September 8, 2021

To: Town of Shelburne Township of Amaranth Township of Melancthon Town of Mono

Subject: 2022 CDRC Budget

At the CDRC Board of Management meeting held on August 24^{th,} 2022, the Board unanimously voted to approve the attached budget for 2022.

The municipal contribution associated with this budget is \$346,920 (3% increase from 2021) plus a onetime assessment of \$100,000 required to cover the continued losses resulting from the impact of Covid-19 throughout 2021. As the Capital Reserve account sits with \$180k, a transfer of \$99,672 will be made to fund the remainder 2022 deficit.

Impact of COVID on 2021 Budget vs 2021 Difference Actuals 2021 Bud 2021 Act Reduction of ice rentals \$117 \$96 \$21 Floor & Room Rentals \$34 \$10 \$24 Programs, Advertising & Concession \$80 \$19 \$61 Total \$231 \$125 \$106

The \$100k Covid loss is summarized as follows:

The impact of Covid can further be explained as follows. In 2021 the ice was removed in January 2021, all floor rentals were cancelled, modified (reduced) Pool and Day Camp programs offered, there were limited fall ice rentals, concession sales were heavily impacted and the additional cost of security to check vaccine passports at the front entrance. In 2022, except for a provincial shut down in January, we have budgeted for a "normal" year and the pool and day camp programs were expanded.

The funding breakdown by municipality is as follows:

Municipality	Budget	Covid	Total
Shelburne	\$215,090	\$62,000	\$277,090
Amaranth	\$52,038	\$15,000	\$67,038
Melancthon	\$52,038	\$15,000	\$67,038
Mono	\$27,754	\$8,000	\$35,754
Total	\$346,920	\$100,000	\$446,920

With the addition of the \$100,000 in Covid funding, the CDRC will be back on track to fully fund the roof repairs of \$710,000 slated for fall 2022.

Should you have any questions or need additional information, please contract your representative on the Board of Management or contact me directly.

Kim Fraser Facility Administration Manager

CDRC 2022 APPROVED BUDGET & 2021 ACTUAL VS BUDGET August 24, 2022									
Description		FULL YEAR							
	2022 Budget	2021 Actual	2021 Budget	2020 Actual	22 vs 21	Bud	Comments vs 21 Budget		
Arena Rentals	\$175,979	\$95 <i>,</i> 895	\$117,032	\$158,832	\$58 <i>,</i> 947	50%	No ice Jan-Mar 2021		
Floor Rental	\$13,018	\$0	\$20,772	\$220	-\$7,754	-37%			
Advertising	\$10,320	\$2,263	\$8,100	\$9,568	\$2,220	27%	Impact of COVID		
Programs	\$2,693	\$877	\$20,678	\$2,581	-\$17,985	-87%	Additional Programs		
Room Rental	\$12,544	\$9,745	\$12,828	\$9,827	-\$284	-2%	No rentals Jan - Sept		
Concession Sales	\$38,755	\$16,196	\$51,250	\$25,865	-\$12,495	-24%	No Sales - Jan - Sept		
Pool Fees	\$91,965	\$72,462	\$86,294	\$46,664	\$5,671	7%	June lessons		
Day Camp Fees	\$124,000	\$78,905	\$67,250	\$0	\$56,750	84%	Increase registrations		
Grants	\$30,700	\$32,926	\$5,000	\$3,920	\$25,700	514%			
Total Operating Revenue	\$499,975	\$309,268	\$389,443	\$257,706	\$110,532	28%			
Payroll	\$471,903	\$390,473	\$388,334	\$310,834	\$83,569	22%	2% wage		
Benefits	\$77,250	\$63,662	\$72,378	\$59,168	\$4,872	7%			
Bank Charges	\$2,705	\$1,675	\$989	\$866	\$1,716	173%			
Maintenance	\$86,849	\$149,828	\$97,930	\$74,611	-\$11,081	-11%			
Utilities	\$141,215	\$103,594	\$130,028	\$110,453	\$11,187	9%			
Vending	\$16,186	\$6,903	\$20,250	\$9,228	-\$4,064	-20%			
Admin	\$60,461	\$65,548	\$47,180	\$38,429	\$13,281	28%	Insurance \$4k + Security		
Total Operating Expense	\$856,567	\$ 725,300	\$757,089	\$603,579	\$99,478	13%			
Operating (Gain)/Loss	\$356,592	\$416,03 2	\$367,646	\$345,873	-\$11,054	-3%			
Capital Costs	\$710,000	\$29,911	\$67,000	\$32,201	\$643,000	960%	Roof		
Capital Grants	-\$520,000	\$0	-\$31,000	\$0	-\$489,000		Roof grant		
Xfer from Capital Reserve	-\$99,672	\$0	\$0	\$0	\$0		-		
Total Capital Expense	\$90,328	\$29,911	\$36,000	\$32,201	\$54 <i>,</i> 328	151%			
Total (Gain)/Loss	\$446,920	\$445,943	\$403,646	\$378,075	\$43,274	11%			
Municipal Contribution	\$346,920	\$336,815	\$336,815	\$327,004	\$10,105	3%	3% increase		
Municipal Covid Contribution	\$100,000	\$150,000	\$150,000	\$0	-\$50,000				
Total Municipal Funding	\$446,920	\$486,815	\$486,815	\$327,004	-\$39,895	-8%			
Net Financial (Gain)/Loss	\$0	-\$40,872	-\$83,169	\$51,071	\$83,169	-100%			

2022 Assumptions:

Normal operations effective February 1 3% Increase from municipalities 2% rental rate increase

2% wage increase

2021 Actual vs 2021 Budget

Loss of Ice Rental (Covid)	\$21
Loss of Floor & Room Rentals (Covid)	\$23
Increase in Maintenance Costs (Covid)	\$51