations  
2022 - Applied for Canada Day Grant for \$10,000 - event costs will be conditional/proportionate on receiving grant and donations



## CAPITAL

**TOWN OF SHELBURNE**  
**GENERAL GOVERNMENT**  
**2022 DRAFT CAPITAL BUDGET**  
**EXPENDITURE SUMMARY**

## CAPITAL

Budget Page	DEPARTMENT EXPENDITURES	2020 FINAL BUDGET	2020 ACTUAL YEAR END	2021 FINAL BUDGET	2021 ESTIMATED YEAR END	2022 DRAFT BUDGET	2022 VS 2021 \$	2022 VS 2021 %	2023 ESTIMATED BUDGET	2024 ESTIMATED BUDGET	2025 ESTIMATED BUDGET
3	GENERAL GOVERNMENT SERVICE										
4	ADMINISTRATION	0	0	0	0	0	0	0	69,000	55,000	0
	TOWN HALL	237,845	104,247	153,382	321,161	30,000	(123,382)	(80)	150,000	50,000	35,000
		<b>237,845</b>	<b>104,247</b>	<b>153,382</b>	<b>321,161</b>	<b>30,000</b>	<b>(123,382)</b>	<b>(80)</b>	<b>219,000</b>	<b>105,000</b>	<b>35,000</b>
5	PLANNING & DEVELOPMENT										
	EDC CAPITAL PROJECT	0	0	0	0	25,000	25,000	100	100,000	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>100</b>	<b>100,000</b>	<b>0</b>	<b>0</b>
6	PROTECTION PERSONS PROPERTY										
7	POLICE CAPITAL PROJECT	46,500	10,759	0	0	0	0	0	0	0	0
	BYLAW	25,000	19,521	0	0	0	0	0	20,000	0	25,000
		<b>71,500</b>	<b>30,280</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>25,000</b>
8	ROADS/PUBLIC WORKS/TRANSPORT.										
9	ROAD CONSTRUCTION CAPITAL	260,842	384,899	808,233	912,451	1,211,427	403,194	50	262,000	262,000	262,000
11	INFRASTRUCTURE PROJECT	169,074	169,074	173,361	173,361	737,757	564,396	326	182,265	186,887	3,469,690
12	ROADS WORKSHOP CAPITAL	520,292	415,783	200,000	56,650	400,000	200,000	100	500,000	0	0
14	TRUCK & EQUIPMENT PURCHASES	85,000	69,356	248,000	149,595	431,524	183,524	74	220,000	779,200	677,800
	TRANSIT CONVENTIONAL	0	0	25,000	25,000	0	(25,000)	(100)	0	0	0
		<b>1,035,208</b>	<b>1,039,110</b>	<b>1,454,594</b>	<b>1,317,057</b>	<b>2,780,708</b>	<b>1,326,114</b>	<b>91</b>	<b>1,164,265</b>	<b>1,228,087</b>	<b>4,409,490</b>
15	WATER/SEWER CAPITAL PROJECTS										
	STORM SEWER CAPITAL PROJECTS	0	0	0	0	93,187	93,187	100	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>93,187</b>	<b>93,187</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
16	HEALTH & SOCIAL SERVICES PROJECT										
	CEMETERY CAPITAL PROJECT	0	0	0	0	0	0	0	23,000	15,020	27,000
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>15,020</b>	<b>27,000</b>
17	RECREATION & CULTURE										
	RECREATION CAPITAL PROJECTS	0	0	420,000	1,170	1,106,418	686,418	163	198,000	230,000	0
		<b>0</b>	<b>0</b>	<b>420,000</b>	<b>1,170</b>	<b>1,106,418</b>	<b>686,418</b>	<b>163</b>	<b>198,000</b>	<b>230,000</b>	<b>0</b>
	TOTAL CAPITAL EXPENDITURES	<b>1,344,553</b>	<b>1,173,638</b>	<b>2,027,976</b>	<b>1,639,389</b>	<b>4,035,313</b>	<b>2,007,337</b>	<b>99</b>	<b>1,724,265</b>	<b>1,578,107</b>	<b>4,496,490</b>
	LESS CAPITAL REVENUES	<b>1,344,553</b>	<b>1,173,638</b>	<b>2,027,976</b>	<b>1,639,388</b>	<b>4,035,313</b>	<b>2,007,337</b>	<b>99</b>	<b>1,724,265</b>	<b>1,578,107</b>	<b>4,496,489</b>
	DIFFERENCE	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>

## CAPITAL

**TOWN OF SHELBURNE**  
**GENERAL GOVERNMENT**  
**2022 DRAFT CAPITAL BUDGET**  
**REVENUE SUMMARY**

## CAPITAL

Budget Page	DEPARTMENT REVENUES	2020 FINAL BUDGET	2020 ACTUAL YEAR END	2021 FINAL BUDGET	2021 ESTIMATED YEAR END	2022 DRAFT BUDGET	2022 VS 2021 \$	2022 VS 2021 %	2023 ESTIMATED BUDGET	2024 ESTIMATED BUDGET	2025 ESTIMATED BUDGET
3	<b>GENERAL GOVERNMENT SERVICE</b>										
4	ADMINISTRATION	0	0	0	0	0	0	0	69,000	55,000	0
	TOWN HALL	237,845	104,247	153,382	321,161	30,000	(123,382)	(80)	150,000	50,000	35,000
		<b>237,845</b>	<b>104,247</b>	<b>153,382</b>	<b>321,161</b>	<b>30,000</b>	<b>(123,382)</b>	<b>(80)</b>	<b>219,000</b>	<b>105,000</b>	<b>35,000</b>
5	<b>PLANNING &amp; DEVELOPMENT</b>										
	EDC CAPITAL PROJECT	0	0	0	0	25,000	25,000	100	100,000	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>100</b>	<b>100,000</b>	<b>0</b>	<b>0</b>
6	<b>PROTECTION CAPITAL PROJECTS</b>										
7	POLICE CAPITAL PROJECT	46,500	10,759	0	0	0	0	0	0	0	0
	BY-LAW	25,000	19,521	0	0	0	0	0	20,000	0	25,000
		<b>71,500</b>	<b>30,280</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>25,000</b>
8	<b>ROADS/PUBLIC WORKS</b>										
9	ROAD CONSTRUCTION CAPITAL	260,842	384,899	808,233	912,451	1,211,427	403,194	50	262,000	262,000	262,000
11	INFRASTRUCTURE PROJECT	169,074	169,074	173,361	173,361	737,757	564,397	326	182,265	186,887	3,469,689
12	ROAD WORKSHOP CAPITAL PROJECT	520,292	415,783	200,000	56,650	400,000	200,000	100	500,000	0	0
14	TRUCK & EQUIPMENT PURCHASES	85,000	69,356	248,000	149,595	431,524	183,524	74	220,000	779,200	677,800
	TRANSIT CONVENTIONAL	0	0	25,000	25,000	0	(25,000)		0	0	0
		<b>1,035,208</b>	<b>1,039,111</b>	<b>1,454,594</b>	<b>1,317,057</b>	<b>2,780,708</b>	<b>1,326,114</b>	<b>91</b>	<b>1,164,265</b>	<b>1,228,087</b>	<b>4,409,489</b>
15	<b>WATER/SEWER CAPITAL PROJECTS</b>										
	STORM SEWER CAPITAL PROJECTS	0	0	0	0	93,187	93,187	100	0	0	0
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>93,187</b>	<b>93,187</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
16	<b>HEALTH &amp; SOCIAL SERVICES PROJECT</b>										
	CEMETERY CAPITAL PROJECT	0	0	0	0	0	0	0	23,000	15,020	27,000
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>15,020</b>	<b>27,000</b>
17	<b>RECREATION &amp; CULTURE</b>										
	RECREATION CAPITAL PROJECTS	0	0	420,000	1,170	1,106,418	686,418	163	198,000	230,000	0
		<b>0</b>	<b>0</b>	<b>420,000</b>	<b>1,170</b>	<b>1,106,418</b>	<b>686,418</b>	<b>163</b>	<b>198,000</b>	<b>230,000</b>	<b>0</b>
	<b>TOTAL CAPITAL REVENUES</b>	<b>1,344,553</b>	<b>1,173,638</b>	<b>2,027,976</b>	<b>1,639,388</b>	<b>4,035,313</b>	<b>2,007,337</b>	<b>99</b>	<b>1,724,265</b>	<b>1,578,107</b>	<b>4,496,489</b>

**FUNCTION: GENERAL GOVERNMENT SERVICE**

**CAPITAL PROJECT: ADMINISTRATION UPGRADES**

**REVENUES: 02-1020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	ADMIN DEVELOPMENT CHRG	0	0	0	0	0	0	0	0	0	0
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	69,000	55,000	0
5405	TSF FROM WATER RATES	0	0	0	0	0	0	0	0	0	0
5405	TSF FROM SEWER RATES	0	0	0	0	0	0	0	0	0	0
5406	TSF FROM CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>ADMIN CAPITAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>69,000</b>	<b>55,000</b>	<b>0</b>

**EXPENDITURES: 02-1020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	0	0	0	0	0	69,000	55,000	0
7504	TSF TO ADMIN RESERVE FUND	0	0	0	0	0	0	0	0	0	0
	<b>ADMIN CAPITAL EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>69,000</b>	<b>55,000</b>	<b>0</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	0	0	0	0	0	0	0
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**CAPITAL PROJECT DESCRIPTION**

2022 - No Admin Capital Project      \$      -

**Year   Future Year Projects**

2023	Space Planning (Year 1 of 2)	\$	60,000	( originally planned for 2020, 2021 and 2022 - pushed out to 2023 and will consider all building space planning)
2023	Folding Machine	\$	9,000	Asset ID 20186
2024	Space Planning (Year 2 of 2)	\$	40,000	
2024	New Server	\$	15,000	Asset ID 20221 - again in 2029 - every 5 years

**FUNCTION: GENERAL GOVERNMENT SERVICE**  
**CAPITAL PROJECT: TOWN HALL CAPITAL UPGRADES**

**REVENUES: 02-1035**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	TOWN HALL DONATION	0	0	0	0	0	0	0	0	0	0
5402	CAPITAL GRANTS	0	0	0	109,187	0	0	0	75,000	0	0
5403	REVENUE FUND TAX BASE	104,247	104,247	0	10,000	0	0	0	75,000	50000	35000
5404	TSF FROM TOWNHALL RESERVE	133,598	0	153,382	201,974	30,000	(123,382)	-80	-	0	0
5404	TSF FROM ROAD RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>TOWN HALL CAPITAL REVENUE</b>	<b>237,845</b>	<b>104,247</b>	<b>153,382</b>	<b>321,161</b>	<b>30,000</b>	<b>(123,382)</b>	<b>-80</b>	<b>150,000</b>	<b>50,000</b>	<b>35,000</b>

**EXPENDITURES: 02-1035**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	237,845	0	153,382	321,161	30,000	(123,382)	-80	150,000	50,000	35,000
7504	TRANSFER TO CAPITAL RESERVE	0	104,247	0	0	0	0	0	0	0	0
	<b>TOWN HALL CAPITAL EXPEND.</b>	<b>237,845</b>	<b>104,247</b>	<b>153,382</b>	<b>321,161</b>	<b>30,000</b>	<b>(123,382)</b>	<b>-80</b>	<b>150,000</b>	<b>50,000</b>	<b>35,000</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	(0)	0	(0)	(0)	0	0	0
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**CAPITAL PROJECT DESCRIPTION**

2022 - Safety Access Stairway to Rooftop - current access does not meet health and safety standards

2023 - Sound and Lighting Equipment for Grace Tipling Hall - coming from GTH Revitalization Project Recommendations - offset by 50% federal grant

2024 - Further Capital Costs coming out of Space Planning under Administration

2025 - Make Up Air Unit Townhall - Replacement

## CAPITAL PROJECT: ECONOMIC DEVELOPMENT CAPITAL PROJECTS

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	TSF FROM RESERVE	0	0	0	0	15,000	15,000	100	30,000	0	0
5402	EcDEV GRANT	0	0	0	0	7,500	7,500	100	50,000	0	0
5403	REVENUE FUND TAX BASE	0	0	0	0	2,500	2,500	100	20,000	0	0
	EDC CAPITAL REVENUE	0	0	0	0	25,000	25,000	100	100,000	0	0

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	0	0	25,000	25,000	100	100,000	0	0
7502	TRANSFER TO CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
	EDC CAPITAL EXPENDITURE	0	0	0	0	25,000	25,000	100	100,000	0	0

[illegible]

2022 - Downtown Revitalization - Capital Project - Offset by 30% grant if funding is available and received

2023 - 4 Gateway Signs - Offset by funding - if available - tax base supported otherwise

**FUNCTION: PROTECTION CAPITAL PROJECTS**

**CAPITAL PROJECT: POLICE CAPITAL PROJECTS**

**REVENUES: 02-2020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	POLICE PROVINCIAL GRANTS	0	0	0	0	0	0	0	0	0	0
5402	TSF FROM POLICE DC CHARGES	0	0	0	0	0	0	0	0	0	0
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	0	0	0
5404	TSF FROM OPERATING RESERVE	13,500	10,759	0	0	0	0	0	0	0	0
5405	TSF FROM CRUISER RESERVE	33,000	0	0	0	0	0	0	0	0	0
	<b>POLICE CAPITAL REVENUE</b>	<b>46,500</b>	<b>10,759</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**ACCOUNT DESCRIPTION**

**EXPENDITURES: 02-2020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	46,500	10,759	0	0	0	0	0	0	0	0
7504	TRANSFER TO ADMIN RESERVE	0	0	0	0	0	0	0	0	0	0
7504	TRANSFER TO POLICE CAP RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>POLICE CAPITAL EXPENDITURE</b>	<b>46,500</b>	<b>10,759</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	0	0	0	0	0	0	0
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**FUNCTION: PROPERTY STANDARDS / BY-LAW**  
**CAPITAL PROJECT: BY-LAW**

**REVENUES: 02-2040**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	TSF FROM BY-LAW RESERVE	5,000	5,000	0	0	0	0	0	10,000	0	10,000
5403	REVENUE FUND TAX BASE	20,000	14,521	0	0	0	0	0	10,000	0	15,000
	<b>EDC CAPITAL REVENUE</b>	<b>25,000</b>	<b>19,521</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>25,000</b>

**EXPENDITURES: 02-2040**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	25,000	19,521	0	0	0	0	0	20,000	0	25,000
7502	TRANSFER TO CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>EDC CAPITAL EXPENDITURE</b>	<b>25,000</b>	<b>19,521</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>25,000</b>

NET FUNDS TO BE RAISED

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**CAPITAL PROJECT DESCRIPTION**

2022 - No Capital Purchase Identified  
2023 - Additional New By-Law Car  
2025 - Replacement of 2019 Dodge Journey

Asset ID 21615

**FUNCTION: TRANSPORTATION CAPITAL PROJECTS**  
**CAPITAL PROJECT: ROAD CONSTRUCTION CAPITAL PROJECT**

**REVENUES: 02-2508**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	OCIF FORMULA BASED GRANT	260,842	260,842	262,000	260,842	260,842	(1,158)	0	262,000	262,000	262,000
5401	CONNECTING LINK GRANT	0	0	491,609	491,609	855,526	363,917	74	0	0	0
5402	ROADS DEV CHARGES	0	0	0	0	0	0	0	0	0	0
5403	REVENUE FUND TAX BASE	0	64,789	0	0	0	0	0	0	0	0
5406	AMO GAS TAX	0	0	0	0	0	0	0	0	0	0
5407	TRANSFER FROM CAPITAL RESERVE	0	59,268	54,624	160,000	95,059	40,435	74	0	0	0
	<b>RD CONSTRUCTION REVENUE</b>	<b>260,842</b>	<b>384,899</b>	<b>808,233</b>	<b>912,451</b>	<b>1,211,427</b>	<b>403,194</b>	<b>50</b>	<b>262,000</b>	<b>262,000</b>	<b>262,000</b>

**EXPENDITURES: 02-2508**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	260,842	384,899	808,233	912,451	1,211,427	403,194	50	262,000	262,000	262,000
7503	TRANSFER TO ROAD RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>RD CONSTRUCTION EXPENDITURE</b>	<b>260,842</b>	<b>384,899</b>	<b>808,233</b>	<b>912,451</b>	<b>1,211,427</b>	<b>403,194</b>	<b>50</b>	<b>262,000</b>	<b>262,000</b>	<b>262,000</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	0	0	0	0	0	0	0
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**CAPITAL PROJECT DESCRIPTION**

<b>2022</b> - Mixed Repairs based on Rds Needs Study	\$ 260,842	(exact locations to be determined once inspections are done in the spring - OCIF)
<b>2022</b> - Connecting Link - Owen Sound Street	\$ 950,585	(will only proceed if funding is successful - grant submitted November 2021)
	<u>\$ 1,211,427</u>	

**Future Year Paving Projects - aligning with Roads Needs Study**

<b>2023</b> - Mixed Repairs	\$ 262,000	(estimate based on OCIF Funding)
<b>2024</b> - Mixed Repairs	\$ 262,000	(estimate based on OCIF Funding)
<b>2025</b> - Mixed Repairs	\$ 262,000	(estimate based on OCIF Funding)



**FUNCTION: TRANSPORTATION CAPITAL PROJECTS**

**CAPITAL PROJECT: INFRASTRUCTURE CAPITAL PROJECT**

**REVENUES: 02-2509**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	0	0	1,531,017
5405	TSF FROM CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	1,247,046
5406	AMO GAS TAX	103,135	103,135	105,750	105,750	668,432	562,682	532	111,182	114,001	616,892
5410	TRANSFER FR SEWER RATES	40,578	40,578	41,607	41,607	42,662	1,055	3	43,744	44,853	45,990
5411	TRANSFER FR WATER RATES	25,361	25,361	26,004	26,004	26,664	659	3	27,340	28,033	28,744
	<b>INFRASTRUCTURE REVENUE</b>	<b>169,074</b>	<b>169,074</b>	<b>173,361</b>	<b>173,361</b>	<b>737,757</b>	<b>564,397</b>	<b>326</b>	<b>182,265</b>	<b>186,887</b>	<b>3,469,689</b>

**EXPENDITURES: 02-2509**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	0	0	560,000	560,000	100	0	0	3,278,063
7504	TRANSFER TO ROAD RESERVE	0	0	0	0	0	0	0	0	0	0
7506	LONG TERM DEBT PYMT - SISTERS	169,074	169,074	173,361	173,361	177,757	4,396	3	182,265	186,887	191,626
	<b>INFRASTRUCTURE EXPENDITURES</b>	<b>169,074</b>	<b>169,074</b>	<b>173,361</b>	<b>173,361</b>	<b>737,757</b>	<b>564,396</b>	<b>326</b>	<b>182,265</b>	<b>186,887</b>	<b>3,469,690</b>

NET FUNDS TO BE RAISED	0	0	(0)	(0)	(0)	0	0	0	(0)	(0)
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**CAPITAL PROJECT: INFRASTRUCTURE CAPITAL PROJECT (Continued)****Long Term Loan for Sister Street Project: Principle only**

10 year loan \$1,760,000 ending Dec 29, 2026 @ 2.52%

**BREAKDOWN OF LOAN PRINCIPAL DEPARTMENT ALLOCATION**

Roads Share of Project	\$ 108,432	61%
Sewer Share of Project	\$ 42,662	24%
Water Share of Project	\$ 26,664	15%
Long Term Loan Payment	<b>\$ 177,757</b>	100%

**CAPITAL PROJECT DESCRIPTION**

**7500** Sandhill Court \$ 560,000 Curbing, Stormwater & Sewer Infrastructure, Asphalt Paving including base (Gas Tax)

**FUTURE CAPITAL PROJECTS with start years of 2023 after residential development has been completed (cost inflated each year with CPI)**

2025 - Future Project - Pinegrove	\$ 3,278,063	(standard urbanization & infiltration savings)
2026- Future Project - Cenntennial, Industrial Rd, reconstuction & realignment	\$ 3,576,069	(timing in conjunction with Fieldgate Development)
2026 - Future Project - Steeles Street, full reconstuction	<u>\$ 2,384,046</u>	(timing in conjunction with STP Upgrades)
	\$ 9,238,178	

**FUNCTION: TRANSPORTATION CAPITAL PROJECTS**

**CAPITAL PROJECT: ROAD WORKSHOP CAPITAL PROJECT**

**REVENUES: 02-2522**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	TSF FROM RD. DEV CHGS	0	0	0	0	0	0	0	345,000	0	0
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	0	0	0
5404	TSF FROM DEV IN TRUST	0	0	0	0	0	0	0	0	0	0
5405	TSF FROM CAPITAL RESERVE	520,292	415,783	200,000	56,650	400,000	200,000	100	155,000	0	0
	<b>RD WORKSHOP CAPITAL REV</b>	<b>520,292</b>	<b>415,783</b>	<b>200,000</b>	<b>56,650</b>	<b>400,000</b>	<b>200,000</b>	<b>100</b>	<b>500,000</b>	<b>0</b>	<b>0</b>

**EXPENDITURES: 02-2522**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	520,292	415,783	200,000	56,650	400,000	200,000	100	500,000	0	0
7501	TSF TO WORKS BLDG RESERVES	0	0	0	0	0	0	0	0	0	0
	<b>RD WORKSHOP CAPITAL EXPENSE</b>	<b>520,292</b>	<b>415,783</b>	<b>200,000</b>	<b>56,650</b>	<b>400,000</b>	<b>200,000</b>	<b>100</b>	<b>500,000</b>	<b>0</b>	<b>0</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	(0)	0	0	0	0	0	0	0
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CAPITAL PROJECT DESCRIPTION		
7500	2022 420 Victoria Cleanup	\$ 400,000
	2018	\$ 159,708
	2019	\$ 106,142
	2020	\$ 415,783
	2021	56,650
	To Date - Excluding 2021	\$ 738,283
	Potential to Surplus this property to offset cleanup costs incurred	

FUTURE CAPITAL PROJECTS		AMOUNT	YEAR
Cold Storage		\$ 120,000	2023
Workshop Expansion (2 Bays)		\$ 310,000	2023
Generator		\$ 70,000	2023
		<u>\$ 500,000</u>	
No Capital Project identified			2024
No Capital Project identified			2025

**REVENUES: 02-2523**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	TSF FROM WORKS DEV CHARGES	0	0	65,000	52,743	-	(65,000)	-100	0	270,000	-
5402	TSF FROM REC'N DEV CHARGES	0	0	103,000	82,496	-	(103,000)	-100	0	90,000	0
5403	REVENUE FUND TAX BASE	15,000	15,000	14,356	14,356	150,000	135,644	945	144,000	369,200	677,800
5404	TRANSFER FROM CAPITAL RESERVE	50,000	34,356	65,644	0	281,524	215,880	329	76,000	50,000	0
5404	TSF FROM CEMETERY RESERVE	20,000	20,000	0	0	-	0	0	0	0	0
5408	TRANSFER FROM SEWER RATES	0	0	0	0	0	0	0	0	0	0
5409	TRANSFER FROM WATER RATES	0	0	0	0	0	0	0	0	0	0
	RD EQUIPMENT CAPITAL REV	85,000	69,356	248,000	149,595	431,524	183,524	74	220,000	779,200	677,800

## REVENUE DESCRIPTION

**EXPENDITURES: 02-2523**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	85,000	69,356	248,000	143,889	431,524	183,524	74	220,000	779,200	\$ 677,800
7504	UNFINANCED CAPITAL	0	0	0	0	0	0	0	0	0	0
7505	TRANSFER TO CAPTIAL RESERVE	0	0	0	5,706	0	0	0	0	0	0
	RD EQUIPMENT CAPITAL EXPENSE	85,000	69,356	248,000	149,595	431,524	183,524	74	220,000	779,200	677,800

[illegible]

## CAPITAL PROJECT DESCRIPTION

CAPITAL PROJECT DESCRIPTION	Asset ID	Value
<b>2022</b> - F450 PU Actual RFP 03-2021	14426	\$ 78,237
<b>2022</b> -Plow Blade & Sander	14426	\$ 21,201
Replace 2009 International Plow/Dump Truck	14418	\$ 300,000 (\$150,000 from 2021 surplus; \$150,000 from 2022 tax rate)
Audible Pedestrian Crossings (\$16,043x2)		\$ 32,086
- Greenwood & Main/Owen Sound		<b>\$ 431,524</b>
as per Accessibility Committee Motion Request - May 2021		

**FUNCTION: TRANSPORTATION CAPITAL PROJECTS**

**CAPITAL PROJECT: GENERAL EQUIPMENT CAPITAL PURCHASES**

**FUTURE CAPITAL PROJECTS IN ACCORDANCE WITH 10 YEAR CAPITAL PLAN**

	<b>Asset ID</b>	<b>Value</b>	<b>Year</b>	
Replace 2013 GMC Pick up	19711	\$ 37,000	2023	
Replace 2005 Trackless - in service 2009 (used)	14417	\$ 183,000	2023	
		<b>\$ 220,000</b>		
Addition to Fleet - New Plow Truck		\$ 300,000	2024	* DC Eligible
Pick Up Truck/Trailer Tandem Axle (shared cost parks)		\$ 110,000	2024	* DC Eligible
Replace 2003 Dodge & 2012 Ford Pick Ups	13347 & 19998	\$ 80,000	2024	
Replace 2007 & 2008 Riding Mowers	13355 & 13356	\$ 40,000	2024	
Replace Tandem Axle Parks Trailer	14609	\$ 5,000	2024	
Replace 1997 Snowblower for Trackless	14436	\$ 15,000	2024	
Replace 5 Way Plow for Trackless	14440	\$ 7,000	2024	
Replace Mower Deck	14623	\$ 24,100	2024	
Replace Power Rake	14624	\$ 8,100	2024	
Replace Rear Mount Sander	19739	\$ 7,000	2024	
Replace 2005 Trackless - in service 2005 (new)	13359	\$ 183,000	2024	
		<b>\$ 779,200</b>		
Replacement 2011 International Plow/Dump Truck	14423	\$ 325,000	2025	
Replace 2006 Trackless - in service 2011 (demo)	14424	\$ 190,000	2025	
Replace 2007 Snowblower for Trackless	14437	\$ 15,000	2025	
Replace Wood Chipper	14438	\$ 16,000	2025	
Replace 2 Hustler Zero Turn Mowers from 2016	19886 & 19887	\$ 30,000	2025	
Replace 5 Position Plow Trackless attachment 2015	19850	\$ 7,300	2025	
Replace 2015 Rear Mount Hydraulic Sander	19851	\$ 9,000	2025	
Replace 2015 Gearbox Ribbon Snowblower for Trackless	19852	\$ 18,500	2025	
Replace 2008 Backhoe Breaker	14433	\$ 10,500	2025	
Replace 2009 Plow attachment & 2009 Mower	14452	\$ 50,000	2025	
Replace 2010 Salt/Sand Spreader	14459	\$ 6,500	2025	
		<b>\$ 677,800</b>		

Any gain on sale of surplus assets will be recognized as revenue in operating and transferred to equipment reserves

**FUNCTION: TRANSPORTATION CAPITAL PROJECTS**

**CAPITAL PROJECT: TRANSIT CONVENTIONAL**

**REVENUES: 02-2550**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5402	TSF FROM DEV CHARGES	0	0	0	0	0	0	0	0	0	0
5403	REVENUE FUND TAX BASE	0	0	25,000	25,000	-	(25,000)	-100	0	0	0
5404	TSF FROM RESERVES	0	0	0	0	-	0	0	0	0	0
	<b>TRANSIT CONVENTIONAL REV.</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>(25,000)</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**REVENUE DESCRIPTION**

**EXPENDITURES: 02-2550**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	25,000	0	-	(25,000)	-100	0	0	0
7505	TRANSFER TO TRANSIT RESERVE	0	0	0	25,000	0	0	0	0	0	0
	<b>TRANSIT CONVENTIONAL EXP.</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>(25,000)</b>	<b>-100</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	0	0	0	0	0	0	0
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**CAPITAL PROJECT DESCRIPTION**

2022 - No Capital Project

**FUNCTION: WATER/SEWER CAPITAL PROJECTS**

**CAPITAL PROJECT: STORM SEWER CAPITAL PROJECTS**

**REVENUES: 02-3020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5403	REVENUE FUND TAX BASE	0	0	0	0	42,187	42,187	100	0	0	0
5404	TRANSFER FROM STORM RESERVE	0	0	0	0	51,000	51,000	100	0	0	0
5405	UNEXPENDED CAPITAL	0	0	0	0	0	0	0	0	0	0
	<b>STORM SEWER CAPITAL REV</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>93,187</b>	<b>93,187</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

5405 ACCOUNT DESCRIPTION

**EXPENDITURES: 02-3020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	0	0	93,187	93,187	100	0	0	0
7503	TRANSFER TO CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>STORM SEWER CAPITAL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>93,187</b>	<b>93,187</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	0	0	0	0	0	0	0
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**ACCOUNT DESCRIPTION**

7500 Besley Drain Clean out from Victoria to Cty Rd 124 - Grant being applied for from Intact Insurance - maximum \$100,000  
(Drainage Act Chargeback not being utilized for recovery of residential benefits)

**FUNCTION: HEALTH & SOCIAL SERVICE CAPITAL PROJECTS**

**CAPITAL PROJECT: CEMETERY CAPITAL PROJECTS**

**REVENUES: 02-3550**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	0	15,020	27,000
5404	UNEXPENDED CAPITAL	0	0	0	0	0	0	0	0	0	0
5405	TSF FROM CEMETERY RESERVE	0	0	0	0	0	0	0	23,000	0	0
	<b>CEMETERY CAPITAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>15,020</b>	<b>27,000</b>

**EXPENDITURES: 02-3020**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	0	0	0	0	0	23,000	15,020	27,000
7501	UNFINANCED CAPITAL	0	0	0	0	0	0	0	0	0	0
7502	TRANSFER TO CAPITAL RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>CEMETERY CAPITAL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,000</b>	<b>15,020</b>	<b>27,000</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	0	0	0	0	0	0	0
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**CAPITAL PROJECT DESCRIPTION**

7500 No 2021 Capital Project for Cemetery

2023 - Columbarium - 48 Units - one was purchased in 2018 - totally made of granite (no concrete) Will need another one by 2023/2024

2024 - Cemetery Road Works

2025 - Replace 2004 John Deere Utility Tractor and Mower



**FUNCTION: RECREATION & CULTURE CAPITAL PROJECTS**

**CAPITAL PROJECT: PARKS CAPITAL PROJECTS**

**REVENUES: 02-4510**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	GRANT - CANADA 150	0	0	0	0	0	0	0	0	0	0
5402	PARKS DEV CHARGES	0	0	184,000	0	660,000	476,000	259	198,000	\$ 230,000	0
5403	REVENUE FUND TAX BASE	0	0	0	0	0	0	0	0	0	0
5404	PROJECT DONATIONS	0	0	0	0	300,000	300,000	100	0	0	0
5407	TSF FROM FIDDLE PARK RESERVE	0	0	0	0	0	0	0	0	0	0
5407	TSF FROM SPECIAL REC LEVY	0	0	236,000	1,170	88,000	(148,000)	-63	0	0	0
5407	TSF FROM RECREATION RESERVE	0	0	0		58,418	58,418	100			
5408	SEWER RATE CONTRIBUTION	0	0	0	0	0	0	0	0	0	0
5409	WATER RATE CONTRIBUTION	0	0	0	0	0	0	0	0	0	0
5410	DUE FROM DEVELOPER IN TRUST	0	0	0	0	0	0	0			
	<b>RECREATION CAPITAL REVENUE</b>	<b>0</b>	<b>0</b>	<b>420,000</b>	<b>1,170</b>	<b>1,106,418</b>	<b>686,418</b>	<b>163</b>	<b>198,000</b>	<b>230,000</b>	<b>0</b>

5404 Project Donations - \$300,000 in 2022 from Shelburne Rotary Club

**EXPENDITURES: 02-4510**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	0	0	420,000	1,170	1,106,418	686,418	163	198,000	230,000	0
7504	TRANSFER TO CAPITAL RESERVE	0	0	0		0	0	0	0	0	0
	<b>RECREATION CAPITAL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>420,000</b>	<b>1,170</b>	<b>1,106,418</b>	<b>686,418</b>	<b>163</b>	<b>198,000</b>	<b>230,000</b>	<b>0</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	0	0	0	0	0	0	0
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**FUNCTION: RECREATION & CULTURE CAPITAL PROJECTS****CAPITAL PROJECT: PARKS CAPITAL PROJECTS**

	<b>CAPITAL PROJECT DESCRIPTION</b>	<b>2022</b>	<b>Asset ID</b>	
7500	Tennis Court / Pickleball	\$ 200,000		(KTH Park - paid by DC's)
	Splash Pad	\$ 700,000		(located at Greenwood Park - \$400,000 from DC's)
	Jack Downing Park	\$ 56,000		(offset by tsf from Parks & Recreation Special Levy - motion of council Nov 2019 & June 2021)
	Dog Park	\$ 92,000		\$60,000 DC's & \$32,000 from Parks & Recreation Special Levy
	Replacement Zero Turn mower	\$ 15,000	19887	from Recreation Reserves
	Hyland Park Fencing	\$ 15,264		from Recreation Reserves
	Walters Creek Playground Equip	\$ 28,154		from Recreation Reserves
		<b>\$ 1,106,418</b>		
	<b>CAPITAL PROJECT DESCRIPTION</b>	<b>2023</b>	<b>Asset ID</b>	
	New Zero Turn Mower for Parks	\$ 18,000		*DC eligible
	Paving Greenwood Parking Lot	\$ 180,000		*DC eligible - Identified in DC study
		<b>\$ 198,000</b>		
	<b>CAPITAL PROJECT DESCRIPTION</b>	<b>2024</b>	<b>Asset ID</b>	
	Permanent Cricket Pitch	\$ 230,000		*DC eligible - Identified in DC study
		<b>\$ 230,000</b>		

**OPERATING**

**TOWN OF SHELBURNE  
WATER & SEWER  
2022 DRAFT OPERATING BUDGET  
EXPENDITURE SUMMARY**

**OPERATING**

Budget Page	DEPARTMENT	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
4	<b>SANITARY SEWER SYSTEM</b>										
	SEWER OPERATION EXPENDITURES	1,871,771	2,058,703	2,167,001	2,260,583	2,355,329	188,329	9	2,440,196	2,528,458	2,626,793
		<b>1,871,771</b>	<b>2,058,703</b>	<b>2,167,001</b>	<b>2,260,583</b>	<b>2,355,329</b>	<b>188,329</b>	<b>9</b>	<b>2,440,196</b>	<b>2,528,458</b>	<b>2,626,793</b>
7	<b>WATER WORKS SYSTEM</b>										
	WATER OPERATION EXPENDITURE	1,514,495	1,849,284	1,671,538	1,724,252	1,785,957	114,419	7	1,939,535	2,035,927	2,106,058
		<b>1,514,495</b>	<b>1,849,284</b>	<b>1,671,538</b>	<b>1,724,252</b>	<b>1,785,957</b>	<b>114,419</b>	<b>7</b>	<b>1,939,535</b>	<b>2,035,927</b>	<b>2,106,058</b>
	<b>TOTAL EXPENDITURES</b>	<b>3,386,266</b>	<b>3,907,987</b>	<b>3,838,539</b>	<b>3,984,835</b>	<b>4,141,286</b>	<b>302,748</b>	<b>8</b>	<b>4,379,731</b>	<b>4,564,385</b>	<b>4,732,851</b>
	<b>LESS TOTAL REVENUES</b>	<b>3,386,266</b>	<b>3,907,987</b>	<b>3,838,539</b>	<b>3,984,835</b>	<b>4,141,286</b>	<b>302,748</b>	<b>8</b>	<b>4,379,730</b>	<b>4,564,384</b>	<b>4,732,851</b>
	<b>DIFFERENCE</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>

**OPERATING**

**TOWN OF SHELBURNE  
WATER & SEWER  
2022 DRAFT OPERATING BUDGET  
REVENUE SUMMARY**

**OPERATING**

Budget Page	DEPARTMENT	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
	<b>SANITARY SEWER SYSTEM</b>										
3	SEWER BILLING REVENUE	1,745,513	1,927,440	2,041,431	2,145,755	2,241,648	200,217	10	2,331,314	2,424,567	2,521,549
3	TRANSFER FROM RESERVES	0	0	0	0	0	0	0	0	0	0
3	TRANSFER FROM DC'S	60,258	60,258	54,570	54,570	48,680	(5,890)	-11	42,581	36,264	36,264
3	OTHER SEWER REVENUES	66,000	71,005	71,000	60,258	65,000	(6,000)	-8	66,300	67,626	68,979
3	GRANT REVENUE	0	0	0	0	0	0	0	0	0	0
		<b>1,871,771</b>	<b>2,058,703</b>	<b>2,167,001</b>	<b>2,260,583</b>	<b>2,355,329</b>	<b>188,328</b>	<b>9</b>	<b>2,440,195</b>	<b>2,528,457</b>	<b>2,626,792</b>
	<b>WATER WORKS SYSTEM</b>										
6	WATER OPERATION REVENUE	1,397,995	1,502,997	1,587,982	1,642,854	1,699,022	111,040	7	1,766,983	1,837,663	1,911,169
6	TRANSFER FROM RESERVES	0	0	0	0	0	0	0	0	0	0
6	TRANSFER FROM DC'S	0	158,530	31,056	31,056	29,435	(1,621)	-5	42,052	38,254	34,359
6	OTHER WATER REVENUES	116,500	187,757	52,500	50,342	57,500	5,000	10	130,500	160,010	160,530
6	GRANT REVENUE	0	0	0	0	0	0	(5)	0	0	0
		<b>1,514,495</b>	<b>1,849,284</b>	<b>1,671,538</b>	<b>1,724,252</b>	<b>1,785,958</b>	<b>114,419</b>	<b>7</b>	<b>1,939,535</b>	<b>2,035,926</b>	<b>2,106,059</b>
	<b>TOTAL REVENUES</b>	<b>3,386,266</b>	<b>3,907,987</b>	<b>3,838,539</b>	<b>3,984,835</b>	<b>4,141,286</b>	<b>302,747</b>	<b>8</b>	<b>4,379,730</b>	<b>4,564,384</b>	<b>4,732,851</b>

**FUNCTION: WATER / SEWER SERVICE**

**SERVICE: SEWER OPERATIONS**

**REVENUES 01-3010**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	SEWER BILLINGS	1,745,513	1,927,440	2,041,431	2,145,755	2,241,648	200,217	10	2,331,314	2,424,567	2,521,549
5402	CUSTOMER SERVICES	20,000	28,786	25,000	27,578	25,000	0	0	25,500	26,010	26,530
5405	SEWER USE SURCHARGE (BMP)	46,000	42,220	46,000	32,680	40,000	(6,000)	-13	40,800	41,616	42,448
5406	SEWER OWED FROM DC	60,258	60,258	54,570	54,570	48,680	(5,890)	-11	42,581	36,264	36,264
5408	TSF FROM SEWER RESERVE	0	0	0	0	0	0	0	0	0	0
5411	GRANT REVENUE	0	0	0	0	0	0	0	0	0	0
		<b>1,871,771</b>	<b>2,058,703</b>	<b>2,167,001</b>	<b>2,260,583</b>	<b>2,355,329</b>	<b>188,328</b>	<b>9</b>	<b>2,440,195</b>	<b>2,528,457</b>	<b>2,626,792</b>

**ACCOUNT DESCRIPTION**

- 5401 Rates are \$1.20 for metered portion & \$31.47 for flat rate portion as per Schedule B of By-Law 10-2020
- 5402 Penalty & Interest charges on outstanding accounts and Inspection Fees
- 5403 Revenues for connection to sewer lines and sewer portion of new meter hook-ups
- 5405 BMP Surcharge Agreement - expires May 2024 as per By-Law 18-2019
- 5406 DC share of 2022 STP Loan Financing - \$ 48,680

**SERVICE: SEWER OPERATIONS**
**EXPENDITURES 01-3010**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	SEWAGE LABOUR	45,581	44,781	57,548	67,548	63,060	5,512	10	64,322	65,608	66,920
7102	CLERICAL LABOUR & ADMIN LABOUR	33,778	32,817	49,239	49,239	50,235	996	2	51,240	52,265	53,310
7107	SEWAGE STANDBY	0	0	0	0	12,988	12,988	100	13,248	13,513	13,783
7150	SEWAGE BENEFITS	14,327	18,699	18,126	20,855	20,681	2,555	14	21,095	21,517	21,947
7151	SEWAGE EHT	1,289	1,518	1,530	1,611	1,720	190	12	1,754	1,790	1,825
7152	SEWAGE WSIB	1,883	2,219	2,237	2,607	2,525	288	13	2,575	2,627	2,679
7307	SEWAGE UTILITIES & TELEPHONE (CELL)	216,240	218,269	220,565	220,565	227,182	6,617	3	231,725	236,360	241,087
7308	BILLING & SOFTWARE COSTS	20,550	19,356	21,000	21,000	21,000	0	0	21,420	21,848	22,285
7310	SEWAGE MATERIAL/SUPPLIES/SERVICES	9,000	9,860	17,500	22,000	23,000	5,500	31	17,850	18,207	18,571
7315	SEWER MAIN MAINTENANCE	30,000	47,446	40,000	40,000	40,000	0	0	40,800	41,616	42,448
7349	OCWA STP OPERATIONAL CONTRACT	377,455	377,455	385,004	385,004	396,427	11,423	3	404,356	412,443	420,692
7350	SEWAGE PLANT MAINTENANCE	107,000	117,501	50,000	90,000	50,000	0	0	70,000	56,400	72,528
7351	SEWAGE COST OF CTY PIL	6,037	5,915	6,037	6,016	6,037	0	0	6,158	6,281	6,407
7352	SEWAGE TRAINING/CONFERENCE	3,500	0	3,500	1,051	3,500	0	0	3,570	3,641	3,714
7357	SEWAGE EQUIP MAINTENANCE	10,000	154	5,000	821	5,000	0	0	5,000	5,100	5,202
7359	SEWER TRUCK MATERIALS / SERVICES	0	0	0	5,629	5,000	5,000	100	5,000	5,100	5,202
7361	SEWAGE PLANT INSURANCE	16,000	17,738	20,000	22,214	25,000	5,000	25	25,500	26,010	26,530
7362	SEWAGE PROFESSIONAL FEES	150,000	148,981	250,000	200,000	300,000	50,000	20	306,000	312,120	318,362
7366	SEWAGE SHARE OF METER EXP	10,000	41,748	45,000	45,000	45,000	0	0	45,900	46,818	47,754
7510	SEWAGE TSF TO SEWER CAPITAL	113,560	24,216	120,000	20,907	100,000	(20,000)	-17	50,000	50,000	50,000
7521	STP - DEBT PHASE 2 INTEREST	18,603	17,446	16,052	16,052	13,433	(2,619)	-16	10,744	7,982	7,982
7522	STP - DEBT PHASE 3 INTEREST	41,655	41,514	38,517	38,517	35,247	(3,270)	-8	31,837	28,283	28,283
7525	SEWER TSF TO PLANNING (DEVEL)	9,000	9,000	9,000	9,000	9,000	0	0	9,000	9,000	9,000
7515	SEWER TSF TO WATER CAPITAL	0	0	7,500	7,556	0	(7,500)	-100	0	0	0
7526	SEWER SHARE OF SISTER ST PRINCIPLE	40,578	40,578	41,607	41,607	42,662	1,055	3	43,744	44,853	45,990
7527	SEWER SHARE OF SISTER ST INTEREST	7,472	7,472	6,443	6,443	5,388	(1,055)	-16	4,306	3,197	2,059
7535	SEWER SHARE OF LOCATE SERVICES	2,330	1,777	2,330	1,500	2,330	0	0	2,377	2,424	2,472
7700	TSF TO SEWER RESERVE GENERAL	575,934	802,244	723,265	907,842	838,913	115,648	16	940,675	1,023,457	1,079,758
7700	TSF TO PUMP REBUILD RESERVE	10,000	10,000	10,000	10,000	10,000	0	0	10,000	10,000	10,000
	<b>SEWER OPERATION EXPEND</b>	<b>1,871,771</b>	<b>2,058,703</b>	<b>2,167,001</b>	<b>2,260,583</b>	<b>2,355,329</b>	<b>188,329</b>	<b>9</b>	<b>2,440,196</b>	<b>2,528,458</b>	<b>2,626,793</b>
	<b>NET FUNDS TO BE RAISED</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

**SERVICE: SEWER OPERATIONS (Continued)**

7101	Reallocate Salary funds in 2021 to better reflect actual in sewer labour salary			Water Rate Study for 2022 included under Professional Fees - 7362			
7150	7151 & 7152, reallocate funds to match salary reallocations						
7307	Includes cost of Hydro & Gas & CPI Increase						
7308	Includes annual Sensus Software Fee (\$9,500 50% sewer) & AWD Maintenance to Software						
7310	Annual SCADA Licensing Fee included (\$4,500 50% sewer); Gas monitor \$1,200; Tripod \$8,500						
7315	Includes Hydro VAC services in fall - cleanouts (Fosters)						
7349	OCWA Fixed Monthly STP Cost plus 4.4% CPI - 10 Yr contract 20-29	\$	396,427	CSP Sustainable Goal Target T1 Long Term Financial Plan & T2 Service Review  budget in 2021 & 2023 & 2025			
7350	Includes various items listed by OCWA	\$	35,000				
7350	Will include extra sludge haulage outside of contract - higher flows (OCWA)	\$	15,000				
7352	Sewer & Watermain Construction Inspections (Training)	\$	3,500				
7362	Includes SBA - WPCP EA wrap up & Boyne River Plan with NVCA (\$80,000) & other various professional services provided to Sewer services			<b><u>ANNUAL SEWER DEBT - 2022</u></b>			
7366	Meter Replacements with new iPearl Meters - Sewer Share 40%						
7525	Sewer Share of Planning & Development	\$	9,000	7521	Phs 2 STP Loan Interest - matures July 15, 2026	\$	13,433
7535	Sewer share of Locate Software Support		3,663	7522	Phs 3 STP loan Interest - matures Dec 02, 2030	\$	35,247
				7526	Share of Sister Street LTD Principle - matures Dec 2026	\$	42,662
7510	Tsf to Sewer Capital Page 3 Line 5403			7527	Share of Sister Street LTD Interest - matures Dec 2026	\$	5,388
7515	Tsf to Water Capital	\$	-			\$	<b>96,730</b>

**FUNCTION: WATER / SEWER SERVICE**

**SERVICE: WATER SYSTEM OPERATIONS**

**REVENUES 01-3030**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	WATER BILLINGS	1,397,995	1,502,997	1,587,982	1,642,854	1,699,022	111,040	7	1,766,983	1,837,663	1,911,169
5402	CUSTOMER SERVICES	16,000	19,074	20,000	25,000	25,000	5,000	25	25,500	26,010	26,530
5403	HYDRANT RENTAL	7,500	8,707	7,500	9,735	7,500	0	0	10,000	10,000	10,000
5404	WATER METERS INSTALLATION	93,000	159,915	25,000	15,548	25,000	0	0	95,000	124,000	124,000
5406	WATER CONNECTION FEE - NEW SERV.	0	61	0	59	0	0	0	0	0	0
5408	TSF FROM WATER MAIN BREAK RESERVE	0	0	0	0	0	0	0	0	0	0
5410	TSF FROM DC'S FOR WELL 7 INTEREST	0	158,530	31,056	31,056	29,435	(1,621)	-5	27,764	26,040	24,262
5410	TSF FROM DC'S FOR WATER STORAGE	0	0	0	0	0	0	0	14,288	12,214	10,097
5504	MMAH ONTARIO GRANT	0	0	0	0	0	0	0	0	0	0
	<b>WATER OPERATION REVENUE</b>	<b>1,514,495</b>	<b>1,849,284</b>	<b>1,671,538</b>	<b>1,724,252</b>	<b>1,785,958</b>	<b>114,419</b>	<b>7</b>	<b>1,939,535</b>	<b>2,035,926</b>	<b>2,106,059</b>

**ACCOUNT DESCRIPTION**

5401 Rates are .78 for metered portion & \$25.71 for flat rate portion per Schedule B of By-Law Number 10-2020

5402 Penalty & Interest charges on outstanding accounts and Inspection Fees

5404 New Metres Installed

5504 In 2019 - One time grant from MMAH to be put in reserve for Well # 3 Arsenic as per council resolution

5406 Includes Scrap Metal from old meters



**SERVICE: WATER SYSTEM OPERATIONS**
**EXPENDITURES 01-3030**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7101	WATER LABOUR	106,356	103,927	134,278	134,278	147,141	12,862	10	150,084	153,085	156,147
7102	CLERICAL LABOUR & ADMIN LABOUR	33,778	34,385	49,239	49,239	50,235	996	2	51,240	52,265	53,310
7107	Water Standby	0	0	0	0	12,988	12,988	100	13,248	13,513	13,783
7150	WATER BENEFITS	33,430	32,178	42,295	42,295	48,257	5,962	14	49,222	50,206	51,210
7151	WATER EHT	3,007	2,711	3,571	3,571	4,013	443	12	4,094	4,176	4,259
7152	WATER WSIB	4,394	3,962	5,219	5,219	5,891	673	13	6,009	6,129	6,252
7155	WATER MEMBERSHIPS	1,500	1,456	1,500	1,454	1,500	0	0	1,530	1,561	1,592
7307	WATER UTILITIES & TELEPHONES (CELL)	75,000	66,703	76,500	76,500	78,795	2,295	3	80,371	81,978	83,618
7308	BILLING & SOFTWARE COSTS	20,550	21,502	21,000	21,000	21,000	0	0	21,420	21,848	22,285
7309	OCWA OPERATIONAL CONTRACT	276,968	276,968	282,507	282,507	290,890	8,382	3	296,707	302,641	308,694
7310	WATER MATERIAL & SUPPLIES	35,000	37,339	35,000	35,000	35,000	0	0	35,700	36,414	37,142
7315	LAB COST & MONITORING	115,000	95,089	115,000	100,000	115,000	0	0	117,300	119,646	122,039
7320	LICENSING & OPERATION PLAN	15,000	13,260	0	5,235	0	0	0	0	20,000	0
7351	WATER COST OF PIL'S	4,290	4,204	4,290	4,276	4,290	0	0	4,376	4,463	4,553
7356	WATER MAIN MAINTENANCE	25,000	3,176	25,000	12,000	18,000	(7,000)	-28	30,000	30,600	31,212
7357	WATER EQUIPMENT MAINT	115,000	99,913	60,000	10,000	50,000	(10,000)	-17	51,000	52,020	53,060
7358	WATER WELL BUILDING MAINT	57,000	2,010	20,000	1,900	10,000	(10,000)	-50	25,000	25,500	26,010
7359	WATER TRUCK MATERIALS/ SERVICE			0	5,629	5,000	5,000	100	5,000	5,100	5,202
7361	INSURANCE	15,349	17,738	19,000	22,214	23,750	4,750	25	24,225	24,710	25,204
7362	PROFESSIONAL FEES	80,000	326,027	250,000	389,000	240,000	(10,000)	-4	200,000	204,000	208,080
7364	EDUCATION & TRAINING	7,000	1,885	8,500	1,186	10,000	1,500	18	10,200	10,404	10,612
7365	CONFERENCE EXPENSES	1,800	0	1,800	0	1,800	0	0	1,836	1,873	1,910
7366	METER INSTALLATION EXPENSE	10,000	62,287	50,000	56,321	60,000	10,000	20	61,200	62,424	63,672
7451	SOURCE WATER PROTECTION MOE	12,000	4,310	12,000	5,000	6,000	(6,000)	-50	6,000	6,120	6,242
7510	TRANSFER TO WATER CAPITAL	122,000	100,000	40,500	28,365	33,000	(7,500)	-19	7,000	0	0
7510	TRANSFER TO WELL CAPITAL	152,195	47,480	49,123	49,123	50,822	1,699	3	52,581	54,400	56,281
7523	WATER METER LOAN DEBT INTEREST	27,027	26,713	25,385	25,385	23,685	(1,700)	-7	21,927	20,108	18,226
7524	WATER TRANSFER TO PLANNING	9,000	9,000	9,000	9,000	9,000	0	0	9,000	9,000	9,000
7525	WATER SHARE OF SISTER ST PRINCIPAL	25,361	25,361	26,004	26,004	26,664	660	3	27,340	28,033	28,744
7526	WATER SHARE OF SISTER ST INTEREST	4,670	4,670	4,027	4,027	3,367	(660)	-16	2,691	1,998	1,287
7527	WELL 7 DEBT INTEREST	32,628	32,567	31,056	31,056	29,435	(1,621)	-5	27,764	26,040	24,262
7527	WELL 3 DEBT INTEREST	0	0	0	0	0	0	0	0	0	0
7527	WATER STORAGE DEBT INTEREST	0	0	0	0	127,215	127,215	100	122,147	116,947	111,609
7535	WATER SHARE OF LOCATES	2,330	1,777	2,330	1,500	2,330	0	0	2,377	2,425	2,473
7540	FIRE HYDRANT MAINTENANCE	40,000	11,245	25,000	15,000	5,000	(20,000)	-80	10,000	10,000	10,200
7600	TSF TO WATER RESERVE GENERAL	26,862	354,440	212,414	240,967	205,888	(6,526)	-3	380,947	446,301	517,885
7600	TSF TO WATER MAIN BREAK RESERVE	25,000	25,000	25,000	25,000	25,000	0	0	25,000	25,000	25,000
7600	TSF TO WATER RESERVE - NEW TRUCK	0	0	5,000	5,000	5,000	0	0	5,000	5,000	5,000
	<b>WATER OPERATION EXPEND</b>	<b>1,514,495</b>	<b>1,849,284</b>	<b>1,671,538</b>	<b>1,724,252</b>	<b>1,785,957</b>	<b>114,419</b>	<b>7</b>	<b>1,939,535</b>	<b>2,035,927</b>	<b>2,106,058</b>
	<b>NET FUNDS TO BE RAISED</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

SERVICE: WATER SYSTEM OPERATIONS (Continued)

ACCOUNT DESCRIPTION			
7308	Includes annual Sensus Software Fee (\$9,500 50% sewer) & AWD Maintenance to Software		
7309	OCWA Fixed STP Cost plus CPI - 10 Yr contract 20-29 (22 - CPI 4.4%)	290,890	CSP Sustainable Goal Target T1 Long Term Financial Plan & T2 Service Review
7310	Annual SCADA Licensing Fee included (\$4,500 50% sewer) & Wtr Tower Chemical (\$19,000)		
7315	Well 7 monitoring requirement - continued indefinately (SBA)	\$ 40,800	
7315	Well Field Capacity Study plus additional Scope as per SBA	\$ 40,800	
7320	Drinking water Licence & Operation Plan - done in 2020 - good until 2024		
7357	Equipment Maintenance as needed; including Well Inspections of 5/6	\$ 60,000	
7358	Building Maintenance as needed	\$ 10,000	
7362	Engineering - Pump Tests, Monitoring, Modelling, MNR Interface & Tsf	\$ 200,000	
7362	Well 3 Wellhead Protection Plan	\$ 40,000	
7364	Mandatory Courses & Training	\$ 10,000	
7366	Starting iPearl Meter Replacements (\$150/each) - 60%	\$ 8,000	
7451	Figures provided by NVCA - up to year 2020	6,000	
7510	Tsf to Water Capital Page 5 Line 5403	\$ 33,000	
7524	Water share of offsetting Planning Development	\$ 9,000	
7527	Well 3 Debt Interest Payments pending successful grant application		
7535	Water share of Locate Software Support	\$ 3,663	Water Rate Study for 2022 included under Professional Fees - 7362
7540	2022 Hydrant Flow Reflectors		
7600	Transfers to Reserves to support various future projects		

ANNUAL WATER DEBT - 2022			
7523	Meter Project Debt Interest - Loan Matures April 18, 2033	\$	23,685
7525	Share of Sister Street Principal - Loan Matures in Feb 2026	\$	26,664
7526	Share of Sister Street Interest - Loan Matures in Feb 2026	\$	3,367
7527	Well Project Debt Interest - Loan Matures Dec 03, 2035	\$	29,435
7510	Transfer to Well Capital - Principal debt payments	\$	50,822
7527	Water Storage Tower Interest - Loan Matures 2041	\$	127,215
		\$	261,189

## CAPITAL

**TOWN OF SHELBURNE  
WATER & SEWER  
2022 DRAFT CAPITAL BUDGET  
EXPENDITURE SUMMARY**

## CAPITAL

Budget Page	DEPARTMENT	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
3	<b>SANITARY SEWER SYSTEM</b>										
	SEWER CAPITAL PROJECTS	453,636	260,123	474,323	216,137	2,440,213	1,965,890	414	236,312	242,629	249,171
		<b>453,636</b>	<b>260,123</b>	<b>474,323</b>	<b>216,137</b>	<b>2,440,213</b>	<b>1,965,890</b>	<b>414</b>	<b>236,312</b>	<b>242,629</b>	<b>249,171</b>
5	<b>WATER WORKS SYSTEM</b>										
	WATER CAPITAL PROJECTS	2,363,160	387,229	5,433,600	357,026	11,498,679	6,065,079	112	205,432	403,632	208,970
7	WELL 7/WATER METER DEBENTURE	352,195	262,191	101,009	351,807	104,330	3,320	3	107,759	111,302	114,962
		<b>2,715,355</b>	<b>649,420</b>	<b>5,534,609</b>	<b>708,833</b>	<b>11,603,008</b>	<b>6,068,399</b>	<b>110</b>	<b>313,191</b>	<b>514,934</b>	<b>323,931</b>
	<b>TOTAL EXPENDITURES</b>	<b>3,168,990</b>	<b>909,543</b>	<b>6,008,932</b>	<b>924,970</b>	<b>14,043,221</b>	<b>8,034,289</b>	<b>134</b>	<b>549,503</b>	<b>757,563</b>	<b>573,102</b>
	<b>LESS TOTAL REVENUES</b>	<b>3,168,991</b>	<b>909,543</b>	<b>6,008,932</b>	<b>924,970</b>	<b>14,043,221</b>	<b>8,034,288</b>	<b>134</b>	<b>549,503</b>	<b>757,563</b>	<b>573,102</b>
	<b>DIFFERENCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## CAPITAL

**TOWN OF SHELBURNE  
WATER & SEWER  
2022 DRAFT CAPITAL BUDGET**

## CAPITAL

## REVENUE SUMMARY

Budget Page	DEPARTMENT	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
3	<b>SANITARY SEWER SYSTEM</b> SEWER CAPITAL PROJECTS	453,636	260,123	474,323	216,136	2,440,213	1,965,890	414	236,312	242,629	249,171
		<b>453,636</b>	<b>260,123</b>	<b>474,323</b>	<b>216,136</b>	<b>2,440,213</b>	<b>1,965,890</b>	<b>414</b>	<b>236,312</b>	<b>242,629</b>	<b>249,171</b>
5	<b>WATER WORKS SYSTEM</b> WATER CAPITAL PROJECTS	2,363,160	387,229	5,433,600	357,026	11,498,678	6,065,078	112	205,432	403,632	208,970
		352,195	262,191	101,009	351,807	104,330	3,320	3	107,759	111,302	114,962
7	WELL 7/WATER METER DEBENTURE	<b>2,715,355</b>	<b>649,420</b>	<b>5,534,609</b>	<b>708,833</b>	<b>11,603,008</b>	<b>6,068,399</b>	<b>110</b>	<b>313,191</b>	<b>514,934</b>	<b>323,931</b>
	<b>TOTAL REVENUES</b>	<b>3,168,991</b>	<b>909,543</b>	<b>6,008,932</b>	<b>924,970</b>	<b>14,043,221</b>	<b>8,034,288</b>	<b>134</b>	<b>549,503</b>	<b>757,563</b>	<b>573,102</b>

**FUNCTION: WATER/SEWER SERVICE CAPITAL PROJECT**

**CAPITAL PROJECT: SANITARY SEWER CAPITAL PROJECTS**

**REVENUES: 02-3010**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	CAPITAL GRANT	0	0	0	0	0	0	0	0	0	0
5402	SEWER DEVELOPMENT CHARGE	168,636	168,636	176,883	174,323	182,773	5,890	3	186,312	192,629	199,171
5403	TRANSFER FROM SEWER RATES	113,560	24,216	120,000	20,907	100,000	(20,000)	-17	50,000	50,000	50,000
5408	TRANSFER FROM SEWER RESERVE	171,440	67,271	177,440	20,907	2,157,440	1,980,000	1116	0	0	0
	<b>STP CAPITAL REVENUES</b>	<b>453,636</b>	<b>260,123</b>	<b>474,323</b>	<b>216,136</b>	<b>2,440,213</b>	<b>1,965,890</b>	<b>414</b>	<b>236,312</b>	<b>242,629</b>	<b>249,171</b>

**ACCOUNT DESCRIPTION**

5402	DC to cover cost of STP Loan Principle	\$	180,213
5408	Reserves to Cover SCADA	\$	157,440

**EXPENDITURES: 02-3010**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	285,000	91,487	300,000	41,813	2,260,000	1,960,000	653	50,000	50,000	50,000
7503	LONG TERM DEBT PRINC PHS 2	94,898	94,898	97,449	97,449	100,068	2,619	3	102,758	105,520	108,356
7505	LONG TERM DEBT PRINC PHS 3	73,738	73,738	76,875	76,875	80,145	3,270	4	83,555	87,109	90,815
7506	TRANSFER TO SEWER RESERVE	0	0	0	0	0	0	0	0	0	0
	<b>STP CAPITAL EXPENDITURES</b>	<b>453,636</b>	<b>260,123</b>	<b>474,323</b>	<b>216,137</b>	<b>2,440,213</b>	<b>1,965,890</b>	<b>414</b>	<b>236,312</b>	<b>242,629</b>	<b>249,171</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	(0)	0	0	0	0	0	0	0
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## CAPITAL PROJECT: SANITARY SEWER CAPITAL PROJECTS (Continued)

### ACCOUNT DESCRIPTION

7503	Phase 2 STP Loan matures July 15, 2026	\$	100,068	
7505	Phase 3 STP loan matures Dec 02, 2030	\$	80,145	
		\$	<b>180,213</b>	(from DC's)

### CAPITAL PROJECT DESCRIPTION

7500	Sewer Infiltration Corrections	\$	100,000	(from Sewer Rates) (RFP)
	SCADA System	\$	160,000	(\$157,440 from Sewer Reserves - \$2,560 DC's)
	WPCP Design - Engineering Costs	\$	2,000,000	As per SBA report & Council Motion of April 26, 2021
		\$	<b>2,260,000</b>	

### FUTURE CAPITAL PROJECT DESCRIPTION

See Box Below for WPCP EA Update - assuming some preliminary work will commence in 2022

This project is not reflected in the 2023-2025 extensions - have only shown \$50,000 annually for continuing sewer infiltration linings

### **\*\*Future Projects pending the results of the current Water Pollution Control Plan (WPCP) Environmental Assessment (EA) study\*\***

With reference to SBA's Engineer/GSP Planning Report on April 28, 2021 that provided Information regarding allocation and the WPCP EA Cost Estimates:

- council approved a 2million dollar budget for WPCP design for 2021/2022
- estimated capital costs for the project have significantly increased
- construction phase 2023-2025 (phased approach being considered)
- Estimated cost of 26 Million - 34 Million
- Significant long term debentures will be required to fund; Grant opportunities will be sought
- WPCP expansion could include front ending agreements and applicable development community will be asked to be involved

**FUNCTION: WATER/SEWER SERVICE CAPTIAL PROJECT**

**CAPITAL PROJECT: WATERWORKS CAPITAL PROJECTS**

**REVENUES: 02-3030**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	LONG TERM DEBT	1,223,334	0	3,723,334	0	5,000,000	1,276,666	34	0	0	0
5401	GRANT	0	0	0	0	2,788,051	2,788,051	100	0	0	0
5402	WATER DEVELOPMENT CHARGE	0	0	422,000	121,105	1,385,110	963,110	228	198,432	203,632	208,970
5403	TSF FROM WATER RATES	122,000	100,000	40,500	28,365	33,000	(7,500)	-19	7,000	0	0
5405	TSF FROM WATER RESERVE	862,826	167,439	1,168,266	200,000	2,292,518	1,124,252	96	0	200,000	0
5405	TSF FROM WTR MAIN BREAK RES.	155,000	119,790	72,000	0	0	(72,000)	-100	0	0	0
	TSF FROM SEWER RATES	0	0	7,500	7,556	0	(7,500)	-100	0	0	0
	<b>WATER CAPITAL REVENUES</b>	<b>2,363,160</b>	<b>387,229</b>	<b>5,433,600</b>	<b>357,026</b>	<b>11,498,678</b>	<b>6,065,078</b>	<b>112</b>	<b>205,432</b>	<b>403,632</b>	<b>208,970</b>

**EXPENDITURES: 02-3030**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	2,363,160	387,229	5,433,600	235,921	11,305,315	5,871,715	108	7,000	200,000	0
7503	TRANSFER TO WATER RESERVE	0	0	0	121,105	0	0	0	0	0	0
7506	WATER STORAGE LTD PRINCIPAL	0	0	0	0	193,364	193,364	100	198,432	203,632	208,970
7506	WELL 3 LTD PRINCIPAL PAYMENT	0	0	0	0	0	0	0	0	0	0
	<b>WATER CAPITAL EXPENDITURES</b>	<b>2,363,160</b>	<b>387,229</b>	<b>5,433,600</b>	<b>357,026</b>	<b>11,498,679</b>	<b>6,065,079</b>	<b>112</b>	<b>205,432</b>	<b>403,632</b>	<b>208,970</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	(0)	(0)	(0)	0	0	0
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## CAPITAL PROJECT: WATERWORKS CAPITAL PROJECTS (Continued)

CAPITAL PROJECT DESCRIPTION		2022
7500 Well 3 Arsenic (Loan)	\$	3,802,060 (offset by Grant or LTD - \$546,666 from reserve; \$146,824 DC eligible)
SCADA	\$	82,000 (\$60,000 from reserves - balance from DC's)
Water Truck	\$	132,000 Replace 2008 water truck 100% funded from reserves
Watermain Rehabilitation	\$	105,000 Victoria Street (RFP) - \$72,000 from reserves - \$33,000 from rates
Water Storage Construction	\$	7,184,255 (DC's (\$1,169,746) & Reserves (\$1,014,509) & Long Term Borrowing/Construction Loan (\$5mill))
	\$	<b>11,305,315</b>

CAPITAL PROJECT DESCRIPTION		2023
Water Locator on 2nd Truck	\$	7,000

CAPITAL PROJECT DESCRIPTION		2024
Old Water Tower Relining/Painting	\$	200,000

**Assumptions for Potential Borrowing for Well 3 Arsenic - should grant funding not be acquired**

**Well 3 Arsenic Remediation - \$3,108,570 - Term 20 Years - Annual Payment Principal and Interest - \$199,308 - funded by water rates**  
**If we do not get the loan we will be borrowing 82% of the costs - \$146,824 is DC eligible; \$546,666 from reserves**



**FUNCTION: WATER/SEWER SERVICE CAPTIAL PROJECT**

**CAPITAL PROJECT: WELL 7/WATER METER PROJECT - DEBENTURE COSTS**

**REVENUES: 02-3025**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
5401	CAPITAL GRANT	0	0	0	0	0	0	0	0	0	0
5403	TSF FROM DEVELOPMENT CHARGES	0	214,711	51,886	51,886	53,507	1,621	3	55,179	56,903	58,680
5404	TRANSFER FROM WATER RATES	152,195	47,480	49,123	49,123	50,822	1,699	3	52,581	54,400	56,281
5405	TRANSFER FROM RESERVES	200,000	0	0	250,798	0	0	0	0	0	0
	<b>WATER CAPITAL REVENUES</b>	<b>352,195</b>	<b>262,191</b>	<b>101,009</b>	<b>351,807</b>	<b>104,330</b>	<b>3,320</b>	<b>3</b>	<b>107,759</b>	<b>111,302</b>	<b>114,962</b>

**EXPENDITURES: 02-3025**

GL ACCT	ACCOUNT DESCRIPTION	2020	2020	2021	2021	2022	2022 VS	2022 VS	2023	2024	2025
		FINAL	ACTUAL	FINAL	ESTIMATED	DRAFT	2021	2021	ESTIMATED	ESTIMATED	ESTIMATED
		BUDGET	YEAR END	BUDGET	YEAR END	BUDGET	\$	%	BUDGET	BUDGET	BUDGET
7500	CAPITAL EXPENDITURE	254,400	0	0	250,798	0	0	0	0	0	0
7504	METER LONG TERM LOAN PRINCIPAL	47,480	47,480	49,123	49,123	50,822	1,699	3	52,581	54,400	56,281
7505	TSF TO CAPITAL RESERVE	0	164,397	0	0	0	0	0	0	0	0
7506	WELL 7 LONG TERM LOAN PRINCIPAL	50,314	50,314	51,886	51,886	53,507	1,621	3	55,179	56,903	58,680
	<b>WATER CAPITAL EXPENDITURES</b>	<b>352,195</b>	<b>262,191</b>	<b>101,009</b>	<b>351,807</b>	<b>104,330</b>	<b>3,320</b>	<b>3</b>	<b>107,759</b>	<b>111,302</b>	<b>114,962</b>

<b>NET FUNDS TO BE RAISED</b>	0	0	0	0	0	0	0	0	0	0	0
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7500 **No Capital Project for 2022**

**Long Term Loan for Meter Project: Paid for by Rates**

20 year loan \$1,071,948.18 ending April 18, 2033 -3.43%

**BREAKDOWN OF LOAN PRINCIPAL DEPARTMENT ALLOCATION**

2022 \$	50,822
2023 \$	52,581
2024 \$	54,400
2025 \$	56,281

**Long Term Loan for Well Project: Paid for by DC's starting 2020**

20 year loan \$1,229,396.82 ending May 15, 2036 -3.10%

**BREAKDOWN OF LOAN PRINCIPAL DEPARTMENT ALLOCATION**

2022 \$	53,507
2023 \$	55,179
2024 \$	56,903
2025 \$	58,680